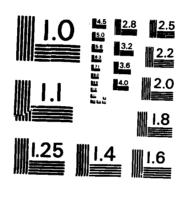
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LOGISTICS STUDIES OFFICE

AD-A166 619

PROJECT NUMBER 068
TECHNICAL REPORT



UNIT MATERIEL FIELDING POINT EUROPE

**OCTOBER 1985** 

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U. S. ARMY MATERIEL SYSTEMS ANALYSIS ACTIVITY

LOGISTICS STUDIES OFFICE

FORT LEE, VIRGINIA 23801

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Authorized stockage list and prescribed load list materiel lines are consolidated by AMC into unit level packages for transfer to gaining commands under the Total Package/Unit Materiel Fielding concept. This consolidation is performed at Unit Materiel Fielding Points collocated at Red River Army Depot, Sharpe Army Depot and New Cumberland Army Depot (NCAD). This report reviewed the costs and benefits of establishing a UMFP capability in Europe. The report concluded that the UMFP for Europe fieldings should be retained at NCAD.

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# UNIT MATERIEL FIELDING POINT EUROPE

LOGISTICS STUDIES OFFICE PROJECT NUMBER 068

TECHNICAL REPORT OCTOBER 1985

DAVID N. DRYDEN RICHARD D. ABEYTA

LOGISTICS STUDIES OFFICE
US ARMY MATERIEL SYSTEMS ANALYSIS ACTIVITY
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#### UNIT MATERIEL FIELDING POINT - EUROPE

#### Chapter 1. INTRODUCTION

## 1. Background.

- a. In 1980, the Army Materiel Systems Analysis Activity (AMSAA) participated in an Army Materiel Command (AMC) sponsored study which recommended the establishment of a Package Processing Point (PPP) at New Cumberland Army Depot (NCAD). The PPP was the name given to a facility that would consolidate authorized stockage and prescribed load list items into a single package for shipment to unit level users. The concept was implemented and PPPs were established at Sharpe Army Depot (SHAD), Red River Army Depot (RRAD), and at NCAD.
- b. In October 1984, staff officers at AMC-Europe (AMC-E) suggested that the functions performed by the PPP could be done in Europe thus eliminating double handling of the materiels. Letter, AMC, AMCSM-PSP, 13 February 1985, subject: PPP-Europe, tasked AMSAA to identify the costs and benefits of establishing a PPP in Europe.
- 2. <u>Problem Statement</u>. To determine the costs and benefits associated with the establishment of a Package Processing Point in Europe.

# 3. Objectives.

- a. To identify the costs of establishing a Package Processing Point, now termed a Unit Materiel Fielding Point (UMFP), in Europe.
  - b. To identify the benefits of establishing a UMFP in Europe.
- c. To compare the costs and benefits of establishing a UMFP in Europe with the costs and benefits of retaining an existing UMFP at NCAD.

# 4. Limits and Scope.

a. The analysis will be limited to equipment and supplies distributed under the Total Package/Unit Materiel Fielding (TP/UMF) process.

- b. Projected UMFP workload will cover the time period 1 July 1985 through 30 June 1987. The projections will be based on data maintained and updated by the Depot Systems Command (DESCOM).
- c. The analysis will be limited to a review of the NCAD UMPF and fieldings to Europe.
  - d. The analysis will not address fieldings of classified matriel.
- 5. Assumptions. The following assumptions were used in the study:
- a. That repair parts (class IX) shipments from the Continental United States (CONUS) to a UMFP located in Europe would be by airline of communication (ALOC).
- b. That class IX shipments to Europe from the UMFP at NCAD will be by surface transportation.
- c. That percentages of lines by storage category, average weights, and average cubes will approximate those found in 1984 shipments.
- d. That the discrepancy rates reported by DESCOM in FY 84 will approximate discrepancy rates of future years.
- e. That tasks performed by personnel of the UMFP, the staging sites, and the hand-off points will remain those as described in DA Circular 700-85-2 dated June 1985.
- f. That the AMC staging sites in Europe will continue to be located at Mainz and Friedrichfeld.

# 6. Methodology.

- a. Data gathering techniques. This study will use site visits, literature searches, interviews, and letter requests to obtain data.
- b. Data. Data will include requisition counts, weights, cubes, prices, labor costs, transport costs, discrepancy costs, work standards, and qualitative factors. Data will be acquired in hard copy and magnetic tape formats.

- c. Data sources. The sources will include the Logistics Control Activity (LCA), Depot Systems Command (DESCOM), NCAD, Packaging, Storage, and Containerization Center (PSCC), AMC-Europe (AMC-E), AMC, and the Materiel Readiness Support Activity (MRSA).
- d. Data analysis. Among the techniques to be used are statistical sampling, point estimation, forecasting, and confidence interval estimation. Data will be processed on a Burroughs B6800 main frame and a Hewlett Packard 125 microcomputer using Fortran, BMDP<sup>1</sup>, and VISICALC software<sup>2</sup>.

# 7. Findings and Conclusions.

- a. Europe lines account for only 50 percent of NCAD-UMFP workload.
- b. The current TP/UMF system fosters multiple handling processes, such that surveillance costs exceed discrepancy cost avoidances.
- c. The establishment of Europe UMFP facilities will result in operational savings only when collocated at the staging site. These same savings can be realized by eliminating redundant handling under the current system.
- d. Qualitative conditions exist which inhibit operation of Europe facilities.
- 8. Recommendations. That the UMFP for Europe remain at NCAD.

<sup>&</sup>lt;sup>1</sup>BMDP is a statistical software package developed and distributed by the University of California at Los Angeles.

 $<sup>^2</sup>$ VISICALC is a trademark of a spread sheet software developed by Personal Software. Inc.

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## Chapter 2. TOTAL PACKAGE/UNIT MATERIEL FIELDING CONCEPT

#### General.

- a. Under the current TP/UMF system, the AMC fielding commands develop proposed material requirements which include the following items: the end item/weapon system, the associated support items of equipment (ASIOE), the test, measurement and diagnostic equipment (TMDE), the special tools and test equipment (STTE), and repair parts. These materiel requirements are identified by the fielding command in the Materiel Fielding Plan (MFP). The MFP is forwarded to the gaining Major Command (MACOM) for review. After its review, the gaining command prepares a Mission Support Plan (MSP) which describes how the gaining command will support the end item and which identifies unique support items. Next, using the MSP and MFP, the fielding command develops a materiel requirements list (MRL). The MRL identifies all items that are to be part of the total package of support equipment. It is furnished to the gaining command prior to the convening of a joint coordination meeting between the fielding and gaining commands. Once the MRL is mutually agreed to by both parties, the fielding command begins the requisitioning of all items. AMC provides a copy of the requsitions for authorized items to the gaining command.
- b. Class IX items and a starter set of technical publications are routed to the UMFP for consolidation into unit-configured packages. The fielding command monitors the package fill status to determine when an acceptable level of spares/repair parts is available. At least one of each item identified with an essentiality code of C must be present. A code of C identifies repair parts that are essential to the operation of the end item. If the part fails, the end item cannot perform. The item quantities (depth) are negotiated between

the fielding and gaining commands. Breadth and depth (ranges and quantities) are negotiated for items with essentiality codes of D, E, and J. Code D identifies parts which are not essential to the operation of the end item but which are needed for the safety of the operator. Code E items are needed to meet legal or climatic requirements. Code J identifies parts for which replacement may be postponed.

c. Once an acceptable percent fill status is achieved, the fielding command alerts the UMFP and the gaining command to establish a hand-off date. The fielding command then initiates action to ship the parts package, the end items, the TMDE, the ASIOE, and other support equipment to a staging site. At the staging site, the total package is consolidated, inspected, and tested. After the fielding command verifies that the requirements for the fielding are complete, a joint inventory is performed with the gaining command and the material is transferred at a hand-off point, which may or may not be the staging site.

# 2. Description of NCAD UMFP.

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- a. The Army operates three UMFPs to support equipment fieldings. These are collocated at the area oriented depots of Sharpe, Red River, and New Cumberland. The New Cumberland UMFP supports fieldings to Europe as well as a portion of CONUS. Although operations at all of the UMFPs are similar, the following descriptions are based on those at NCAD.
- b. The tasks performed at the UMFP can be classified into three functions: receiving, storing, and packaging. Class IX materiel is received from general storage locations at NCAD and from outside activities. Personnel perform an initial cursory review to detect damaged packages. Damaged items are returned to general storage for replacement. Next, transaction cards are created by an automated data processing system. A transaction known as a "BAY" card is

transmitted via the Department of Defense Automatic Address System (DAAS) to the Logistic Control Activity for entry into the Logistic Intelligence File (LIF). The LIF provides management visibility of TP/UMFP fieldings. The "BAY" card is evidence that material has been received at the UMFP. By monitoring the LIF, personnel of the fielding command are continually aware of the percent of fill.

- c. Individual lines of materiel are segregated at the receiving point by project code and address code into three storage catagories: bin, rack, and bulk. The project code identifies the end item or weapon system which a line supports. Unique project codes are established by the fielding command for each weapon system that is fielded. The address code identifies the organization in the gaining command which will receive the weapon system. This code is provided to the fielding command by the gaining command.
- d. Lines which weigh less than or equal to 70 lbs and which are less than or equal to two cubic feet are selected for bin storage and are placed in plastic trays similar to milk carton containers. These trays proceed over rollers to an entry clerk, who enters the project code and address code into a computer terminal which identifies a predetermined storage location. The tray then proceeds along the roller track until it stops at the prescribed location. Then an employee stands at the end of a row of bins which are moving along a carousel. As the employee reads the location from the package and enters the location code into an entry device, the carousel rotates until the proper bin stops in front of the employee. The employee removes the item from the tray and places it into a storage bin which is marked with the project code and address code of the intended shipment.

- e. Lines which exceed maximum binnable size (i.e., greater than 70 pounds or greater than 2 cubic feet) but are less than or equal to 2500 pounds and 40 cubic feet are placed in <u>rack storage</u>. Lines destined for rack storage are placed on a driver-less materiels-handling machine that follows a buried electrical track to the storage location. Personnel remove the packages and place them in storage by project code and address code.
- f. Lines weighing greater than 2500 lbs or larger than 40 cubic feet are placed in <u>bulk storage</u>. These lines are moved by cart or forklift to a general storage area.
- g. The fielding command continuously monitors the fill rate of each package. When the fielding and gaining commands agree upon the appropriate percent of fill, the fielding command issues a release message to the UMFP. The release message identifies the staging site and the required delivery date. After receipt of the release message, personnel of the UMFP move the individual lines from the storage locations to a packaging area within the UMFP. A computer program produces a packing list of items which are to be included in the package. Checking off items from the list as they proceed, personnel remove the items from their storage containers and place the items into a multi-wall carton. After all items have been placed into this carton, the packer adds a starter set of technical publications to the package; marks the exterior with the project code, address code, and weapon/end item designator; and ships the item to the containerization point for forward movement. A "BAZ" transaction is transmitted through the DAAS to update the LIF and to alert the fielding command of completed actions by the UMFP.

# 3. <u>Description of the Staging Site</u>.

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a. Within CONUS the staging sites and hand-off points are usually located at the installation of the gaining unit. In Europe, AMC has established staging sites at Mainz Army Depot, at Friedricksfeld, and at Seckenheim. The Seckenheim facility handles fieldings of classified items. AMC has also used facilities at Vilseck and other USAREUR controlled sites for staging.

- b. The tasks performed by a staging site can be classified into three functions: receiving, storing, and issuing. Personnel of the staging point receive and inspect end items, ASIOE, TMDE, STTE, as well as the unit-level packages of class IX items prepared by the UMFP. Receiving personnel open the unit-level packages, inventory the packages by comparing the contents against the packing list down to the unit pack, repackage the contents, and reseal the container. Any discrepancies or damaged material is reported to the fielding command for the preparation of discrepancy reports. Personnel of the staging point also send "B8S" cards through the DAAS to update the LIF with notification of materiel receipts. The total time authorized between materiel receipt at the staging point and LIF update is three days.
- c. Materiel is stored at the staging site by project code and address code. The maximum amount of time in storage should not exceed 35 days.
- 4. <u>Description of the Hand-Off Process</u>. The fielding and the gaining commands are responsible for the joint inventory and the transfer of materiel. The fielding command, the gaining command, and the staging site jointly agree on the date for the inventory and transfer. The hand-off team and gaining command open each unit-level package and remove the packing list, which is compared with the customer documentation and any discrepancies are noted. Next, personnel remove individual items from the unit-level package and compare the item to the packing list. If the contents match, personnel send a "D8S" card to DAAS to close out the document record and to update the LIF. If the contents do not match, the hand-off team notes the discrepancy and prepares the necessary

documents to correct the error. Each end item or weapon system is checked to insure that the basic issue items and major components are present. STTE, TMDE, and ASIOE are also inspected. After completion of the review, representatives from the gaining and fielding commands endorse a joint inventory form which signifies that accountability for the end item or weapon system has been transferred.

#### Chapter 3. APPROACH

- 1. <u>Methodology</u>. The completion of this study required answers to the following questions:
  - a. What are the costs of establishing a UMFP in Europe?
  - b. What are the benefits of establishing a UMFP in Europe?
  - c. How do the costs and benefits of a European UMFP compare with the costs and benefits of retaining a UMFP at NCAD?

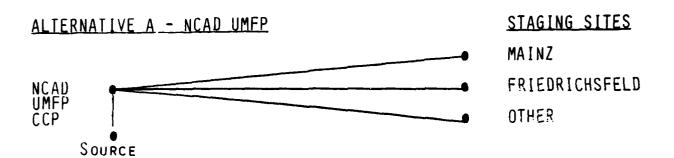
Four categories of costs were reviewed: facility, operating, discrepancy, and transportation. Discussions with the study sponsor and other functional representatives focused the analysis on three alternatives. The first, Alternative A was to retain the UMFP at NCAD. The second, Alternative B, was to establish a central UMFP in Europe. The third, Alternative C, was to establish UMFP facilities at the AMC controlled staging sites of Mainz Army Depot (MZAD) and Friedrichsfeld and to retain some operations at NCAD for those end item fieldings not processed through AMC controlled staging sites. Figure 1 displays these three alternatives under analysis.

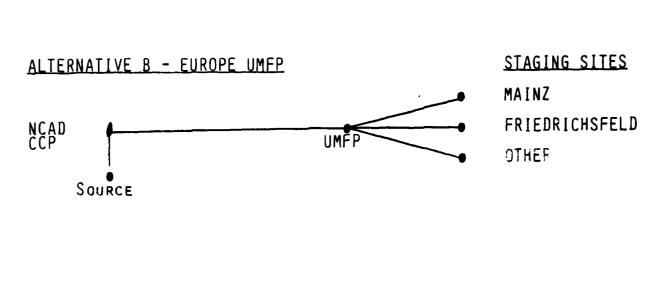
2. <u>Data</u>. Required data included workload measured in lines processed per year, storage time in days, weights and cubes per line, lines by storage category, lines by command, and staging site and cost factors.

# 3. Data Sources.

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- a. DESCOM and LCA provided workload information.
- b. LCA provided information on weight and cube.
- c. LCA provided price information.





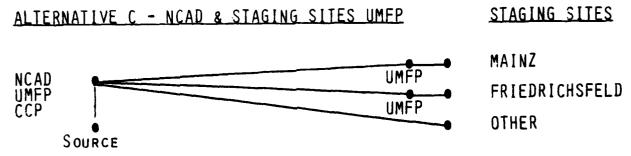


Figure 1. <u>Alternatives</u>

- d. PSCC provided storage and discrepancy data.
- e. The Corps of Engineers (COE), PSCC, and AMSAA provided cost factors.
- f. NCAD, AMC-E, MZAD, DESCOM, and MRSA provided qualitative data used in evaluating benefits and operating procedures.
- g. The study also used DA Circular 700-85-2, TP/UMF Policies and Procedures and other publications for source data.
- 4. <u>Data Analysis</u>. A detailed discussion of each cost category, including data, analysis, and preliminary findings are presented in the following chapters.

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# Chapter 4. FACILITY COSTS

- 1. <u>General</u>. Facility costs are directly related to the size of the building and to the types of equipment needed. Facility size is a function of anticipated workload, anticipated storage time, and anticipated storage item characteristics (i.e., weight and cube).
- 2. <u>Data</u>. Data used in the study included measures of workload, of storage times, of item sizes, and of costs.
- a. Workload data consisted of a forecast measured in number of lines processed.
  - b. Storage times consisted of a forecast measured in number of days.
- c. Item sizes consisted of percentages, weights, and cubes by storage category.
  - d. Cost tables consisted of dollar estimates for square feet of storage.
- 3. Data Sources. There were several sources for the data.
- a. Workload forecasts were obtained from DESCOM and from LCA. Each quarter DESCOM hosts a conference with participation by each fielding command and by AMC-Europe. The purpose of the conference is to develop workload forecasts for TP/UMF fieldings for a two-year period. The projections used in this analysis were developed at the conference held in April 1985. Historical data maintained in the LIF was obtained for FY 83, FY 84 and for the first two quarters of FY 85. Data were requested by the letter at Appendix A.
- b. Storage time data were obtained from LCA. LCA maintains a data base which tracks events by individual lines for TP/UMF requirements. Data were requested by letter at Appendix A.
  - c. Item sizes were obtained from LCA (See Appendix A).

d. Facility size and cost estimates were obtained from PSCC and the COE. The PSCC provided the data needed to convert workload forecasts into physical requirements. The COE provided the information needed to assign costs to space requirements.

# 4. Processing Techniques.

a. Workload forecasts received from DESCOM and historical workloads received from LCA are depicted in Table 1.

COMMAND	FY 83	FY 84	FY 85	FY 86
AMCCOM	0.3	0.4	1.2	7.1
AVSCOM	2.6	0.3	3.4	2.4
CECOM	24.2	25.1	28.4	25.6
MICOM	5.9	18.7	7.4	44.9
TACOM	16.7	18.1	22.8	24.2
TROSCOM	4.6	0.7	0.1	0.5
TOTAL	54.3	63.3	63.3	104.7

TABLE 1. Europe Workload Data

Information from Table 1 was used to develop a mean annual workload measured in number of lines. The computations can be stated algebraically with the following notation:

$$\frac{-}{L} = L_{T} + 4 = \begin{bmatrix} 4 & 6 \\ \Sigma & \Sigma \\ j=1 & j=1 \end{bmatrix} \begin{bmatrix} 1/4 \end{bmatrix}$$

where:

L = mean number of lines processed to Europe per annum. LT = total lines processed by all commands in FY83, FY84, FY85, and FY86. Lij = lines processed by fielding command i in fiscal year j. i = { AMCCOM, AVSCOM, CECOM, MICOM, TACOM, TROSCOM } j = { FY83, FY84, FY85, FY86 }

Applying this formula to Table 1, the mean number of lines per annum, L, was computed at 71,400, with a standard deviation, s, of 22,600. To account for the relatively small sample size (4 years of data) and significant variability of L, an upper confidence limit was placed on L using the 90% student "t" value of 1.63 as shown below:

This value of 108,200 should accommodate 90 percent of potential workload.

Next, this projected workload was apportioned among the fielding commands and staging sites based on simple percentages in the raw data. For example:

$$W_i = (W) (L_i/L_T)$$

#### where:

W<sub>i</sub> = projected annual workload for command i

L<sub>i</sub> = total lines processed by command i in FYs 1983-1986

LT = total lines processed by all commands in FYs 1983-1986

Results are tabulated in Table 2 below. See Appendix A, pages 75-76 for forecasted workload by fielding command. See pages 92-104 for staging site data.

TABLE 2. Annual Workload Forecast

FIELDING COMMAND	TOTAL		STAGING SITES				
	LINES	MAINZ	FRIEDRICHSFELD	OTHER			
AMCCOM AVSCOM CECOM MICOM TACOM TROSCOM	3.4 3.3 39.1 29.1 31.0 2.3	3.4 0 0 0 10.8 0	0 0 39.1 7.0 0 2.3	0 3.3 0 22.1 20.2 0			
TOTAL	108.2	14.2	48.4	45.6			
(EXI	(EXPRESSED IN THOUSANDS OF LINES)						

b. Storage times were obtained from LCA. Storage times were separated into two segments. The first segment involves storage time at the UMFP. This consists of the time elapsed from the date that a line is received at the UMFP until the date the material is shipped from the UMFP. The second time segment involves the storage time at the staging site. It consists of the the time elapsed from the date the material is received at the staging site to the date the material is delivered to the gaining command. Storage times are depicted at Table 3.

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TABLE 3. Storage Time Distribution

DAYS	UMFF	LINES	STAGING SITE LINES		
	PERCENT	CUM PERCENT	PERCENT	CUM PERCENT	
0 -55 56-111 112-167 168-223 224-279 280-335 336-391 392-447 448-503 504<	16 45 24 4 8 0 1 1	16 61 85 89 97 97 98 99 100	92 7 1 0 0 0 0 0	92 99 100 100 100 100 100 100 100	

Mean storage time per line at UMFP is  $112\ days$  (Ref App A, pp 54-60). Mean storage time at staging site is  $29\ days$ .

c. Item sizes were developed from information received from LCA. LCA provided magnetic tapes which contained a record of all class IX shipments made in 1984. The tapes included the following data elements: shipping command, item price, item weight, item cube, and line quantity. The data was downloaded and segregated into separate files by shipping command. Extended prices,

extended weights and extended cubes were computed. The data was further subdivided into three categories of storage for each fielding command: bin, rack, and bulk. Bin storage lines are those lines which weigh less than 70 pounds and occupy less than 2 cubic feet of space. Rack storage lines exceed bin standards (greater than 70 pounds or 2 cubic feet) but stay within rack standards (less than 2500 pounds and 40 cubic feet). Bulk storage lines are those weighing more than 2,500 pounds or those occupying more than 40 cubic feet. The result of the storage analysis is shown in Tables 4 and 5. Detailed analysis is at Appendix B.

TABLE 4. Stratification of Lines by Storage Category (Median Values)

		<del></del>	<u> </u>	MEDIAN Y	VALUE 2	<del></del>		<del></del>	<del></del>
FIELDING		BIN		}	RACK		ŀ	BULK	
COMMAND	PER	MEDIAN	MEDIAN	PER	MEDIAN	MEDIAN	PER	MEDIAN	MEDIAN
	CENT	CUBE	WEIGHT	CENT	CUBE	WEIGHT	CENT	CUBE	WEIGHT
AMCCOM	91	0.04	0.85	8	4.45	74.5	1	71.63	634.5
AVSCOM	86	0.12	1.74	12	4.69	41.1	2	78.36	640.0
CECOM	90	0.05	1.15	10	3.59	100.0	0	0	0
MICOM	85	0.12	1.40	13	4.49	57.5	2	53.43	384.0
TACOM	68	0.19	5.32	28	5.05	106.4	4	95.20	2336.0
TROSCOM	87	0.27	1.96	12	6.00	80.0	1	68.84	593.5

Volume measured in cubic feet. Weight measured in pounds.

TABLE 5. Stratification of Lines by Storage Category (Mean Values)

MEAN VALUES									
FIELDING	NG BIN			RACK			BULK		
COMMAND	PER	ME AN	MEAN	PER	ME AN	MEAN	PER	MEAN	MEAN
	CENT	CUBE	WEIGHT	CENT	CUBE	WEIGHT	CENT	CUBE	WEIGHT
AMCCOM	91	0.19	4.13	8	7.20	113.03	1 2	115.76	1429.0
AVSCOM	86	0.29	3.99	12	7.37	74.74		115.83	832.0
CECOM	90	0.19	5.31	10	5.58	209.88	0	0	479.0
MICOM	85	0.24	3.35	13	7.36	89.26	2	84.34	
TACOM	68	0.39	11.11 5.23	28	8.34	198.72	4	156.79	4218.0
TROSCOM	87	0.12		12	9.24	123.51	1	112.38	1120.0

Volume measured in cubic feet. Weight measured in pounds.

- d. Facility sizes and costs were developed using expert opinions and published cost tables. A visit was made to the AMC PSCC at Tobyhanna Army Depot (TOAD) where personnel were able to convert workload and storage category data into space requirements. The process of conversion is described below.
- (1) <u>Bin Storage</u>. Space requirement for bin storage can be considered a function of the number of lines processed, package size, the number of packages stored, and storage time. These relationships are expressed below in seminotational form with "i" representing fielding command (i.e.; i = 1 = AMCCOM, 2 = AVSCOM, 3 = CECOM, 4 = MICOM, 5 = TACOM, 6 = TROSCOM). Step-by-step calculations are:
  - (a) Binnable lines per annum  $(BL_i) = W_i * PB_i$ ,
  - (b) Binnable lines per period (BP<sub>i</sub>) = BL<sub>i</sub> \* S,
  - (c) Packages per annum  $(PK_i) = BP_i + LP_i$ ,

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- (d) Cubic feet per package (CP<sub>i</sub>) = LP<sub>i</sub> \* CL<sub>i</sub>,
- (e) # of bin openings per package ( $BOP_1$ ) =  $CP_1 + 5.25$ , rounded up to next highest integer value,

- (g) # of bin aisles (BA) = 80 + 4 + 32,
- (h) Bin storage area in square feet (SB) = BA \* 7 \* 68.

#### where:

CL = Cubic feet per binnable line (see Tables 4 and 5).

LP = Lines per package.

PB = Percent of lines that are binnable (see Tables 4 and 5).

S = Storage time expressed as a fraction of a year (see Table 3).

W = Projected annual workload in lines (see Table 2).

.85 = Efficiency factor (from PSCC).

4 = # of openings per vertical bin section.

5.25 = Usable cubic feet of space per bin opening. Based on bin size of  $36" \times 18" \times 20"$  at 70% fill efficiency.

7 = Effective bin aisle width. Based on two back-to-back bin shelves

plus a 4-foot work aisle.

- 32 = # of vertical bin sections (columns) per aisle. Based on 48-foot long bin aisles with two back-to-back bin rows per aisle and 3-foot wide bin sections.
- 68 = Effective bin aisle length. Based on 48-foot long bin aisles plus two turning aisles at 10 feet each.
- (2) <u>Rack Storage</u>. Space requirement for rack storage can be treated as a function of the number of rackable lines by command and storage times. Calculation notation is shown below with "i" representing fielding command. Note that this assumes one line per pallet and one pallet per rack opening.
  - (a) Rackable lines per annum (RL<sub>i</sub>) = W<sub>i</sub> \* PR<sub>i</sub>,
  - (b) Rackable lines per period  $(RP_i) = RL_i * S$ ,
  - (c) # of rack openings (R0) =  $\begin{bmatrix} \Sigma & RP_i \\ i=1 \end{bmatrix}$  ÷ .85,
  - (d) # of rack aisles (RA) = RO  $\div$  4  $\div$  60,
  - (e) Rack storage area in sq feet (SR) = RA \* 16 \* 155.

#### where:

PR = Percent of lines that are rackable (see Tables 4 and 5).

S = Storage time expressed as a fraction of a year (see Table 3).

W = Projected annual workload in lines (see Table 2).

.85 = Efficiency factor (from PSCC).

4 = # of racks per column.

16 = Effective rack aisle width. Based on two back-to-back 4-foot deep racks plus an 8-foot forklift aisle.

- 60 = # of rack columns per aisle. Based on 135-foot long rack aisles
  with two back-to-back rows per aisle and 4.5-foot wide rack openings.
- 155 = Effective rack aisle length. Based on 135 feet of racks plus two turning aisles at 10 feet each.
- (3) <u>Bulk Storage</u>. This storage area is required for oversized (larger than pallet) items. It is a function of the number of bulk lines processed, the time in storage and storage conversion factors as explained below. Again, "i" represents fielding command.
  - (a) Bulk lines per annum  $(KL_i) = W_i * PK_i$ .
  - (b) Bulk lines per period  $(KP_i) = KL_i * S$ .
  - (c) Tons per annum  $(T_i) = KP_i * WGT_i * 2000.$
- (d) Bulk storage area in sq ft (SK) =  $\sum_{i=1}^{6} (T_i * ST_i) + V_i$ . where:

PK = Percent of lines that are bulk in nature (see Tables 4 and 5).

S = Storage time expressed as a fraction of a year (see Table 3).

ST = Square feet per ton (from DESCOM 328 report).

W = Projected annual workload in lines (see Table 2).

WGT = Weight per line in pounds (see Tables 4 and 5).

V = Net-to-gross variance (from DESCOM 328 report).

- (4) Other Space Requirements. The amount of other space requirements includes office/toilet space, receiving and shipping space, and conveyer receiving to bin area. These were calculated as follows (in square feet):
  - (a) conveyor space (SC) = 1000.
  - (b) Receiving and shipping space (SS) = .10 \* (SB+SR+SK).
  - (c) Office space (SO) = .05 (SB+SR+SK).

#### where:

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- SB, SR, SK = Storage space requirements for binnable, for rackable, and for bulk lines respectively.
- (5) <u>Total Space</u>. Using previous notation, the total space requirements were computed as follows: Total Space (ST) = SB+SR+SK+SC+SS+SO. Results of space computations, by fielding command are at Appendix C.

e. Using VISICALC software, a program was developed to compute facility sizes for the various alternatives using mean and median weight/cube values and varying time factors. Since the data of the weights/cubes were extremely positively skewed, the mean (median) values were used to develop high (low) estimates. Storage times also varied. At central sites such as NCAD and central Europe it was assumed that storage times for unit level packages would approximate the mean value of 112 days (see Table 3). At sites where the UMFP would be collocated with the staging point, it was assumed that the storage time would equal the 112 days for the existing UMFP plus the 29 days for the staging point or 141 days total. Data used in the sizing process can be located in the following tables:

Table 2. Workload in Annual Lines by Staging Site and Fielding Command
Table 3. Storage Times

Tables 4&5. Percent Binnable, Rackable, and Bulk Lines; Cubes and Weights Results of the sizing process are depicted below in Table 6. Individual analyses are attached at Appendix C.

TABLE 6. New Facilities Requirements

ALTERNATIVE	UMFP LOCATION	ESTIMATED WORKLOAD	RKLOAD	
		IN LINES	(Low Estimate)	(High Estimate)
A	NCAD	108,000	EXISTING FACILITY	EXISTING FACILITY
В	CENTRAL EUROPE	108,000	93,876	103,981
С	MAINZ FRIED NCAD	14,200 48,200 45,600	25,672 31,301 EXISTING FACILITY	29,972 31,407 EXISTING FACILITY

- f. Equipment requirements were developed and costs were provided by PSCC.

  The equipment included racks, bins, conveyers, vehicles, and carts. The following equipment was considered necessary for each alternative:
  - (1) Conveyer between receiving point and bins at a cost of \$95,000.
- (2) Two vehicles to move material to racks at a cost of \$45,000 each for a total of \$90,000.
  - (3) Eight carts at \$1,000 each for a total of \$8,000.
- (4) The cost of bins was determined by multiplying the number of bins and their unit cost of \$170 each. The number of bins was derived by the formula described in paragraph 3d(1) above.
- (5) The number of racks equaled the number of total openings as determined by the results of the computations described in paragraph 3d(2) above. Each rack cost \$60.
- g. Next, COE was contacted to obtain cost estimating factors for the facility. The COE supplied a publication entitled Engineering Improvement Recommendation System Bulletin 85-02 dated 31 July 1985. This publication provided a dollar cost per square foot, overhead rates, and area cost rates. These factors were used in following function:

Total Cost (TC) = (ST \* CS \* CF \* OH) + CE where:

TC = Total cost.

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ST = Total square feet.

CS = Cost per square foot.

CF = Cost factor for Europe expressed as percent of US costs (.96).

OH = Overhead rate for engineering and administration (1.05).

CE = Cost of equipment.

The total cost of facility and equipment are depicted in Table 7. Facility sizes and costs were developed for each alternative. To review, Alternative A

is to retain the existing UMFP at NCAD. Alternative B is to establish a single UMFP in Europe to process all fieldings to Europe. Alternative C is to establish a UMFP at both Mainz and Friedrichsfeld which are AMC controlled staging sites. Lines destined for staging sites not controlled by AMC such as Vilseck will continue to be supported by NCAD.

TABLE 7. Facilities Cost

ALTERNATIVE	LOCATION	COST
A	NCAD	SUNK
В	CENTRAL EUROPE	\$4.7M (HIGH) \$4.3M (LOW)/
С	MAINZ,NCAD,FRIED	\$3.0M (HIGH) \$2.9M (LOW)

5. <u>Findings</u>. The minimum cost alternative with respect to facility cost is Alternative A—the existing facility at NCAD where costs are sunk. The next lowest alternative is Alternative C which accommodates the construction of UMFPs at Mainz and Friedrichsfeld with the retention of some work at NCAD. The work retained at NCAD would consist of those lines destined for staging sites in Europe which are not under the control of AMC. Alternative B, which would result in the construction of a single UMFP in Europe to process all fieldings to all staging sites, is the most expensive alternative.

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#### Chapter 5. OPERATING COSTS

- 1. <u>General</u>. Operating costs are the labor costs associated with the operation of the UMFP and staging sites. The staging sites were included because the decision on the location of the UMFP affects their operating costs. These costs are a function of workload, labor rates and tasks. Due to the uncertainty of labor source and fluctuation in currency exchange rates, it was assumed that the labor rates in Germany would approximate those at NCAD.
- 2. <u>Data</u>. Data used in developing operating costs consist of estimated work-loads, performance standards, labor rates, and tasks.
- a. Est-imated workload consisted of a forecast measured in lines and short tons.
- b. Tasks were those actions which must be performed to process the material (line) at the UMFP and staging site.
  - c. Performance standards were hours needed to complete the required tasks.
  - d. Labor rates were the dollar costs per hour.
- 3. Data Sources. The sources of the data are described below.
  - a. Estimated workload was obtained from DESCOM and LCA.
- b. Tasks were identified by a review of operating procedures and interviews with functional personnel.
  - c. Performance standards were obtained from DESCOM.
  - d. Labor rates were obtained from DESCOM.

# 4. Analysis Techniques.

a. Annual workload forecasts were developed in the manner described in paragraph 3(a) of Chapter 4. In addition to the number of lines, a measure known as short tons was also needed. The short tons were calculated by multiplying the mean and median weights for each line by the forecasted annual

number of lines. This was done for each command. The total pounds were then divided by the value 2000 pounds to derive the total short tons per year which would be processed. The equation is described below with "i" again representing fielding command:

$$TST = \frac{1}{2000} \int_{\Sigma}^{6} \left[ (BL_{i} * BW_{i}) + (RL_{i} * RW_{i}) + (KL_{i} * KW_{i}) \right]$$

where:

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TST = Total short tons per annum.

BL, RL, KL = Binnable, rackable, and bulk lines per annum respectively.

BW, RW, KW = Weight in pounds per binnable, rackable, and bulk line respectively.

The results are displayed in Table 8.

TABLE 8. Operating Workload

ALTERNATIVE	UMFP LOCATION	SHORT	
		HIGH	LOW
A	NCAD	4549	2478
В	EUROPE	4549	2478
С	MAINZ FRIED NCAD	1295 623 2631	706 292 1480

b. Tasks were defined by a review of DA circular 700-85-12, TP/UMF Policies and Procedures, of the operating manual for Friedrichsfeld staging site, and by an interview with personnel from AMC-E and the UMFP at NCAD. The tasks were then assigned to each of the alternatives. For example, under the current system an individual line is received twice. One receipt occurs at the UMFP; the second receipt occurs at the staging site. If the UMFP is collocated at the staging site the line will only be received once. A list of the tasks is provided at Table 9.

TABLE 9. Personnel Task Matrix

MANUAL	ALTI	ERNATIVES A&B	AL	TERNATIVE C
TASKS	UMFP	STAGING SITE	UMFP	STAGING SITE
RECEIVE INSPECT STORE INVENTORY	X X X	X X X X	X X X	x
PACK SHIP	X	X	X	

c. Performance standards were extracted from AMC report AMCSM-305 dated 30 September 1984. These standards (see Appendix D, summary tables) were applied against the workload forecasts to derive the manhours necessary to complete the mission. The equation is described below.

Total manhours (MH) = 
$$\sum_{j=1}^{6} WKLD * WSTD_{j}$$
 where:

WKLD = Total projected annual workload for all fielding commands, expressed either in lines (see Table 2) or in short tons (see Table 9).

 $WSTD_j$  = Work standard, by task, expressed either in hours per line or in hours per short ton.

 $j = \{ tasks \mid 1 = receive, 2 = inspect, 3 = store, 4 = inventory, 5 = pack, 6 = ship \}$ . The resulting manhours are displayed below in Table 10.

TABLE 10. Manhours

ALTERNATIVE	UMFP LOCATION	MANHO	
	<del></del>	HIGH	LOW
Α	NCAD	100643	90084
В	EUROPE	100643	90084
С	MAINZ FRIED	9591 25654	8589 25092
İ	NCAD	45685	39818

d. Labor rates were obtained from DESCOM Report K50BBY8304, dated 30 March 1985. The labor rate per hour was \$30.33. This labor rate was multiplied by the total manhours for all tasks, thereby establishing total operating costs for each alternative. Results are summmarized at Table 11 with detailed computations provided at Appendix D.

TABLE 11. Personnel Operating Costs

ALTERNATIVE	LOW ESTIMATE	HIGH ESTIMATE
A	\$3.0 MILLION	\$3.3 MILLION
B	\$3.0 MILLION	\$3.3 MILLION
C	\$2.5 MILLION	\$2.7 MILLION

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5. <u>Findings</u>. Alternatives A&B have the same operating costs because the study assumed that the labor rates for NCAD and Europe were equivalent. To the extent that the rates differ, the costs will change. The important consideration, however, is that the manhours consumed are equivalent. Alternative C is the least costly alternative because selected tasks are precluded, thus reducing duplication of effort. Alternative C resulted in a reduction in manhours below the manhours needed for either A or B. These manhour savings could also be achieved in A and B if doctrine were modified to eliminate multiple tasks. In chapter 7 the analysis will address the impact that an elimination of selected surveillance tasks (inspect, inventory) would have on discrepancy costs.

## Chapter 6. TRANSPORTATION COSTS

- 1. <u>General</u>. Under existing doctrine in DA Circular 700-85-12, TP/UMF Policies and Procedures unit level packages for class IX TP/UMF shipments must go by surface transportation. Therefore, the packages sent by the NCAD UMFP should be using water transport to Europe. A review of LCA records for shipments made in FY 85 revealed that 60 percent of the NCAD shipments from the UMFP to Europe were by air. Discussions with personnel of the NCAD UMFP advised that air transport was utilized because fielding commands were not providing sufficient advance shipment notification to permit surface transportation to meet required delivery dates. For this study, however, we assumed that surface transport would apply. Non-TP/UMF shipment of class IX items to Europe is by ALOC except for bulk lines. In completing our analysis we assumed that class IX shipments from CONUS to UMFP facilities in Europe would be by air where possible. To determine transport costs for each alternative we determined the mode, weights, and cubes which would be processed through each facility. Costs were developed by applying transport rates to the estimated workloads.
- Data. Transportation costs are a function of mode, work load, and rates.
  - Mode is surface (water) and/or air.
- b. Workload is expressed as the number of short tons or measurement tons processed per year.
- c. Transport rates are expressed as a dollar amount per measurement ton for water transport and as a dollar amount per short ton for air transport.
  - d. Mean (median) values of weight and cube are by line by command.

## 3. Data Sources.

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a. LCA and DESCOM provided work load data.

- b. LCA provided data used in determing the number of short and measurement tons.
- c. AMSAA Report No. L-2 dated February 1985, subject: Air Line of Communications for Repair Parts and Medical Supplies, served as a source for transportation rates.
- 4. Analysis Techniques.
  - a. For alternative A, all shipments are by surface, such that,

$$TC(A) = \frac{SR}{40} \sum_{i=1}^{6} [ (BL_{i} * BC_{i}) + (RL_{i} * RC_{i}) + (KL_{i} * KC_{i}) ]$$

b. For alternative B, only bulk shipments are by surface, such that,

$$TC(B) = \frac{SR}{40} \frac{6}{\sum_{i=1}^{\Sigma} \left[ KL_1 * KC_i \right]} + \frac{AR}{2000} \frac{6}{\sum_{i=1}^{\Sigma} \left[ (BL_i * BW_i) + (RL_i * RW_i) \right]}$$

c. For alternative C, New Cumberland shipments are all by surface and Friedrichsfeld/Mainz shipments are split, such that,

$$TC(C) = \frac{SR}{40} \int_{i=1}^{6} \left[ (BL_{ni} * BC_{i}) + (RL_{ni} * RC_{i}) + (KL_{ni} * KC_{i}) \right]$$

where:

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SR = Transportation rate for surface (sea) shipment.

AR = Transportation rate for air shipment.

BL, RL, KL = Number of binnable, rackable, and bulk lines per annum.

BC, RC, KC = Cubic feet per binnable, rackable, and bulk line.

BW, RW, KW = Weight in pounds per binnable, rackable, and bulk line.

 $BL_n$ ,  $RL_n$ ,  $KL_n$  = Number of binnable, rackable, and bulk lines processed by NCAD UMFP under option C.

BL<sub>m</sub>, RL<sub>m</sub>, KL<sub>m</sub> = Number of binnable, rackable, and bulk lines processed by Mainz/Friedrichsfeld UMFP under option C.

40 = Factor that converts cubic feet into measurement tons.

2000 = Factor that converts pounds into short tons.

d. Transport costs were computed for each facility and summarized for each alternative. A high estimate of costs was developed using mean weights and cubes and a low estimate of costs was developed using median weights and cubes. The results are shown in Table 12. Detailed calculations are included at Appendix E.

TABLE 12. Transportation Costs

ALTERNATIVE	cos	T
	LOW	HIGH
A B C	\$306 THOUS \$355 THOUS \$335 THOUS	\$609 THOUS \$635 THOUS \$640 THOUS

5. <u>Findings</u>. The total of short tons plus measurement tons are the same for each alternative. Because Alternative A assumed that the transportation of shipments would be by surface in accordance with current doctrine, it was the least costly alternative. Alternative B which assumed that ALOC would be used for all but bulk sized shipments was the next least costly alternative. Alternative C which specified the use of ALOC for shipments to Mainz and Friedrichsfeld and the use of surface transport from NCAD to other non-AMC staging sites was the most costly alternative with respect to transportation.

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## Chapter 7. DISCREPANCY COSTS

# 1. General.

- a. Shipment discrepancies are errors detected by receiving elements. Errors include conditions such as shipment of wrong items, errors in quantity (overage or shortage), errors in shipping documentation, and damaged items. These errors are reported by the user on the SF 364, Report of Discrepancy.
- b. As noted in Chapter 2, class IX items issued under the TP/UMF concept undergo several screening steps. The initial screening occurs when items are received by the UMFP. A second screening occurs when the UMFP loads the class IX items into the multi-wall cartons for shipment to the staging point. A third review is made when the staging point performs its inventory against the packing list. The final review is performed during the joint inventory of gaining and fielding commands prior to hand-off.
- c. Intuitively it would appear that, as more reviews which are conducted, the greater the likelihood that shipment discrepancies would be detected. Experience under the current TP/UMF process reveals the discrepant shipments are being detected and resolved at NCAD prior to material movement to Europe.

  During the period FY 83 FY 85, the UMFP at NCAD detected discrepancies at a rate ranging from 0.13 to 0.23 percent of lines received. The NCAD UMFP indicated that no discrepancies were reported on shipments processed through the UMFP. In FY 84, users of normal shipments reported a discrepancy rate of 0.3 percent of lines received. This study assumed that collocating the UMFP at staging sites in Europe would result in a discrepancy rate which approximates the 0.3 per cent rate experienced for normal shipments.

- d. There are two types of costs incurred with discrepancies. First, there is the cost attributed to damaged or lost items. Second, there are administrative expenses associated with the review and correction of discrepancies. Our analysis addressed both costs.
- 2. <u>Data</u>. Data used in deriving discrepancy costs included:
  - a. The estimated annual workload expressed in dollars.
  - b. The mean (median) dollar value per line by command and storage category.
  - c. The discrepancy rates for UMFP and normal shipments.
  - d. The loss rate attributed to discrepancies.
  - The administrative cost for resolving discrepancies.

## 3. Data Sources.

- a. The estimated annual workload was obtained from DESCOM and LCA.
- b. The mean (median) dollar values were obtained from LCA.
- c. The discrepancy rate for UMFP shipments was obtained from NCAD; the discrepancy rate for normal shipments was obtained from PSCC.
  - e. The administrative cost for resolving discrepancies was obtained from AMC.

# 4. Processing Techniques.

a. The estimated annual workload expressed in dollars is a function of the number of lines and the extended dollar value of the lines. It was calculated as follows:

where:

D = Extended dollar value of annual lines processed.

BL, RL, KL = Number of binnable, rackable, and bulk lines processed per year, respectively.

BD, RD, KD = Dollar value per binnable, rackable, and bulk line, respectively.
i = Fielding command.

b. The estimated materiel loss is a function of the extended dollar value of lines processed and the discrepancy rate expressed as follows:

ML=DR\*D\*LR

#### where:

ML = dollar amount of materiel losses per year

DR = discrepancy rate expressed as a per cent of total shipments (see Appendix F)

D = extended dollar value of annual lines processed

LR = loss rate expressed as a per cent of discrepant lines (see Appendix F)

c. The estimated administrative cost is based upon a rate of \$50 per discrepant line, expressed as follows:

Administrative cost per year (AC) = 50 \* DR 
$$\Sigma$$
 (BL<sub>i</sub> + RL<sub>i</sub> + KL<sub>i</sub>)

#### where:

DL = number of discrpeant lines received per year
DR = discrepancy rate\_expressed as a percent of total shipments

BL, RL, KL = Number of binnable, rackable, and bulk lines per year, respectively. i = fielding commands

d. The total discrepancy cost is a function of materiel losses and administrative cost expressed as follows:

TDC = AC+ML

### where:

TDC = total discrepancy costs

AC = administrative costs

ML = materiel losses

e. The total discrepancy costs were calculated for each alternative. High (low) estimates were developed using mean (median) dollar values per line. The results are displayed at Table 13, with detailed computations at Appendix F.

TABLE 13. Discrepancy Costs

ALTERNATIVE	TOTAL	. COST
	LOW	HIGH
A B C	\$129127 \$168427 \$141372	\$212205 \$276789 \$236257

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Findings. The inspection performed on items received at the UMFP results in a lower discrepancy rate and smaller dollar loss. Therefore, Alternative A which screens all UMFP shipments prior to consolidation and movement to Europe is the least cost alternative with respect to dollar value of discrepancy losses. Alternative C which retains some shipments through the UMFP at NCAD incurs less costs than Alternative B, the most costly alternative. exists a trade-off between operating costs and discrepancy costs. The multiple surveillance tasks which exist under the current operating procedures do result in reduced discrepancy costs. It appears, however, that the savings in discrepancy cost is less than the additional operating costs incurred in reducing these discrepancies. If duplicate surveillance tasks (inspection, inventory, packing) were eliminated, operating costs would be reduced by approximately \$750,000 while discrepancy costs would be increased by about \$100,000. These savings must be compared to the non-quantifiable goodwill or confidence that users maintain with the shippers of quality packages. The additional surveillance costs may well be justified by the additional goodwill is maintained or created.

## Chapter 8. OTHER FACTORS

1. <u>General</u>. There are factors other than costs which must be considered in the comparison of alternatives. These factors include both obstacles and inducements supporting the competing alternatives.

## 2. Data.

- a. Procedures and operating guidance.
- b. Views and comments from functional personnel. These views are commonly referred to as expert opinion.
  - c. Historical and projected workloads expressed in lines processed.

# 3. Data Sources.

- a. DA Circular 700-85-2, TP/UMF Policies and Procedures, for procedures.
- b. Functional representatives of AMC, AMC-E, NCAD, DESCOM, and MZAD for expert views and comments.
  - c. LCA and DESCOM for workload data.

# 4. Processing Techniques.

- a. Site visits were made to DESCOM, NCAD, and PSCC, where interviews were conducted and results recorded.
- b. A site visit was made to the quarterly UMFP workload conference held in April 1985. Personnel from AMC-E and MZAD were interviewed and results recorded.
- c. Tasking letters were forwarded to LCA and DESCOM to obtain workload data. Results are displayed in Tables 14 & 15.

TABLE 14. Workload Projections by Staging Site

STAGING	FY	FY	FY	FY	FY	FY
SITE	1086	2086	3086	4086	1087	2087
MAINZ	12359	5658	5790	2237	5999	1968
FRIED	16501	8293	3601	8886	5605	792
OTHER	18771	5931	9101	15037	14329	19043
TOTAL	47631	19882	18492	26160	25933	21803

Source: DESCOM

TABLE 15. Historical Workload of UMFP at NCAD

FISCAL YEAR	NUMBER O	F LINES
· · · · · · · · · · · · · · · · · · ·	EUROPE	CONUS
FY-83	57629	36855
FY-84	80099	74759
FY-85*	28799	53035
TOTAL	166527	164649

\*First two quarters only

Source: LCA

# 5. Findings.

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- a. Space is limited in Europe. Facilities do not currently exist which can be converted to a UMFP operation. Land for new construction is in short supply.
- b. German nationals are restricted by law from handling classified, radioactive, and hazardous material. Approximately one percent of the lines processed by the UMFP fall within these categories.
- c. The flexibilty to adjust delivery schedule and destination exists to a greater degree with a CONUS based UMFP than would exist in an overseas based

- UMFP. This is especially true when diversions must be effected between commands located within different geographic zones.
- d. Discrepancies are more easily resolved at CONUS based UMFPs because the distances between supply sources and Europe is so much greater.
- e. The UMFP operates under computer software which is part of the Standard Depot System (SDS) which is not yet available in Europe.
- f. There exists a variance in quarterly workload which would create operating inefficiences at decentralized sites. Table 14 displays this variability. For example, the forecasted work for Friedrichsfeld ranges from a high of 16500 lines in 1QFY86 to a low of 792 lines in 2QFY87, a change of 95 per cent. Total workload for Europe ranges from a high of 47631 lines in 1Q86 to a low of 18492 lines in 3Q86, a change of 61 per cent. Since the existing UMFP at NCAD handles both Europe and CONUS fieldings as well as special projects, it is better able to plan for and cope with this variability.
- g. The work at the UMFP at NCAD is divided evenly between Europe and CONUS lines as displayed in Table 15. A UMFP will be needed at NCAD even if the European work is transferred to sites overseas.

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# Chapter 9. FINDINGS, CONCLUSIONS, AND RECOMMENDATION

- 1. <u>Summary of Findings</u>. To briefly reiterate, the three alternatives under analysis were "A," retention of the UMFP at NCAD, "B," establishment of a central UMFP in Europe, and "C," establishment of UMFPs at each AMC controlled staging site in Europe. Note that alternative C retains a portion of Europe workload at NCAD.
- a. Estimated costs for these three alternatives, with "A" as a baseline, are detailed in the previous chapters and summarized below in Table 16.

INDLE	10.	CO2 C	Companison	(10	MILLION	Dollars	

	FIXED COST		RECURRIN	G COST	
ALTERNATIVE	FACILITY	TRANSPORT	OPERATING	DISCREPANCY	TOTAL
	COST	COST	COST	COST	RECUR
A-LOW EST.	SUNK	.306	3.005	.129	3.435
HIGH EST.	SUNK	.609	3.358	.212	4.121
B-LOW EST.	4.317	.355	3.005	.168	3.523
HIGH EST.	4.710	.635	3.358	.277	4.212
C-LOW EST.	2.877	.355	2.452	.141	2.996
HIGH EST.	3.018	.640	2.700	.236	3.576

- (1) From a fixed cost standpoint, the optimum choice is Alternative A with existing facilities in place. Alternative C, which retains a significant portion of Europe workload at NCAD is the next lowest cost alternative. Alternative B, which moves all workload to Europe, has the highest fixed cost.
- (2) Transportation costs favor Alternative A which assumes surface (water) shipment. Alternative B is second, with all but bulk shipments by surface.

  Alternative C is worst, with NCAD shipments by surface and all others by air.

- (3) Operating cost savings can be achieved by alternative C because it precludes duplicate handling under the current system. However, these savings can also be achieved by changing current policy. Note that Alternatives A and B assume commensurate labor rates and resultant operating costs.
- (4) Discrepancy cost are minimized by Alternative A which screens all UMFP lines prior to consolidation and shipment to Europe. Alternative C, which retains some UMFP consolidation at NCAD is second. Alternative B has the highest discrepancy cost.
- b. In addition to quantitative cost factors, there are qualitative factors that have a bearing on the problem under study. These are:
- (1) Only fifty percent of NCAD UMFP lines are destined for Europe. The reminder support CONUS fieldings.
- (2) Current operating procedures foster multiple handling such that surveillance costs exceed discrepancy cost avoidance.
  - (3) Available real estate is critically short in Europe.

tion residia, because andrese reserved response reserved business process and the server reserved

- (4) German nationals are restricted by law from handling classified, radioactive, and hazardous material which constitute approximately one percent of workload.
- (5) Delivery schedules and destinations can be more easily adjusted if consolidation occurs in CONUS.
  - (6) Discrepancies are more easily resolved in CONUS.
- (7) A large UMFP facility such as that at NCAD which supports Europe and part of CONUS, can best cope with the extreme variability in workload.
- 2. Conclusions. The above findings support the following conclusions.
- a. The current UMFP facility located at NCAD will be needed to support CONUS, irrespective of any decision regarding Europe.

- b. Alternative C, which collocates UMFPs at AMC controlled staging sites but retains workload at NCAD to support non-AMC staging sites is preferable to Alternative B, which establishes a single central Europe UMFP.
- c. Alternative C cost savings are primarily based on avoidance of duplicate handling under the current system. These same savings can be achieved by changing current policy to prohibit duplicate surveillance tasks.
- 3. <u>Recommendation</u>. Analysis suggests that the Europe UMFP should remain at NCAD and that policy should be revised to avoid duplicate tasks.

## **GLOSSARY**

Associated Support Items of Equipment (ASIOE) - End items required for the operation, maintenance, and transportation of the system being fielded.

<u>Customer Document Package</u> - Documents used by the gaining command to post receipts or dues-in, and to update supply and financial records.

<u>Fielding Command</u> - The major subordinate command of AMC that is responsible for the fielding of the end item or weapon system.

Gaining Command - The major command (MACOM) designated to receive the end item weapon system being fielded.

<u>Hand-Off Point</u> - The site where personnel of the fielding command transfer custody and accountability of items to personnel of the gaining command.

<u>Hand-Off Team</u> - Personnel of the fielding command who have the responsiblity for completion of tasks necessary to transfer equipment from the fielding command to the gaining command.

Package Processing Point (PPP) - see Unit Materiel Fielding Point.

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Project Code - A three position alphanumeric code that is entered into a document to classify and identify specific requirements. Unique project codes are assigned to separate end item or weapon systems. Most of the TP/UMF documents are identified by project codes beginning with the letter "I".

Special Tools and Test Equipment (STTE) - Tools and test equipment which are peculiar to the system being fielded.

Staging Point - The site at which the major items, components, and unit level packages of class IX items are received and stored prior to release to the hand-off point. The staging point and hand-off point can be at the same location.

<u>Technical Publications</u> - Publications necessary to adequately support the equipment being fielded.

Total Package/Unit Materiel Fielding (TP/UMF) - A materiel distribution process that provides a consolidated support package of equipment and materiel for the gaining command.

Unit Materiel Fielding Point (UMFP) - The site where class IX items, technical publications, and special tools are consolidated into unit-level packages.

APPENDIX A

DATA CALLS

Individual data calls were sent to LCA and DESCOM. The data calls, with replies immediately following, are attached. The appendix only contains data which were used in the analysis. Other data received, but not used, are not included herein.

AMXSY-LLSO 14 May 1985

SUBJECT: Data Call for LSO Project 068 (Unit Nateriel Fielding Point (NMFP)-Europe)

Commander
Logistic Control Activity
ATTN: AMXLC-LM
Presidio of San Francisco, CA 94129

## 1. Reference:

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- a. Letter, AMCSP-PSP, HO AMC, 13 February 1985, subject: Study of PPP in Europe.
- b. Telephone conversation, 6 May 1985, between Dennis Blenman, LCA, and Dave Dryden, this office.
- 2. This office, per tasking letter la, is conducting a study for the HS Army Materiel Command on the feasibility of establishing a Unit Materiel Fielding Point (HMFP) in Europe. An essential element of our analysis will be to review past and future workload as well as time frames associated with requisition processing. LCA's assistance will be needed to capture and provide historical data.
- 3. Request that LCA provide the information depicted in Enclosure. Information is required by 31 May 1985. LSO points of contact are Mave Mryden, AUTHYON 607-3264/2302, and Richard Abeyta, AUTHYON 607-3568.
- 4. ANSAA Providing Leaders the Decisive Edge.

FOR THE DIRECTOR:

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ADDEPT J. MELL LTC, ADA Acting Manager Logistics Studies Office

### DATA CALL

#### LSO PROJECT 068

GENERAL DESCRIPTION: Summary printout of New Cumberland Army Depot (NCAD) UMFP workload (see Figure 1).

TIME FRAME: Separate summaries required for projects processed in FY 83, FY 84, and FY 85. Provide individual summary by fiscal year.

## DATA ELEMENTS:

- 1. Project codes All project codes for TP/UMF requirements processed through the UMFP at NCAD in FY 83, FY 84, and FY 85. Screen project codes BAP, BGE, BGF, BJG, BNY, BRF, BRK, BRL, BPS, JVA, and all project codes beginning with the letter "I". List individual project codes in alphabetic sequence.
- 2. DOD Activity Address Code (DODAAC) Unit addresses for those units which have received or are scheduled to receive TP/UMF requirements during time frame cited above by project code. Provide count of number of distinct units by project code. List of DODAACs is not required. Separate counts required for Europe and other non-Europe (including CONUS) geographical DODAACs.
- 3. Requisitions Count number of requisitions by Europe and other non-Europe DODAAC by project code.
- 4. Average number of requisitions per DODAAC Total number of requisitions divided by the number of DODAACS. Separate counts for Europe and other geographical DODAACS.
- 5. Requisitions received at UMFP Count of number of requisitions which were received at NCAD UMFP by project code with summaries by DODAAC category within project code.
- 6. Requisitions shipped from UMFP Count of number of requisitions shipped from NCAD UMFP sorted by project code and summarized by DODAAC type within project code.
- 7. Requisitions which were shipped by passing the UMFP Count of number of requisitions shipped to DODAAC without processing through the UMFP by project code and DODAAC type.
- 8. Totals At bottom of report, include summary totals of each of the above data categories.

FIGURE 1 FY 8\* NCAD UMFP REQUISITIONS

	PROJECT CODE	# OF DODAACS	# OF RQNS	AVG RONS PER DODAAC	UMFP RECEIVED	UMFP SHIPPED	UMFP BYPASSED
EUROPE	BAP ①	10	100	10②	100	100	-
OTHER	ВАР	5	25	5	20	20	-
TOTAL	ВАР	15	125	83	120	120	-
EUROPE	ICA	20	220	11	200	100	1
OTHER	-	-	-	-	-	-	-
TOTAL	ICA	20	220	11	200	100	1
EUROPE	JVA	15	300	20	150	120	10
OTHER	JVA	3	45	15	40	-	5
TOTAL	JVA	18	345	19	190	120	15
EUROPE TOTAL	3	45	620	13 4	450	320	11
OTHER TOTAL	2	8	70	8	60	20	5
GRAND TOTAL	3	53	690	13⑤	510	340	16
	# OF PROJECT CODES	TOTAL # OF DODDACS	TOTAL # OF RQNS	GRAND AVG RONS PER DODAAC	TOTAL UMFP RECEIVED	TOTAL UMFP SHIPPED	TOTAL UMFP BYPASSED

<sup>\*</sup> Three separate tables: FY 83, FY 84, FY 85 (up to current)

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Project codes in alphabetical order
2 100 + 10 = 10
3 125 + 15 = 8.33 (truncated)
4 620 + 45 = 13.78 (truncated)
5 690 + 53 = 13.02 (truncated)

## DATA CALL

## LSO PROJECT 068

GENERAL DESCRIPTION: Summary printout of NCAD UMFP shipments to Europe by time segments. Europe shipments only considered (see Figure 2).

TIME FRAME: Separate summaries required for projects processed in FY 83, FY 84, and FY 85. Provide individual summary by fiscal year.

## DATA ELEMENTS:

- 1. Project codes All project codes for TP/UMF requirements processed through the UMFP at NCAD in FY 83, FY 84, and FY 85. Screen project codes BAP, BGE, BGF, BJG, BNY, BRF, BRK, BRL, BPS, JVA, and all project codes beginning with the letter "I". List project codes in alphabetic sequence.
- Number of DODAACS Count number of DODAACs for Europe units by project code.
- 3. Number of requisitions Count number of requisitions for Europe DODAACs by project code.
- 4. Time to receipt at UMFP Average number of days between date of requisition and date of receipt at UMFP for requisitions with Europe DODAACs by project code.
- 5. Accumulation time UMFP Average number of days between receipt of requisition at UMFP and release of unit package to Container Consolidation Point (CCP) for shipment. Compute for Europe DODAACS by project code.
- 6. Intransit time between UMFP and staging site Average number of days between date unit package is released from NCAD UMFP and date package is received at Europe staging site by project code.
- 7. Storage time at staging site Average number of days between receipt at staging site and date of handoff to user by project code.
- 8. Grand totals and weighted averages At bottom of report, include the following summary information:
- a. Number of project codes Total number of project codes used in this report.
  - b. Number of DODAACs Total number of DODAACS used in this report.
  - c. Number of requisitions Total number of requisitions used in report.
- d. Time to receipt at UMFP Average number of days between date of requisition and date of receipt at UMFP; weighted by number of requisitions per project code.

- e. Accumulation time UMFP Average number of days between receipt of requisition at UMFP and release of unit package to CCP; weighted by number of requisitions per project code.
- f. Intransit time between UMFP and staging site Average number of days between date unit package is released from NCAD UMFP and date package is received at Europe staging site; weighted by number of requisitions per project code.
- g. Storage time at staging site Average number of days between receipt at staging site and date of handoff to user; weighted by number of requisitions per project code.

FIGURE 2
TIMES FOR FY 8\* NCAD UMFP REQUISITIONS

	PROJECT CODE	# OF DODAACS	# OF RQNS	AVERAGE TIME TO RECEIPT AT UMFP(days)	AVERAGE ACCUMULATION TIME AT UMFP(days)	AVERAGE INTRANSIT TIME BETWEEN UMFP AND STAGING SITE(days)	AVERAGE STORAGE TIME AT STAGING SITE(dave)
_ <del></del>	ВАР	જ	30	10.1 O	60.2	12.1	30.7
	836	10	100	12.4	50.9	10.2	20.2
	BNY	10	09	14.2	70.8	10.4	15.7
	188	S	40	16.4	90.7	5.6	30.4
	180	10	70	5.6	40.4	15.3	20.3
GRAND TOTALS	2	40	300	10.7 @	58.7 ©	11.0@	21.76

\* Three separate tables: FY 83, FY 84, FY 85 (up to current)

D Avg time over the 30 requisitions for BAP Weighted by # of Rqns; i.e., [(30 x 10.1) + (100 x 12.4) + (60 x 14.2) + (40 x 10.4) + (70 x 5.6)] + 300 = 10.6 \* 300 \* 300 \* 300 of Rqns; i.e.,  $[(30 \times 60.2) + ... + (70 \times 40.4)]$ of Rqns; i.e.,  $[(30 \times 12.1) + ... + (70 \times 15.3)]$ of Rqns; i.e.,  $[(30 \times 30.7) + ... + (70 \times 20.3)]$ Weighted by # 5 Weighted by #

All calculations of time should be to first decimal place and preferably rounded (i.e., 12.69 = 12.7; 12.61 = 12.6) but truncation is acceptable (i.e., 12.69 = 12.6; 12.61 = 12.6). NOTE:

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STUDY OF UMEP OESTORAGE TIPE AT	PIFERENCE	375		43,1F1	31	u·	236	3,626	3,314	<b>u</b> 1 1 1 1	15	186	516	100,219	508	1,976	9¢.	5,224	301.6	, u,	62,477	500	2,341		556	172	¢1.645	15747	31	136,940	29,132
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SECOND EXCESSION PROCESSION RESERVES CONTINUES FOR STANDARD SECONDS

FY-YEAR	3000	LIFFERENCE	FECUSITIONS	STAGING SITE (EAYS)
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FY-64	116	==	<b>J</b>	$\sim$
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AVERAGE STORAGE TIPE AT STAGING SITE (CAYS)	**************************************		1.	- ‹	3 6 7 7 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	; <b>~</b>	163	52	<b>1</b>	~	₹.00 100 100 100 100 100 100 100 100 100	) u	n 4	o •••	10	u	ر ب بر	) \ \ \	77	19	12	~	42	•	=	5-5	<b>~</b> u	n -	) m	10	ž	6.	<u> </u>	2		?	(C)	24	9	ű,		<b>C I</b>	
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FY-YEAK	FY-E4	- 1	- >		FY-E4	_	_	F Y - 24	<b>-</b> :	- 1	4 - H - H - H - H - H - H - H - H - H -	- >	• >	C-	F Y - F 4	6.4-1.9	F Y = 2:5	F Y-#5	FY-15	FY-65	FY-b5	FY-H5	FY-25	FY-t5	FY-85	F Y-E5	F <b>T</b> - E 5	6 X-1-5	FY-E5	FY-15	FY-65	FY-65	F Y - 25	FY-E5	FY-45	FY-85	FY-85	FY-85	FY-25	FY-65	* * * * * * * * * * * * * * * * * * *	u \	11-63

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FY-YEAK	FY-85	F Y - 155	FY-65	FY-HS	FY-65	F Y-65	F Y-25	FY-65	FY-#5	FY- 25	FY-E5	FY-15	FY-15	F Y-E5	F Y-85	FY-65	F1-65	FY-1:5	FY-45	FY-15	FY-HS	FY-15	FY-1:5

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AMXSY-LLSO 29 "ay 1905

SUBJECT: LSO Project 068, Evaluation of Establishing a Package Processing Point (PPP) in Europe

Commander
US Army Depot Systems Command
ATTN: AMSDS-SM-SPD
Chambersburg, PA 17201-4170

#### 1. Reforence:

THE REPORT OF THE PROPERTY OF

- a. Letter, APCSM-PSP, HD AMC, 13 February 1985, subject: Study of PPP in Europe.
  - b. Force Mod Packaging Workload Conference of 16, 17, 12 April 1906.
- 2. Reference la tasked AMSAA to perform an evaluation of the establishment of a PPP facility in Europe.
- At referenced conference, AMSAA personnel met with representatives of DESCRM, HC AMC. AMC-E, and Mainz Army Depot to discuss the scope and data requirements for the evaluation.
- 4. The data requirements for AMSAA's study are at Enclosures 1 terrough 4.
- a. Enclosure 1 requests projected workload by staging site and fielding command for FY 95 and FY 06. DESCON representatives at reference 15 indicated that the data would be available in may 1905.
- h. Enclosure 2 requests historical workload data by storage category. This information is needed to design UMFP facilities for European staging sites.
- c. Enclosure 3 requests information on current MCAD MMFP. Data is needed to develop cost estimates to create a single facility in Europe that is equivalent to the existing MCAD MMFP.
- d. Enclosure 4 requests discrepancy data for normal supply channels and for MCAC UMFP shipments. Data is needed to compare benefits of alternative systems.

AHXSY-LLSO

28 May 1995

SUBJECT: LSO Project 068, Evaluation of Establishing a Package Processing Point (PPP) in Europe

- 5. Data is requested by 21 June 1985.
- 6. AMSAA POCs are Mr. David Dryden, AUTOYON 687-3269, or Hr. Richard D. Abeyta, AUTOYON 687-3568.
- 7. AMSAA Providing Leaders the Decisive Edge.

FOR THE DIRECTOR:

4 Encl

MERT J. RELL

LTC, ADA

Acting Manager

Logistics Studies Office

## PROJECTED UMFP WORKLOAD

QUARTER/ FISCAL YEAR	STAGING SITE	FIELDING COMMAND	NUMBER LINES	NUMBER DODAACS	NUMBER PROJECT CODES
30FY85	Mainz	MICOM CECOM ETC.	XXX	xxx xxx	XXX
	Fredericksfeld	MICOM CECOM ETC.	xxx	XXX	XXX
	Seckenheim	MICOM CECOM ETC.	XXX	XXX XXX	XXX
	Vilseck	MICOM CECOM ETC.			
	Etc.				
40FY85					

NCAD UMFP HISTORICAL WORKLOAD

	PACKAGES					
		AVG STOR TIME				
	OTHER*	NUM CUBE STOR				
		Z.				
	E	AVG STOR TIME				
	CLASSIFIED	NUM CUBE STOR				
	CF CF /	NON				
	LIVE	AVG STOR TIME				
IVFIN	RADIOACTIVE	AVG AVG NUN: CURE STOR TIME				
RECEI	₹ FA	EG.				
LINES RECEIVEN	SIN	AVG AVG NUM CUBE STOR TIKE				
	HAZARDOUS	AVG AVG CUBE STOR TIKE		•		
	Ŧ	NUN				
	31.6	AVG STOR TIME				
	RACKABLE	AVG AVG CUBE STOR I				
	щ	AVG AVG NUM CUBE STOR TIME				
	BIMABLE	AVG CUBE				
	<b></b>	Z Z				
	FISCAL		FY 83 FY 84 FY 85	FY 83 FY 84 FY 85	FY 83 FY 84 FY 85	
	FIELDING FISCAL		MICOM	CECON	• • •	

\*Any other special handling categories, i.e., Bulk, . .

#### DESCRIPTION OF NCAD UMFP FACILITY

- 1. <u>Plant layout</u>. Physical dimensions of the building (i.e., length, width, height) to include blueprint or diagram if available. Indicate portion of building (in square feet with brief description) devoted to the following:
  - a. Bin storage.
  - h. Rack storage.
  - c. Special storage, i.e., hazardous, radioactive, classified, ...
  - d. Office space.
  - e. Receiving.
  - f. Packaging.
  - g. Holding/shipping.
  - h. Other (please specify).
- 2. Equipment. Complete list of equipment with price and year of purchase. Include such categories as material handling, storage, data entry/retrieval, other.
- 3. Storage Capacity. Maximum storage capacity for a) bin, b) rack, c) special storage, measured in both square feet and cubic feet. Maximum capacity is the net space available after subtracting structures, aisles, and other losses.
- 4. Storage Utilization. Percent of storage capacity that was occupied at a given time. Provide average by quarter for FY 83, FY 84, and FY 85.
- 5. <u>Utilities</u>. Average monthly usage.
- 6. <u>Manpower</u>. Personnel requirements by type, to effectively operate the plant at current workload at 1 shift per day, 2 hours per shift, 5 days per week.

### NCAD UMEP

## DISCREPANCY RATE

FISCAL YEAR	NUMBER LINES RECEIVED AT UMFP	NUMBER DISCREPANCIES REPORTED BY UMFP	NUMBER LINES SHIPPED BY UMFP	MUMBER DISCREPANCIES REPORTED BY STAGING SITES
83				
84			·	
85				

## MCAD TO GERMANY

## DISCREPANCY RATE (FREE FLOW)

FISCAL YEAR	TOTAL NUMBER CLASS IX LIMES SHIPPED	TOTAL NUMBER CLASS IX PISCREPANCIES REPORTED
83		
84		
25		



## DEPARTMENT OF THE ARMY

US ARMY DEPOT SYSTEM COMMAND CHAMBERSBURG, PENNSYLVANIA 17201

AMSDS-SM-SPD

SUBJECT: Unit Materiel Fielding Point (UMFP) in Europe

Commander

US Army Materiel Systems Analysis Activity

ATTN: AMXSY-LLSO (Dryden)

Ft. Lee, VA 23801

#### 1. Reference:

- a. Message, HQDESCOM, AMSDS-SM-SPD, 241730Z Jun 85, subject: Third Quarterly Force Modernization Packaging Workload Conference, 16-17 July 1985.
- b. Telephone conversations between D. Dryden, AMXSY-LLSO, and K. Mostofi, AMSDS-SM-SPD, 24 and 25 June 1985.
- c. Message, HQDESCOM, AMSDS-SM-SPD, 112015Z Jun 85, subject: Force Mod Staging Workload for MZAD, September 85-March 87.
- d. Message, HQDESCOM, 102015Z Jun 85, subject: Workload Projections for the Tactical Vehicle Staging Facility (TVSF).
- e. Message, HQDESCOM, 092015Z/112015Z Jun 85, subject: Workload Projections for the Friedrichsfeld Staging Area (FSA), June 85-March 87.
- f. Letter, AMSAA, AMXSY-LLSO, 28 May 1985, subject: LSO Project 068, Evaluation of Establishing a Package Processing Point (PPP) in Europe.
- 2. Shown below are the gress USAREUR workload data requested in Enclosure 1 of reference 1f, by Fielding Command, for each month/quarter remaining in the current "workload window" (through end of second quarter, FY87). Arrayed are the systems ("Project Codes") scheduled for fielding and the total of ASL/PLL packages ("DODAACS") and lines involved for the particular month or quarter. Both Total Package and Force Mod Packaging systems are included, to the extent that they have been workloaded to us. To permit ready comparison with references 1c, 1d, and 1e, which provide a breakout of workload for each of the Central Staging Sites under our control, only that workload provided to us on or before 10 June 1985 was included in the breakout below; minor corrections to references 1c, 1d, and 1e were provided during reference 1b.

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2 JUL **85** 

AMSUS-SM-	SPU					
SUBJECT:	Unit	Materiel	Fielding	Point	(UMFP)	in Europe

DVOC.	****			
FY85:	JUN	JUL	AUG	SEP
TACOM:	4/150/2817	5/109/4275	3/82/1723	6/107/2366
MICOM:	2/5/1565	2/7/479	1/3/55	2/2/369
AMCCOM:			1/62/218	1/107/936
AVSCOM:			1/2/1360	
TROSCOM:	~-	1/1/49		
CECOM:	8/108/1509	5/60/9867	9/435/8685	3/59/1030
EMRA:				
FY86:	OCT	NOA	DEC .	JAN
TACOM:	5/124/2489	6/124/2499	6/44/2266	5/53/2910
MICOM:	4/50/23748	1/1/164	1/2/1510	1/2/1510
AMCCOM:	3/186/2092	2/242/3186	4/175/2066	1/107/936
AVSCOM:		1/4/2418		
TROSCOM:	1/2/250	••		1/6/530
CECOM:	4/12/1237	7/72/2559	3/53/687	8/67/3784
EMRA:	~-		1/11/460	
FY86:	FEB	MAR	39	4Q
TACOM:	4/33/849	3/53/1123	5/168/8308	6/136/3772
MICOM:		1/2/1510	2/11/3565	3/17/12940
AMCCOM:	1/107/936	1/107/936	1/321/2808	
AVSCOM:			••	
TROSCOM:	••			2/5/501

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AMSDS-SM-SPD

SUBJECT: Unit Materiel Fielding Point (UMFP) in Europe

2 JUL 65

CECOM:

4/162/2328

7/60/2530

8/63/3811

9/116/8647

EMRA:

1/9/400

--

1/1/300

FY87:

1Q

2Q

TACOM:

9/331/7083

9/237/7541

MICOM:

2/8/1825

2/10/13350

AMCCOM:

2/462/2570

1/20/120

TROSCOM:

1/6/6750

\_\_

CECOM:

5/77/7705

1/6/792

EMRA:

(Not Available)

\_\_

- 3. As noted during reference 1b, despite the tremendous improvement in the quality of workload input by the Fielding Commands for the 16-17 April 1985 Force Mod Packaging Workload Conference, the AMC community still has some way to go in identifying all Force Mod systems, in stabilizing distribution plans and fielding schedules, and in quantifying what specifically will be fielded, with Force Mod equipment. In numerous cases initial ASL/PLL packages remain "to be determined" or "estimated".
- 4. Based on input received from the Fielding Commands in preparation for the 16-17 July 1985 Force Mod Packaging Workloading Conference, we anticipate substantial revisions and additions to the projections contained in paragraph 2 above. Accordingly, as discussed during reference 1b and previously, we recommend that representatives from your office attend the upcoming workload conference. Administrative and other details are provided in reference 1a.
- 5. The remainder of the information requested in reference 1f is being provided, to the extent possible, by NCAD UMFP under separate cover.

AMSDS-SM-SPD

SUBJECT: Unit Materiel Fielding Point (UMFP) in Europe

2 JUL **85** 

- 6. HQDESCOM Point of Contact is Keith Mostofi, AUTOVON 238-7935/6407.
- 7. "DESCOM Providing Leaders the Decisive Edge."

FOR THE COMMANDER:

RON HULSCHER

Director for Supply, Ammunition and Transportation

CF:

CDR, AMC, ATTN: AMCSM-PDU CDR, AMC-E, ATTN: AMXEU-FA CDR, NCAD, ATTN: SDSNC-TR

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SDSNC-TR (AMXSY-LLSO/28 May 85) 2d Ind

SUBJECT: LSO Project 068, Evaluation of Establishing a Package Processing Point (PPP) in Europe

DA, HQ, New Cumberland Army Depot, New Cumberland, PA 17070-5001 26 June 1985

TO: U.S. Army Materiel Systems Analysis Activity, Logistics Studies Office, Fort Lee, VA 23801

#### 1. Reference:

- a. Telephone conversation between K. Mostofi, HQDESCOM, and W. Bakos, NCAD, UMFP Div, 5 Jun 85.
- b. Telephone conversation between R. Abeyta, AMSAA, and W. Bakos, NCAD, UMFP Div, 21 Jun 85.
- 2. Available information as requested by basic letter, is provided in Enclosures 2-4.
- 3. As discussed in reference 1b, much of the information requested by Exclosure 2 is not available. In addition the discrepancy rate (free flow) requested by Enclosure 4 cannot be provided for Class IX alone. Therefore, information provided is the total number of discrepancies for all classes.

4 Encl

nc

L. N. KINNEY

COL, TC

Directorate for Supply

CF:

CDRAMC, ATTN: AMCSM-PDU

CDRDESCOM, ATTN: AMSDS-SM-SPD

OCT-JIMAN E€ UNIT

AMSDS-SM-SPD (AMXSY-LLSO/28 May 85) 1st End Mr. Mostofi/sa/AUTOVON 238-7935 SUBJECT: LSO Project 068, Evaluation of Establishing a Package Processing Point (PPP) in Europe

HC, US Army Depot System Command, Chambersburg, PA 17201-4170 1 JUN &5

TO: Commander, New Cumberland Army Depot, ATTN: SDSNC-TR, New Cumberland, PA 17070-5000

#### Reference:

- a. Telephone conversation between K. Mostofi, HQDESCOM, and W. Bakos, NCAD UMFP, 5 June 1985.
- b. Telephone conversation between K. Mostofi, HQDESCOM, and R. Abeyta, AMSAA, 31 May 1985.
- 2. As discussed in reference la, request you provide information requested in Enclosures 2-4, as available, direct to AMSAA, with copy furnished to this office. Response to Enclosure l is being provided by this office under separate cover.
- 3. AMSAA was advised in reference 1b that much of the information requested in Enclosure 2 is not available; please provide what data you can. Also note that the categories of information requested in Enclosure 4 are somewhat misleading; what is really requested is a comparison of the overall ROD rate for NCAD shipments to the ROD rate for UMFP shipments.
- 4. "DESCOM Providing Leaders the Decisive Edge."

FOR THE COMMANDER:

4 Encl

RON HULSCHER

Director for Supply, Ammunition,

and Transportation

CF:

Dir, AMSAA, ATTN: AMXSY-LLSO

CDRAMC, ATTN: AMCSM-PDU



#### DEPARTMENT OF THE ARMY

## U.S. ARMY MATERIEL SYSTEMS ANALYSIS ACTIVITY LOGISTICS STUDIES OFFICE FORT LEE, VIRGINIA 23801

REPLY TO ATTENTION OF

AMXSY-LLSO

28 May 1985

SUBJECT: LSO Project 068, Evaluation of Establishing a Package Processing \_ Point (PPP) in Europe

Commander
US Army Depot Systems Command
ATTN: AMSDS-SM-SPD
Chambersburg, PA 17201-4170

#### 1. Reference:

- a. Letter, AMCSM-PSP, HQ AMC, 13 February 1985, subject: Study of PPP in Europe.
  - b. Force Mod Packaging Workload Conference of 16, 17, 18 April 1985.
- 2. Reference la tasked AMSAA to perform an evaluation of the establishment of a PPP facility in Europe.
- 3. At referenced conference, AMSAA personnel met with representatives of DESCOM, HQ AMC, AMC-E, and Mainz Army Depot to discuss the scope and data requirements for the evaluation.
- 4. The data requirements for AMSAA's study are at Enclosures 1 through 4.
- a. Enclosure 1 requests projected workload by staging site and fielding command for FY 85 and FY 86. DESCOM representatives at reference 1b indicated that the data would be available in May 1985.
- b. Enclosure 2 requests historical workload data by storage category. This information is needed to design UMFP facilities for European staging sites.
- c. Enclosure 3 requests information on current NCAD UMFP. Data is needed at to develop cost estimates to create a single facility in Europe that is equivalent to the existing NCAD UMFP.
- d. Enclosure 4 requests discrepancy data for normal supply channels and for NCAD UMFP shipments. Data is needed to compare benefits of alternative systems.

AMXSY-LLS0 28 May 1985

SUBJECT: LSO Project 068, Evaluation of Establishing a Package Processing-Point (PPP) in Europe

- 5. Data is requested by 21 June 1985.
- 6. AMSAA POCs are Mr. David Dryden, AUTOVON 687-3269, or Mr. Richard D. Abeyta, AUTOVON 687-3568.
- 7. AMSAA Providing Leaders the Decisive Edge.

FOR THE DIRECTOR:

4 Encl

ROBERT A. BELL

LTC, ADA

Acting Manager

Logistics Studies Office

## PROJECTED UMFP WORKLOAD

QUARTER/ FISCAL YEAR	STAGING SITE	FIELDING COMMAND	NUMBER LINES	NUMBER DODAACS	NUMBER PROJECT CODES
3QFY85	Mainz	MICOM CECOM ETC.	XXX	XXX.	XXX XXX
	Fredericksfeld	MICOM CECOM ETC.	XXX XXX	XXX •	XXX XXX
	Seckenheim	MICOM CECOM ETC.	XXX XXX	XXX XXX	XXX XXX
	Vilseck	MICOM CECOM ETC.			
	Etc.				
4QFY85 •	•				

NCAD UMFP HISTORICAL WORKLOAD

	PACKAGES	SHIPPED	33	175 409 419	175 412 660	91 0
		NUM CUBE STOR	A : :	= = =	=,= =	:::
	OTHER*	AVG CUBE	A::	= = =	= = =	
		N. S.	Z::		= = =	
	IED	AVG STOR TIME	Z : :	= = =	= = =	: : :
	CLASSIFIED	NUM CUBE STOR	A : :	= = =	= = =	:::
	CL	WOW .	A S :	:::	= = =	: : :
	TIVE	NUM CUBE STOR TIME	NA ::	= = =	= = =	
IVED	RADIOACTIVE	AVG CUBE	NA::	= = =	:::	= = =
RECE	RA	MON	A : :	:::	= = =	= = =
LINES RECEIVED	ous	NUM CUBE STOR TIME	A	= = =	= = = .	
٦	HAZARDOUS	AVG CUBE	4:: Z	= = =	= = =	: : :
	_ ₹		4 : :	= = =	= = =	= = =
	31.6	NUM CUBE STOR TIME	4 : :	= = =	= = =	= = =
	RACKABLE	AVG CUBE	¥ : :	= = =	:	= = =
		NUM	₹:: 2	= = =	= = =	:::
	ш	NUM CUBE STOR	NA ::	= = =	= = :	= = =
	BINABLE	AVG AVG CUBE STOR	X : :	= = =	= = =	= = =
	<u>ت</u>	NUM	<b>4::</b> Z	= = =	:::	= : =
	FI SCAL YEAR		FY 83 FY 84 FY 85			
	FIELDING FISCAL COMMAND YEAR		MICOM	CECOM	TACOM	AVRADCON F

\*Any other special handling categories, i.e., Bulk, .

NCAD UMFP HISTORICAL WORKLOAD

SECTION NECESSARY PRESENCE SECTION FORTHER SOCIETY

	PACKAGES	SHIPPEU	19 54 55	14 48 25	4 20 22	20 . 49
		AVG STOR TIME	4 : :	= = =	= = =	:::
	OTHER*	NUM CUBE STOR	A : :	= = =		:::
			4 : :	: : : 	= : :	:::
	160	AVG STOR TIME	NA:::		= = =	= = =
	CLASSIFIED	AVG CUBE	4 = =	: : :	: : :	:::
	2	NUM	N	= = =		= = =
	rive	AVG STOR TIME	A : :	= = =	= = =	= = =
IVED	RADIOACTIVE	NUM CUBE STOR NUM CUBE STOR	A :: ::	= = =	= = =	= = =
SECE	RA	MUM	4 : :	= = =	= = =	= = =
LINES RECEIVED	SUC	NUM CUBE STOR TIME	4: :	= = =	= = =	= = =
	HAZARDOUS	AVG CUBE	A : :	= = =	: : :	= = =
	=	NUM	4::	= = =	: : :	:::
	KABLE	NUM CUBE STOR NUM CUBE STOR TIME	A : :	= = =	= = =	= = =
	RACKAI	AVG CUBE	42 : :	= ž =	= = =	= = =
		NUM	۷:: 2	= = =	2 2 2	: : :
*	ļ u	AVG STOR TIME	<b>4::</b>	= = =	= = =	= = =
	BI NABL E	AVG	A : :		: : :	= = =
		NUM	¥::	: : :	= = =	: : :
	T SCAL YEAR			FY 83 FY 84 FY 85	FY 83 FY 84 FY 85	FY 83 FY 84 FY 85
	FIELDING FISCAL COMMAND YEAR			ANICCONI	AVSCOM F	USASPTA F

\*Any other special handling categories, i.e., Bulk,

#### DESCRIPTION OF NCAD UMFP FACILITY

- 1. Plant layout. Physical dimensions of the building (i.e., length, width, height) to include blueprint or diagram if available. Indicate portion of building (in square feet with brief description) devoted to the following:
  - a. Bin storage.
  - Rack storage.
  - c. Special storage, i.e., hazardous, radioactive, classified, 4...
  - d. Office space.
  - e. Receiving.
  - f. Packaging.

September 1 - Se

- g. Holding/shipping.
- h. Other (please specify).
- 2. Equipment. Complete list of equipment with price and year of purchase. Include such categories as material handling, storage, data entry/retrieval, other.
- 3. Storage Capacity. Maximum storage capacity for a) bin, b) rack, c) special storage, measured in both square feet and cubic feet. Maximum capacity is the net space available after subtracting structures, aisles, and other losses.
- 4. Storage Utilization. Percent of storage capacity that was occupied at a given time. Provide average by quarter for FY 83, FY 84, and FY 85.
- 5. Utilities. Average monthly usage.
- 6. Manpower. Personnel requirements by type, to effectively operate the plant at current workload at 1 shift per day, 8 hours per shift, 5 days per week.

#### DESCRIPTION OF NCAD UMFP FACILITY

#### 1. Plant Layout

- a. Bin Storage
  - (1) Length 90'
  - (2) Width 5' 3"
  - (3) Height 10'

Total Square ft. - 15,120

Description of Bin Storage

Type of Bins - Carrousels
There are 28 carrousels with 90 locations per carrousel
Each location has 5 bins. Max. weight per bin is 70 lbs.

- b. Rack Storage
  - (1) Length 80'
  - (2) Width 200'
  - (3) Height 10'

Total Square ft. - 16,000

Description of Rack Storage

Racks are 80' long with 96 locations per row Each row is 7' wide. Rack storage is used for multiwalls and large items, over 70 lbs.

- c. Special Storage
  - (1) Hazardous Area
  - (a) Area is 60' X 20' Total 1,200 Squarte ft.

Description of Hazardous Area

Area is used for all hazardous materiel to be packed, stored and shipped.

- (2) Security Area
- (a) Area is 60' X 120' Total 1,200 Square ft.

Description of Security Area

Area is used for storing pilferage item's. No classified materiel is stored in the UMFP.

- (3) Special Projects
- (a) Area is 40' X 20' Total 800 Square ft.

Description of Special Projects Area

Area is used for projects with high priority.

- d. Office Space
  - (1) Offices are 8' X 20'

Description: There are eight offices within the Division.

(a) Chief

- (b) Secretary
- (c) Supply Clerk
- (d) Two Foremans
- (e) Quality Assurance (f) Non-Smoking Break Area
- (g) ADP Site
- e. Receiving
  - (1) Length 260'
  - (2) Width 60'

Total Square ft. - 15,600

Description of Receiving Area

Area is used for inchecking all materiel. Materiel is checked and worked up before sent up to Storage.

- f. Packing Area
  - (1) Area Pack Station 40' X 20'

Description of Pack Area

UMFP has 6 (six) pack areas. Once release message is received from the command, materiel is selected, consolidated, inventoried and packed for shipment.

- g. Holding/Shipping Area
  - (1) Area for holding or shipments is 100' X 80'

Total of 8,000 Square ft.

Description of Holding/Shipping Area

Area is used for consolidation of projects and DODAAC's ready for shipment. It is also used for labeling and building of air pallets.

- h. Other Areas
  - (1) ADP Sites
- (a) Area were BBC & D6S cards are punched and loaded to the LIF file. Also location receipts (1381) are produced before materiel is sent to Storage, manifests and packing listed are also created at ADP sites.

#### 2. Equipment

- (a) Narrow Aisle Forklift
  - 1. Price \$64,000 ea
  - 2. Date purchased Aug 82
- (b) Front Side to Side
  - 1. Price \$100,312
  - 2. Date purchased May 83
- (c) Stretch Wrap Machine
  - 1. Price \$7.995
  - 2. Date purchased May 82
- (d) Drive on Floor Scales
  - 1. Price \$5,035
  - 2. Date purchased May 82
- (e) Small items sortation system
  - 1. Price \$105,000
  - 2. Date purchased Apr 83

- (f) Automatic Guided Vehicle System
  - 1. Price \$27,500
  - 2. Date purchased Jun 83
- (g) Pneumatic Tube System
  - 1. Price \$27,500
  - 2. Date purchased Apr 83
- (h) Bin Carrousels
  - 1. Price \$649,452
  - 2. Date purchased Feb 83
- (i) Transformer
  - 1. Price \$40,000
  - 2. Date purchased Feb 83
- (j) ADP Equipment
  - 1. CRT Screens 5 ea
  - 2. Line Printer
  - 3. Matrix Printer 5 ea
  - 4. Card Reader 3 ea
  - 5. Card Punch Total Price \$200,000 Date purchased - NA
- 3. Storage Capacity Total Storage Capacity 65,920 Square ft.
- 4. Storage Utilization
  - a. Average per quarter
    - (1) FY 82 35%
    - (2) FY 83 75%
    - (3) FY 84 100%
    - (4) FY 85 100%
- 5. Utilities Average Monthly Use NA

UNIT MATERIEL FIELDING POINT EUROPE(U) LOGISTICS STUDIES OFFICE (ARMY) FORT LEE VA D DRYDEN ET AL. OCT 85 AD-A166 619 2/3 UNCLASSIFIED F/G 15/5 NL



MICROCOPY MEDICLUMON TEST CHART
NATIONAL BUREAU OF STANDARDS - 1963 - A

#### 6. Manpower

- a. Total number of personnel assigned to UMFP 42
  - (1) Chief 1
  - (2) Secretary 1
  - (3) Warehouse Foreman 2
    FUNCTIONS

Document Processing - 6
Receiving - 12
Storage - 7
Consolidation - 13

NCAD UMFP
DISCREPANCY RATE

FISCAL YEAR	NUMBER LINES RECEIVED AT UMFP	NUMBER DISCREPANCIES REPORTED BY UMFP	NUMBER LINES SHIPPED BY UMFP	NUMBER DISCREPANCIES REPORTED BY STAGING SITES
83	64,307	153 , 2%	39,964	NA
84	85,385	113 .133	65,582	NA
85	47,384	86 ,13	68,736	NA

# NCAD TO GERMANY DISCREPANCY RATE (FREE FLOW)

FISCAL YEAR	TOTAL NUMBER LINES SHIPPED	TOTAL NUMBER • . DISCREPANCIES REPORTED			
83	NA	5,806			
84	2,642,521	5,813 29.			
85	1,674,926	2,736			

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16	A	Ţ	CM	A	I	FSN	A	Ţ	ACC/CF	SECOR	MRR	
AC7	Δ	I	CP		I	AHN	A	Ţ	DS/DEN	CIN		
PAO	A	Ţ	EE		I	LCD	A	I	MD/KAH	CSC	OTC	
BPCA	A	1	15	Α	I	PFS	A	I	300TH	240TH	05	
OOL	A	I	JA	A	I	SFS	A	I	ARG	500	RTR	
PTS	4	I	CD		I	TP	Δ	I	TSA	ADO		
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P 1120157 JHN 85 FM CORDESCOM CHAMBERSHURG PA //AMSDS-SM-SPO// TO RUCIAFRACORAMOCOM RIA ROCK ISL IL //AMSMO-ROF-F// FHEDRIAZORROFON FT MONMOUTH NU ZZAMSEL-RE-EM-PPZZ THEOPERICORFMAN VHES WARRENTON VA IISELEM-ME-FM-III PUCDGDA/CORMICOM RSA AL //AMSMI-SSDM/SRL// RUCIFPA/CORTROSCOM STL MO //AMSTR-SOM// PHELWORIC DRMZ AD MAINZ GE //SRSMZ-P/PSF// RUEOPEGINIR USASML WHES WARRENTON VA //DELSW-ML// EUR BMOR/CORAMC-EUROPE SECKENHEIM GE //AMXFU-FA// IMFO SHKLDAR/CORAMC ALEX VA //AMCSM-POU// FIF OARAYC DRAMSSA FT LEE VA //AMXSY-LLSO//

PREBANA CORNOAD NEW CUMBERLAND PA //SOSNO-TR// FUFPAHA/CORLEAD CHAMPERSPURG PA //SOSLE-TG// PHECREA/CORTOAD TOBYHANNA PA //SOSTO-S//

UNCLAS SECTION 001 OF 002 SUBJ: WORKLOAD PROJECTIONS FOR THE FRIEDRICHSFELD STAGING AREA (FSA). JUNE A5-4AR A7

A. LTR. HQDESCOM. AMSDS-SM-SPD. 29 MAY 85. SUBJ: FORCE MODERNIZA-

PAGE NO RUEPSRAUATO UNCLAS TION PACK OFING WORKLOAD.

F. LTR. AMSAA. AMXSY-LLSO. 28 MAY 85. SURJ: LSO PROJECT MAR. EVALUATION OF ESTABLISHING A PACKAGE PROCESSING POINT (PPP) IN FURCPE. (NOTAL)

C. LTP: HUDESCON: AMSDS-SM-SPD: 28 MAY 85: SUBJ: REQUESTS FOR USE OF DESCOM OCONUS STAGING/HANDOFF SITES TO SUPPORT NEW FOUTPMENT FIELDINGS.

T. MSG. HODESCOM. AMSDS-SM-SPD. 241200Z APR 85. SURJ: SECOND CHARTERLY FORCE MODERNIZATION PACKAGING WORKLOAD CONFERENCE. 16-17 APR PS.

MSG. HUDESCOM. AMSDS-SM-SPD. 2413307 JAN 85. SURJ: PROJECTIONS FOR THE FSA+ JAN-DEC 85.

PRIORITY

THIS MSG IS IN THREE PARTS.
PART ONE FOR ALL.

1. IN REF D. WE ADVISED THAT WE WOULD ISSUE AN UPDATE OF OUR INITIAL REF F "TIMELINE" FOR THE FSA. SHOWN RELOW IS THAT UPDATE, HASED ON DATA SUBMITTED BY THE AMO FIELDING COMMANDS FOR THE 16-17 APR RS FORCE MOD PACKAGING (FMP) WORKLOAD CONF. AS NOTED IN REF D. THIS TIMELINE WILL REMAIN TENTATIVE UNTIL AMC-EUROPE FORMALLY COORDINATES THE FIELDING SCHEDULES WITH USAREUR.

PAGE OF RIEPSRAMATE HINCLAS

- 2. THE FOLLOWING SHOWS THE SYSTEMS SCHEDILED FOR FIFLDING IN EACH PARTICULAR MONTH/QUARTER. ALL OF THE SYSTEMS ARE CECOM-MANAGED EXCEPT FOR:
  - A. BACKUP COMPUTER SYSTEM (BUCS) -- AMCCOM.
  - 9. POSITION AZIMUTH DETERMINATION SYSTEM (PARS. ANZUSU-70) AND TOPOGRAPHICAL SUPPORT SYSTEM (TSS)-TROSCOM.
    - C. ANZUAS-11 NIGHT SIGHT--MICOM.
  - D. TRAILREATER (AN/TSQ-114H(V)1): AN/TRQ-32(V)1: AND TACJAM (AN/MLQ-34)--FMR4/SUL.

THOSE SYSTEMS PRECEDED BY AN ASTERISK (\*) ARE TENTATIVELY ASSIGNED TO THE ESA PENDING COMPLETION OF A FORMAL SUPPORTABILITY ASSESSMENT BY M7AD. AS DISCUSSED IN REF C. THIS ASSESSMENT IS NECESSARY TO ENSURE THAT THE CAPABILITIES OF THE REQUESTED STAGING SITE ARE COMPATIBLE WITH SYSTEM REQUIPEMENTS. SHOWN IN PARENTHESES AFTER FACH SYSTEM ARE THE NUMBER OF FIFLDINGS AND THE TOTAL NUMBER OF SYSTEMSZEND ITEMS INVOLVED. IT IS ANTICIPATED THAT THE NUMBER OF FIELDINGS SHOWN WILL CHANGE IN SUBSEQUENT UPDATES (E.G., FOLLOHING THE 14-17 JUL 85 CONE) TAW GUIDANCE PROVIDED IN REF A. BATA ON A SIOE AND ASLYPLL PACKAGESZDENSITY BY FIELDING COMMAND ARE FROVIDED (WHEN AVAILABLE) TO ASSIST MZAD IN WORKLOAD PLANNING FOR THE

PAGE NA RHEPSRAHATO UNCLAS

FSA AND AMSAA IN COMPLETING STUDY DISCUSSED TO REF R: IT SHOULD BE NOTED THAT THEY ARE VERY INCOMPLETE. ESPECIALLY FROM MAR RA ON. FECAUSE OF FLUIDITY IN FIELDING PLANS/PACKAGE CONFIGURATIONS. AND IN SOME CASES HAD TO BE ESTIMATED/EXTRAPOLATED FROM FIELDING COMMAND INPUT.

KYA5:

JUL AUG SEP

AUVISM-486(1/1795) ANVTRQ-35(3/9) AG-6214(4/105)A TO-1288(2/131)

AUVPRM-34(1/1317) ANVTTC-39(1/2) AUVPRC-68(6/6/14)A TO-1289(1/100)

SG-1139(14/33)A OS-261C(1/334) ANVUGC-744(1/139) ANVTRC-152(1/9)

PYIURITY

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SG-1170(1/338)
                                      AN/GRC-1934 (4/140)
MICROFIX(7/15)A
TD-1288(1/44)
                     PADS(1/25)
                                      AN/GRC-217A (7/174)
                                      4N/USM-484(1/102)
TD-1289(1/149)
                  AN/GVS-5(1/775)A
C-A709 (A/25)
                                      TD-1065(1/810)
                                      BUCS(16/394)
407URM-206(1/104)
ASIDE: PACKAGES/TOTAL LINES:
                                         244/800
                          2/104
CECUM:
AMCCOM: --
TROSCOM: --
                          1/7
TOTAL:
                          3/111
                                         244/800
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PAGE OF RUEPSRAUATS UNCLAS
ASLIPLL: PACKAGES/TOTAL LIMES:
CECOM: 108/1509
                         60/9867
                                         435/8 A8 5
                                                             59/1030
AMCCOM:
                         62/218
TPOSCOM:
                          1/49
TOTAL:
         108/1509
                       123/10134
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FY86:
     CCT
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TCT(1/1)C
                      TCT(1/3)
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                                     4N/US#-488(1/1383)
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TCS(2/410
                      TCS(2/4)
                                       TD-1288(2/117)
4N/TRC-151(1/1A)
                   AN/TRC-151(1/9)
                                                        4 N/TRC-151(1/11)
AM/TRC-152(1/9)
                   0E-303(6/731)A
                                     *AN/TRQ-32(1/11)
                                                        4 N/TRC-152(1/9)
*AN/HAS-11(1/195) AN/HRM-200(1/11)A
                                                          TO-1069(1/32)
                   AN/GRC-1934 (1/142)
                                                       AN / GRC - 1934 (1/17)
                   AN/GRC-2134(1/174)
                                                       AN /USM-489(1/174)
                     HUCS(12/90)
                                                      AN/USM-490(1/100)
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CECOM:
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FHRA:
                                            11/11
        19/57
TO TAL:
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ASLIPLL: PACKAGESITOTAL LINES
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AMCCOM:
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FMRA:
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 MICOM:
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                            TCT(1/2)
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4N/THC-151(1/4)
                                                                                                                                                                                       56-1219(1/183)
                                                                                                                                                                                                                                                                                                                                                                                          TCS(1/2)
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PRIORITY

PRIORITY

AN/TRC-151(2/25) 1N/TRC-151(2/27) AN/TRC-152(2/7) TCT(1/2) TD-1288(1/120) TD-1045(1/340) 4N/TRC-152(1/2) TO-12254 (1/50) AN/TRC-151(2/10) AN/TSQ-844(1/4) AN/TSC-854(2/10 TD-1288(1/118) AN/GRC-2134(3/42) AN/GRC-1934(1/91) AN/TSQ-844(1/2) 5G-1139(12/48): 56-1139(21/85) \*AN/TRQ-32(1/9) TN-1288(1/120) 4N/TSQ- 44(1/7)

\*TRAJURLA7FR(2/20)

ASTRICTURED SECREPTION FOLLOWING SECOND RESERVATION OF SECOND RESERVATION OF SECOND METALS OF A PARTICULAR PROPERTY.

P485(1/6)

ASIDE: PACKAGES/TOTAL LINES

8/16E 23/7RE 'CFCOM: 2/4 FMRA: 9/9 5/37 PT

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FRIORITY

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565
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IG
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ACZ
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75 R. BULDHILL
P 1120157 JUN 85
FM CORDESCUM CHAMPERSBURG PA //AMSDS-SM-SPD//
TO RUCIAFRICORANCOOM RIA ROCK ISL IL //AMSMC-ROF-F//
PHEDRIA/CORCECUM FT MONMOUTH NJ //AMSEL-RF-FM-PP//
THE OPENIC DREMRA WHES WARRENTON VA 1/SELEM-ME-FM-I//
-HCDGDA/CORMICOH RSA AL //AMSMI-SSDM/SRL//
SHOTERAYD DRINGSOM STL MO //AMSTR-SOM//
HUFLWOOK DRMZAD MAINZ GE //SDSMZ-P/PSF//
RHEOPEGYDIR USASWL VHES WARRENTON VA //DELSW-ML//
RHEBNORYCOK ANC-FUROPE SECKENHEIM OF //AMXFU-FA//
INFO RUKEDAR/CORAMO ALEX VA //AMCSM-POU//
THE OSGA/CORAMSAA FT LEE VA //AMXSY-LLSO//
FILMANA/CORNCAD NEW CUMBERLAND PA //SOSNC-TR//
RUEPAHA/CORLEAD CHAMHERSBURG PA //SOSLE-TG//
HHECRFAICORTOAD TORYHANNA PA //SDSTO-S//
~ T
                                                   FINAL SECTION OF OOR
HNCLAS
TROSCOM: --
                        1/2
                                                             1/7
                                                            29/102
TOTAL: 1/3
                       12/15
                                          8/16
ASL/PLL/STTE:
PAGE 02 RUEPSRAULAD
                     UNCLAS
CECOM: 1 42/2328
                     57/2081E
                                       61/3601E
                                                          114/8437E
FKRA:
                      9/400E
                                                            1/300F
                                          --
                                                            1/49
TP0500M:
                       O(F)
TOTAL: 142/2328
                                      41/3601
                                                             8886
                    66/2481
FY87:
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10 ANITS C-PSA(3/6) AN/TSC-93A(6/30) ANI/TSQ-REA(1/4) TO-1 288(1/106)

= TA CJAM(1/10)

ASIOE: PACKAGES/TOTAL LINES

PRIORITY

20

AN/TSC-85A(2/8)

CFCOM: A A / 4 A 4 E A / 4 A

FMRA: 10/10

TOTAL: 9A/494E

6/48

ASLIPLL: PACKAGES/TOTAL LINES

CECOM: 75/5405

6/792

FMRA:

10/NOT PROVIDED

NOTES: A - NO PLL OR ASL WORKLOADED

9 - NOT REFLECTED IN GECOM WORKLOAD. BECAUSE OF MIS-

PAGE OF RHEPSRAMARO HNCLAS ADDRESSING OF THESE SHIPMENTS. SOME MATERIEL HAS ALREADY "FREEFLOWED" TO CUSTOMER UNITS. AS A RESULT. ANTICIPATE ONLY PARTIAL FIELDING THROUGH FSA.

- C ANJUYO-30: ASLIPLE "TO BE DETERMINED"
- D AN/HYG-19: ASL/PLL "TO BE DETERMINED"
- E ESTIMATED
- F ASLIPLE FOR THE TSS WILL BE PLACED IN SECTION SHELTERS AND SHIPPED DIRECT FROM THE CONTRACTOR: ONLY THE ASIDE 121 GENERATORS OF TWO DIFFERENT TYPES) WILL BE CONSOL-IDATED AT THE NCAD UMEP
- AT THIS TIME. PROJECTED REQUIREMENTS FOR COVERED STORAGE AT THE FSA REMAIN WELL RELOW TOTAL CAPACITY. OPEN STORAGE. ALTHOUGH LIMITED. SHOULD ALSO REMAIN ADEQUATE. IF FIFLDING SCHEDULES PROVIDED IN WORKLOAD PROJECTIONS ARE ADHERED TO. WE AGAIN REMIND FIFLDING COMMANDS THAT ORGANIC DEPROCESSING FACILITIES FOR WHEELED AND TRACKED VEHICLES. HOWEVER. ARE VIRTUALLY NONEXISTENT AT THE ESA. 4. WE WILL UPDATE THE PARA 2 "TIMELINE" AGAIN IN MID-AUGUST 85. -ASED ON THE RESULTS OF THE 14-17 JUL FMP WORKLOAD CONFERENCE. PART THO FOR AMC-EUROPE.
- 5. PER AGREEMENT. THE FSA "TIMELINE" IS REING FORWARDED FOR

PAGE DA RHEPSRABARO UNCLAS

- VALIDATION/COORDINATION WITH USARFUR FORCE MOD PERSONNEL. A. FYPERIENCE HAS SHOWN THAT THE PROCEDURE INFORMALLY COORDINATED HETWEEN AMORE AND HODESOOM PERSONNEL. 20-22 FER. AT MYAN AND USED IN PREPARATION FOR THE 14-17 APR COME IS UNWIELDY. TO SPEED THE PROCESS. WE HAVE ASKED THE FTELDING COMMANDS IN REF. A TO PROVIDE YOU COPIES OF WORKLOAD DATA SHEETS FOR SYSTEMS TO BE FIELDED IN INSAGETIR. WE WILL CONTINUE. HOWEVER, TO PROVINE COPIES OF THE INPUT WE RECEIVE TO ASSURE AS COMPLETE COVERAGE AS POSSIBLE.
- PART THREE FOR ALL.
- 7. YOUR CONTINUING SUPPORT FOR THIS EFFORT IS APPRECIATED.

PRIGRITY

PRICRITY

A. HODESCOM POC IS KEITH MOSTOFI. AV 238-7935.

O. "DESCOM - PROVIDING LEADERS THE DECISIVE EDGE."
HT
#4680

MNNN

PRIORITY

## +2 IORITY

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TG 41	Į 1	CH	44	I t	ESO	42	Ţ 1	DSZDEN	42	Ti	CID	41 71	
P40 41	I *	33	41	[,	LCD	42	I 1	300 TH	42	T 1	240TH	41 [1	orc ti
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≨ 1120157 JIN 85

- F4 CDR DESCOM CHAMBERSBURG PA //AMSDS-SM-SPO//
- TO RUCIAFAZOR AMOCOM RIA ROCK ISL IL ZZAMSMC-ROF-FZMM P-TZASTR)ZZ
- SHELWOOZCOR MIAO MAINI GE JISDSMI-FMOIPIL
- RUFONDRICOR AMCHEUROPE SECKENHEIM OF //AMXEU-FA//
- IMFO PHKLHAR/COR AMC ALEX VA //AMCSM-PDU//
- RHEDAGA/DIR AMSAA FT LEE VA //AMXSY-LLSO//

### HMCLAS

سهمنا

- SUBJ: FORCE MOD STAGING WORKLOAD FOR MZAD+ SEP R5-MAR R7

  A. MSG. HODESCON. AMSDS-SM-SPD. D92015Z JUN R5. SUBJ: WORKLOAD

  PROJECTIONS FOR THE PRIEDRICHSFELD STAGING AREA (FSA). JUN R5-HAR R7.

  H. FONECON RTWN M. WALSH. AMCCOM. AND X. MOSTOFI. HQDESCOM. 11 JUN

  IS.
- C. LTR. HGDESCOM. AMSDS-SM-SPD. OR MAY 85. SUBJ: REQUESTS FOR USE OF DESCOM OCONUS STAGING/HANDOFF SITES TO SUPPORT NEW EQUIPMENT FIELDINGS.
- FUALIMATION OF ESTABLISHING A PACKAGE PROCESSING POINT (PPP) IN EUROPE. (NOTAL)

PAGE 2 RIEPCVONTOS UNCLAS

- E. MSG+ HODESCOM+ AMSOS-SM-SPO+ PA1200Z APR 85+ SUBJI SECOND GHARTERLY FORCE MODERNIZATION PACKAGING WORKLOAD CONFERENCE+ 16-17 APR 85.
- F. MSG. HODESCOM. AMSDS-SM-SPO. 201370Z JAN 85. SUBJ: WORKLOAD ADDOLECTIONS FOR THE FSA. JAN-DEC 85.
- THIS MSG IS IN THREE PARTS.

PART ONE FOR ALL.

1. AS DISCUSSED IN REF R. MZAO IS REING MADE AVAILABLE ON A LIMITED. INTERIM RASIS FOR THE STAGING/HANDOFF OF SYSTEMS WITH SPECIAL STOHAGE AND HANDLING REQUIREMENTS HEING FIELDED IN USAREUR. IN REF D. WE ADVISED THAT WE WOULD PROVIDE A FORCE MOD STAGING WORKLOAD STIMELINEM FOR MZAO. SIMILAR TO THE REFS A AND E TIMELINES FOR

FRIEDRICHSFELD. SHOWN RELOW IS THE MZAD TIMELINE. RASED ON INPUT PROVIDED FOR AND IN THE AFTERMATH OF THE 16-17 APR WORKLOAD CONFERENCE. AS DISCUSSED IN REF E. THIS "TIMELINE" WILL REMAIN TENTATIVE UNTIL AMC-E FORMALLY COORDINATES THE FIELDING SCHEDULES WITH USAREUR.

2. THE FOLLOWING SHOWS THE SYSTEMS SCHEDULED FOR FACH MONTH/
CHARTER IN THE CURRENT WORKLOAD "WINDOW". ALL ARE AMCCOM-MANAGED
SYSTEMS. SHOWN FOR EACH SYSTEM ARE THE NUMBER OF PROJECTED FIELDINGS

PAGE 3 RHEPCVCO305 UNCLAS
AND THE TOTAL WIMBER OF END ITEMS/SYSTEMS INVOLVED. DATA ON ASL/PLE
PACKAGES/DENSITY ARE ALSO PROVIDED TO ASSIST MZAD IN WORK PLANNING
AND AMSAA IN COMPLETING ITS REF D STUDY. NOTE THAT FIRST FIFLDINGS
ARE SCHEDULED TO REGIN IN SEP 85: AT THE PRESENT TIME, NO FIFLDINGS
ARE SCHEDULED FOR THE 4TH QIR, FY86.

FYRS SEP FYR6 OCT NEC SYSTEM: MRA1 CAAA: 100/1000 100/1000 100/1000 100/1000 100/1000 REMSS(A): 4/22 M344(A): 4/48 SAUS: 1/477 1/945 1/472 TOTAL: 100/1000 101/1472 101/1945 109/1542 100/1000 ASLIPLE PACKAGESILINES: 7/936 7/936 74/2056 142/3186 75/2046 FYRA FER MAR **3 Q** 40 FYRT 10 20

PAGE 4 RUEPC V CO 305 UNCLAS

MAA1:

10021000 100/1000 300/3000

MTAR(A):

1/160

CAM:

CARACAS PROPERTY SECURING RELEASED A PROPERTY OF THE PROPERTY

410/2500

120HM5(C):

1/62

1/63

M-252(D):

1/34

PRIORITY

PUIDRITY

REMSS(A):

2/33

TOTAL:

100/1000 101/1166.

300/3000 0 411/2652

4/130

ASLIPLL PACKAGES/LINES:

7/936 7/936

21/2808 -- 444/2465

NOTES: (4) NO ASLIPLL WILL BE FIFLDED WITH SYSTEM

- (2) WILL BE FIELDED FOLLOWING APPLICATION OF MWO AT MZAD
- (C) 120MM PATTALION MORTAR SYSTEM: SKELETON DATA ONLY
- (D) IMPROVED RIMM MORTAR: SKELETON DATA ONLY

PAGE 5 RHEPC VCO 305 UNCLAS

- 3. NOT INCLUDED IN THE FORFGOING IS THE XM17 LIGHTWEIGHT DECON SYSTEM. TENTATIVELY SCHEDULED FOR INITIAL FIFLDING IN USARFUR IN SEP 85. BUT LACKING A DA DOSOPS APPROVED DISTRIBUTION. PER REF 8. STATUS OF THIS SYSTEM WILL BE UPDATED PRIOR TO NEXT WORKLOADING CONF (16-17 JUL 85).
- 4. WE WILL UPDATE PARA 2 "TIMELINE" IN MID-AUGUST 85. BASED ON THE RESULTS OF THE 14-17 JUL FORCE MOD WORKLOAD CONF.
  PART TWO FOR AMC-FUROPE.
- 5. PFR AGREEMENT. THE MZAD "TIMELINE" IS FORWARDED FOR VALIDATION/ COORDINATION WITH USAREUR. PART THREE FOR ALL.
- A. YOUR CONTINUING SUPPORT FOR THIS EFFORT IS APPRECIATED.
- 7. HUDESCOM POC IS KIFTH MOSTOFI. AV 238-7935.
- A. \*DESCOM PROVIDING LEADERS THE DECISIVE EDGE.\*
  HT
  #0305

NNNN

1.50

SPIORITY

				P 1	00/01		יחו	/ C Z T ()				F 4 (1	115	, (	
A (?	4 2	12	Ιc	41	I 1	nT	42	Ţ 1	FP	4 2	T 1	FFSA	4 1	Ţ 1	SUPVR 41
565	AI	11	PM	A 1	I1	Eν	.42	T 1	ACCICE	4	14	SEFO	4 1	T 1	
4 C 7	A 1	I1	CP	A 1	I 1	AHN	42	Ţ 1	MOZKAH	12	I 1	CSC	4 1	T 1	M R R T1
IG	4 1	IT	CH	44	I 1	ESD	42	11	DSZDEN	42	I I	cin	4 1	T 1	
PAO	<b>A</b> 1	I1	FE	41	I 1	F CD	42	11.	3 00 TH	42	T1	240TH	A 1	I 1	OTC T1
PA	AT	It	IS	Δ1	11	PFS	12	7 1	ARG	A 3	11	Sno	A 1		: ()
OI	42	I 1	Δţ,	4 1	Ir	SFS	42	7 1	TSA	<u> 1 1 </u>	.J1	ADO	4 1		RTR-
FTS	A 2	Ţ 1	cn	42	I 1	TP	42	11	ALMC /	63	)†1	CGRF		<b>7</b> 4	•
k m	4 1	[1	0.5	42	II	FH	42	[1	LOGC !	43	13	COM GUA	หก	43	CK R
POT	ロフY	IIW P	HEPCV	ርባፕ	06 163	21 43	-00	U11R13	FOAGA.						

798 PHOUR

P 1020157 JUN 85

FM CDR DESCOM CHAMHERSBURG PA //AMSDS+SM-SPD//
TO RHCIWMA/CDR TACOM WARREN MI //AMSTA-KF/F//
SHCIWMA/PM FOR TVS WAPREN MI //AMCPM-TV//
FHELWDD/CDR M740 M4INZ GE //SDSMZ-FM/PST//
SHEDNDF/CDR AMC-EUROPE SECKENHEIM GE //AMXEU-FA//
TNFO RUKLDAR/CDR AMC ALEX V4 //AMCSM-PDU//
SHEWDE/TVFT-E MAINZ GE //AMCPM-TV-F//
SHEQ464/DIR AMS44 FT LEE V4 //AMXSY-LLSO//

HINCLAS

SUBJ: WORKLOAD PROJECTIONS FOR THE TACTICAL VEHICLE, STARINE FACILITY (TVSF)

- A. MSG. HODESCOM. AMSDS-SM-SPO. 092015Z JHN 85. SUBJ: WORKLOAD PROJECTIONS FOR THE FRIEDRICHSFELD STAGING AREA (FSA). JUNE 85-MARCH 87.
- FINDER (MOTAL)
- C. MSG. HODESCOM. AMSOS-SM-SPD. 261200Z APR 85. SUBJ: SECOND

FAGE 2 RUEPOVOGRAG UNCLAS

WARTERLY FORCE MODERNIZATION PACKAGING WORKLOAD CONFERENCE+ 16-17

APR 85

TO MAGE HODESCOME AMADS-SH-SPOR 241330Z JAN 85. SURU: WORKLOAD PROJECTIONS FOR THE FARE JAN-DEC 85.

THIS MSG IS IN THREE PARTS.

PART ONE FOR ALL.

1. IN REF C WE ADVISED THAT WE WOULD BE ISSUING A MITHELINEM FOR THE TUSE. MODELLED ON THOSE FOR THE FSA (REES A AND D). BASED ON TACOM IMPUT FOR AND FOLLOWING THE 14-17 APR 85 WORKLOADING CONF. AS NOTED IN HEF C. THIS TIMELINE WILL REMAIN TENTATIVE UNTIL AMC-FORMALLY COOPDINATES THE FIELDING SCHEDULES WITH USARFUR.
2. SHOWN FELOW ARE THE NUMBER OF FIELDINGS AND TOTAL FND ITEMS.

SYSTEMS T	THAT TACOM HAS S	CHEDULED TO	WORKLOAD "WINDOW". US. ALSO SHOWN ARE	FOR THE TOTAL NUMBER
			INVOLVED TO ASSIST	
			ITS TASK SET FORTH	IN REF R.
FYRS:	JUN	JIIL	AUG	SEP
SYSTEM:				<b></b>
HEMTT	•	2/44	6/02	7/115 ~
: PFOM	9/120	9/121	9/171	9/120
	1110 154/		,	
フフ /	1668 1:02 1	53/1904		`. /
• ///	1000 F.	33/1/9	52/1723	34/1745
PAGE 3 F	RHEPC VCD 306 UNCL	AS	•	• • •
CHCV(A):	57/684	57/484	57/68 A	57/684
TOTAL FIE	LOJINGSZENO ITEM	5: /		
	46/800	( AR/R49 )	(71/897	73/919
SPECIAL 1	TOOL SETS CHEMIT	1(AT:		
		9	9	22
FYAK:	OCT	NOV	DFC	NAL
HEHTT:	R / 1 / 4	8/140	5/113	6/98
MO TO:	4/54	なノニル	3/53	4/54
CHCA:	57/484	57/684		
HEWWAA:	2 /96	7/124	3/120	2/226
MR 7841:		1/25	·	
TOTAL FIE	LO LNGSTENO ITEM			
	71/998	77/1027	11/286	12/378
4/1/201	Prgs/tot lines:	100/0371	10/469	75 49 0 9 0
COE 0 5 44 1	90/2251	100/2331	) 4/4h 4	35/1210
CHECIAL	COOL SETS CHEMTT		•	• •
	29	27	9	18
FY86:	2 9 F EB	97 Mar	9۶	40
FYA6: HEMTT:	29 FEB 12/53	27 MAR 18/282	7Q 74/375	40
FY86:	2 9 F EB	97 Mar	9۶	a O
FYA6: HEMTT:	29 FEB 12/53	27 MAR 18/282	7Q 74/375	4Q 45/152
FY86: HEMTT: MQ39:	29 FEB 12/53	27 MAR 18/282	7Q 74/375	4Q 45/152
FYA6: HEMTT:	29 FEB 12/53	27 MAR 18/282	7Q 74/375	4Q 45/152
FYR6: HEMTT: MQTQ:	29 FEH 12/53 4/54	97 MAR 19/282 3/53	7Q 74/375	4Q 45/152
FYRA: HEMTT: MOTO: PAGE B R	29 FEB 12/53 4/54 RUEPC VCD 306 UNCL	27 MAR 19/282 3/53	ሻQ 74/375 11/160	40 45/152 11/160
FYRA: HEMTT: MOTO: PAGE B R HMMUV:	29 FEB 12/53 4/54 RUEPC VCD TOB UNCL	27 MAR 19/282 3/53	7Q 74/375	4Q 45/152
FYRA: HEMTT: MOTO: PAGE B R HMMUV:	29 FEB 12/53 4/54 RUEPC VCD 306 UNCL	27 MAR 19/282 3/53	70 70/375 11/160 4/3090	40 45/152 11/160 4/1218
FYRA: HEMTT: MOT9:  PAGE # R HMMUV: TOT4L FIE	29 FEB 12/53 4/54 RIJEPO VON 306 UNCL 1/163 CLDINGS/END ITEM 17/270	27 HAR 18/282 3/53 45 4/438 5: 25/773	ሻQ 74/375 11/160	40 45/152 11/160
FYRA: HEMTT: MOT9:  PAGE # R HMMUV: TOT4L FIE	29 FEB 12/53 4/54 RHEPC VCD 306 UNCL 1/163 CLDINGS/END ITEM	27 HAR 18/282 3/53 45 4/438 5: 25/773	70 70/375 11/160 4/3090	40 45/152 11/160 4/1218
PAGE A R HMMUV: TOTAL FIE	PER 12/53 4/54  RUEPC VCO TO 6 UNCL 1/163  ELDINGS/END ITEM 17/270  PKGS/FOTAL LINES	27 HAR 18/282 3/53 45 4/438 5: 25/773	70 70/775 11/160 A/1090 91/2029	40 45/152 11/160 4/1218 60/1530
PAGE A R HMMUV: TOTAL FIE	PER 12/53 4/54  RIIEPC VCN 106 UNCL 1/163  ELDINGS/END ITEM 17/270  PKGS/101AL LINES (29/517)	27 HAR 18/282 3/53 45 4/438 5: 25/773	70 70/775 11/160 A/1090 91/2029	40 45/152 11/160 4/1218 60/1530
PAGE A R HMMUV: TOTAL FIE	FEB 12/53 4/54  RUEPC VCD TOB UNCL 1/163 ELDINGS/END ITEM 17/270 PKGS/TOTAL LINES (29/517) FOOL SETS CHEMIT	27 HAR 18/282 3/53 45 4/438 5: 25/773	70 74/375 11/160 A/1498 91/2029	40 45/152 11/160 4/1218 60/1530
FYRA: HEMTT: MOTO:  PAGE & R HMMWV: TOTAL FIE ASL/PLL R SPECIAL T	PER 12/53 4/54  RIIEPC VCN 306 UNCL 1/163 CLDINGS/END ITEM 17/270 PKGS/FOTAL LINES (29/517) FOOL SETS CHEMIT	27 HAR 18/282 3/53 45 4/438 5: 25/773	70 74/775 11/160 A/1498 91/2029	40 45/152 11/160 4/1218 60/1530
FYRA: HEMTT: MOTO:  PAGE A R HMMUV: TOTAL FIE ASL/PLL R SPECIAL T	FEB 12/53 4/54  RIIEPC VCD 3D6 UNCL 1/163 CLD INGS/END ITEM 17/27D PKGS/101AL LINES (29/517) FOOL SETS THEMTT 27	27 HAR 18/282 3/53 45 4/438 5: 25/773 : 53/1123	70 70/775 11/160 A/149k 91/2029 142/2982	40 45/152 11/160 4/1218 60/1530

PRIORITY

:VWMMH

7/1616

4/1276

TOTAL FIELDINGS/END ITEMS:

R2/1916

22/1544

ASLIPLE PKGSITOTAL LINEST

163/3534

97/1968

SPECIAL TOOL SETS (HEMIT):

44

O

NOTE: (A) WORKLOAD NOT UPDATED FOR 16-17 APR CONFERENCE: ORIGINAL DEC 84 PROJECTIONS USED PER ADVICE OF TACOM WORKLOADING REPRESENTATIVE

PAGE 5 RHEPC VCG 306 UNCLAS

(R) ORG • DS AND GS LEVEL

3. WE WILL HPDATE THE "TIMELINE" SHOWN ABOVE IN MID-AUGUST 85 RASED
ON RESHLTS OF THE UPCOMING (16-17 JUL 85) WORKLOAD CONFERENCE.

PART TWO FOR AMC-EUROPE.

4. PER AGREEMENT • TVSF TIMELINE IS FORWARDED FOR VALIDATION/

COORDINATION WITH USAREUR.

PART THREE FOR ALL.

5. YOHR SHPPORT FOR THIS EFFORT IS APPRECIATED.

6. HQUESCOM POC IS KEITH MOSTOFI • AV 238-7935.

7. "DESCOM - PROVIDING LEADERS THE DECISIVE EDGE".

NNNN

# T # D 3 D A AMXSY-LLSO 15 July 1985

SUBJECT: Data Call for LSO Project 068 (Unit Materiel Fielding Point (UMFP) - Europe)

Commander
Logistic Control Activity
ATTN: AMXLC-LM
Presidio of San Francisco, CA 94129

# 1. Reference:

- a. Letter, AMXSY-LLSO, this HQ, 14 May 85, subject as above.
- b. Letter, AMXLC-S, your HO, 13 Jun 85, subject: NCAD UMFP Analysis (Report Number 514101).
- 2. Reference la requested supply data on shipments originating from the Unit Materiel Fielding Point (UMFP) at New Cumberland Army Depot (NCAD). Reference 1b provided the desired data.
- 3. Data requested and received provided descriptive information on the number and nature of supply transactions processed by the UMFP at NCAD. To complete our analysis, this office requires transportation information on shipments processed by NCAD.
- 4. Request that LCA provide the transportation information depicted in enclosure. Information is needed by 2 August 1985. LSO points of contact are Dave Dryden, AUTOVON 687-3264/2302, and Richard Abeyta, AUTOVON 687-3568.
- 5. If requested data cannot be provided by 2 August 1985, request that figures identified in enclosure be submitted on an incremental basis within the following priority sequence:
  - a. Priority 1: Figure 1 titled MCAD UMFP Storage Requirements.
- b. Priority 2: Figure 2 titled Class IX Europe Shipments by Mode of Transportation.

AMXSY-LLSO
SUBJECT: Data Call for LSO Project 068 (Unit Materiel Fielding Point (UMFP) -

Europe

c. Priority 3: Figures 3 and 4.

FOR THE DIRECTOR:

Enclosure

STATE CONTRACT SECURIES SECURIOS SECURIOS SECURIOS

Service of the cocces of the service 
ROBERT J. BELL LTC, ADA Acting Manager Logistics Studies Office

# DATA CALL

# LSO PROJECT 068

General Description: Summary printout of New Cumberland Army Depot (NCAD) UMFP Storage Requirements (Figure 1).

Time Frame: Data required for requisitions received in FY 84 and first six months of FY 85.

Limits: Data will be limited to Class IX requisitions received at the NCAD UMFP and destined for Europe. Data will also be limited to items with valid weights and cubes; that is, a weight or cube other than 0 or another absurd number.

# Data Elements:

- 1. Fielding Command AMC subordinate command responsible for the fielding of equipment supported by the requisition.
- 2. Special Handling Requisitions with an AMDF Special Control Item Code (SCIC) of other than 1, 2, 4, and 0. Note: Binable, rackable, and special handling categories are mutually exclusive. Therefore, if an item requires special handling, it cannot be a candidate for normal bin or rack storage.
- 3. Binable All requisitions without a Special Control Item Code (SCIC) of 1, 2, 4, and 0 and with an extended weight less than or equal to 70 lbs and an extended cube less than or equal to one cubic foot.
- 4. Rackable All requisitions without a Special Control Item Code (SCIC) of 1, 2, 4, and 0 and with an extended weight over 70 lbs or an extended cube greater than one cubic foot.
- 5. Number of requisitions Count of requisitions falling within each category.
- 6. Average cube Total cube of all requisitions within each category divided by number of requisitions within the category.
- 7. Average weight Total weight of all requisitions within each category divided by number of requisitions within the category.
- 8. Requisitions ignored Number of actual requisitions unable to be categorize due to inadequate or invalid or absurd weight/cube data.

NCAN IMFP STORAGE REQUIREMENTS

	NO. OF REQS IGNORED	DUE TO INVALID MGT OR CURE 13	·
	S	AVG CUBE PER RE()	
	TOTAL ALL	AVG WGT PER REQ 11	
	TO	NO SE	
	i.i.	AVG CUBE PER REQ 9	
ESSED	RACKABLE	AVG VGT PER REQ 8	
NS PROC	2	NUM OF REGS	
CLASS IX REOUISITIONS PROCESSED	LL!	AVG CUBE PER REO	
REOUI	BINABLE	AVG WGT PER REO 5	
ASS D	<b></b>	NUM OF REOS	
ט	45	AVG CUBE PER REQ 3	
	PECIAL NADLING	NUM AVG A  OF WGT C  REQS PER P  REQ R	
	<b>ઝ</b> ≩	NUM OF REQS	
	FIELDING COMMAND		MICOM FY 84 FY 85* CECOM FY 84 FY 85*

\*1st and 2nd quarters only

1, 4, 7, 10 - include only REOs with valid weight/cube data

Figure 1

# DATA CALL

# LSO PROJECT 068

General Description: Summary printout of New Cumberland Army Depot shipments destined for Europe by transportation mode (see Figure 2).

Time Frame: Records available for shipments made in FY 84 and first six months of FY 85.

Limits: Data should be limited to requisitions for Class IX items shipped from NCAD to Europe during the time frame cited above.

# Data Elements:

- 1. UMFP Shipments Requisitions with project codes beginning with the letter "I" and project codes BAP, BGE, BGF, BJG, BNY, BRF, BRK, BRL, BPS, and JVA destined for Europe.
- 2. Mon-UMFP Shipments All requisitions lacking project codes and those requisitions with project codes different from the project codes cited above.
- 3. Water Transport Class IX shipments to Europe by water carrier.
- 4. Air Transport Class IX shipments to Europe by air transport.
- 5. Total Weight Weight of all requisitions shipped to Europe by mode of transport.

CLASS IX EUROPE SHIPMENTS FROM NCAD BY MODE OF TRANSPORTATION

TYPE	1	WATER TRANSPORT	SPORT	AIR TRANSPORT	RT
OF SHIPMENT	FISCAL YEAR	NUMBER REQUISITIONS	TOTAL WEIGHT	NUMBER REQUISITIONS	TOTAL WEIGHT
NCAD UMFP	FY 84				
	FY 85*				
NCAD NON-	FY 84				
	FY 85*				
TOTAL NCAN	FY 84				
SILTERIS	FY 85*				

\*1st and 2nd quarters only

Figure 2

# DATA CALL

# LSO PROJECT 068

General Description: Histogram type data of NCAD UMFP requisitions weight and cube (see Figures 3 and 4).

Time Frame: Data required for requisitions received in FY 84 and first six months of FY 85.

Limits: Data should be limited to Class IX requisitions received at the NCAD UMFP and destined for Europe. Data should also be limited to items with valid weights and cubes; that is, a weight or cube other than 0 or some absurd number.

# Data Elements:

- 1. Fielding Command AMC subordinate command responsible for the fielding of equipment supported by the requisition.
- 2. Total Requisitions Count of all Class IX requisitions received at the NCAD UMFP and destined for Europe.
- 3. Requisitions with valid weight or cube Subset of total requisitions consisting of count of requisitions with weight or cube other than 0 or some absurd number.
- 4. Ten Even Intervals Distribution of requisitions with valid weights and cube. Distribution is formed by screening valid requisitions for each fielding command. Identify maximum and minimum extended weight/cube of requisition for each command. Subtract minimum values from maximum values to derive range. Divide range quantity by 10 to determine interval width. Add interval width to minimum limits sequentially to establish 10 intervals between minimum and maximum extended weight. Provide count of requisition falling within each of the ten intervals.

reverse businesses appeared and reserves addresses besidences and session and sessions and sessions and

FIELDING TOTAL REGS CONHIAND REGS W/VALID  MEIGHT  NECON  MEIGHT  XXX XXX XXX XXX XXX XXX XXX XXX XXX X			SAMPL	E SIZE			TEN EVEN	INTERV	TEN EVEN INTERVALS OF EXTENDED WEIGHT (IN LBS)	(TENDED H	EIGHT (1	IN LBS)		
FILCOR         XXX         XXX<		FIELDING	TOTAL REOS	REGS W/VALID WEIGHT	1	2	3	4	5	9	7	8	6	10
41 25 1 5 3 0 0 0 2 4 15-17 11-13 3-5 5-7 7-9 9-11 11-13 13-15 15-17	*	исом			XXX	XXX	xxx	XXX	xxx	XXX	XXX	xxx	xxx	XXX
CECOM 41 25 1 5 3 0 0 0 0 2 4 0 17-19 11-13 13-15 15-17 17-19					Wnin-W1	W1-W2	W2-W3	W3-W4	W4-W5	₩2-W6	74-9M			W 9-W
	*	CECOM	41	25	1-3	3.5	3 5-7	0 7-9	0 9-11		2 13-15			10-21
		• •												
		•												

112

\* - notation to assist programmer

\*\* - example of what table could look like for minimum weight of 1 lb and maximum weight of 21 lbs.

XXX = number of requisitions falling within established weight limits W rin = minimum requisition weight (extended) for that fielding command W max = maximum requisition weight (extended) for that fielding command W i = 1 (W max - W rin) count for all  $t = (U_1 - 1) < U \le U_1$ Note:

# PROFILE OF NCAD UMFP REQUISITION CUBE

			×		
	10	XXX	ب 2-63 (		
	6	XXX	C7-C8   C8-C9   C9-C		
CU FT)	8	XXX	67-69		
UBE (IN	7	XXX	(y-9)		
(TENDED C	9	XXX	9)-5)		
TEN EVEN INTERVALS OF EXTENDED CUBE (IN CU FT)	5	XXX	C1-C2 C2-C3 C3-C4 C4-C5 C5-C6 C6-C7		
I INTERV	4	XXX	C3-C4		
TEN EVEN	3	XXX	C2-C3		
	2	XXX	C1-C2		
	1	XXX	Cmin-Cl		
SIZE	TOTAL REOS REOS W/VALID CUBE				
SAMPLE	TOTAL REQS				
	FIEL DING COMMAND	MICOM		CECON	

XXX = number of requisitions falling within all limits C rain = minimum requisition cube (extended) for that fielding command C max = maximum requisition cube (extended) for that fielding command C T = 1 C max = C min) count for all 1 = (C1-1 <C <C1) Note:

Figure 4

1113L ~1 1611	14.539.33C.89 3.12.6.33C.69 21.639.677.56	19,590,210,51 2,30c,175,41 41,59c,391,92	43,531,365,50
FOREST CE	40°64°53 Forest Ass.	45.02.47 1	6.0.510
ST ST ST	2ND 3RD	2ND 3RD	
21 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	14 4 d		

736,005 300 83 834 10% 809,939 5 10%

1.... 13 . 12,

				Ship 2446
1-1-1 - 10-9	150, 031, 39 120, 252, 254, 15 254, 750, 75	15.34.91.27	21 * 63 * U s	AIR 4269 = 6335
Services of a service of the service	* 1. T	955		
	7. 7	• •		
31 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	S* 52			

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# APPENDIX B

# ITEM WEIGHT/CUBE/PRICE ANALYSIS

Item Characteristics Statistics. The enclosed listings contain weight, cube, and price data used in the analysis. These listings represent computer printouts resulting from statistical analyses of magnetic tapes provided by LCA. A separate listing is provided for each characteristic (i.e.; weight, cube) by storage category (i.e.; bin, rack, cube) by fielding command. Summary sheets are also provided at the front of the appendix.

WEIGHT STATISTICS

l ————				<u> </u>			
STORAGE CATEGORY	STATISTIC	AMCCOM	AVSCOM	CECOM	MICOM	TACOM	TROSCOM
B I N	Sample Size (N) Min Value (MIN) 1st Quartile (Q1) Median (Q2) 3d Quartile (Q3) Max Value (MAX) Mode (M) Mean (\bar{x}) St Dev (SD)\bar{1} Skewness (S)\bar{2} Kurtosis (K)\bar{3}	9168 0.01 0.18 0.85 3.78 70.00 0.02 4.13 0.09 3.59 15.37	5382 0.01 0.57 1.74 4.40 70.00 1.00 4.00 0.09 4.20 24.50	5922 0.01 0.37 1.15 4.50 70.00 1.00 5.31 0.13 3.32 12.56	0.01 0.63 1.40 3.11 70.00 1.50 3.36 0.16	0.01 1.42 5.32 15.15 70.00 21.00 11.11 0.10	0.01 0.63 1.96 6.00 67.90 1.00 5.23 0.15
R A C K	Sample Size (N) Min Value (MIN) 1st Quartile (Q1) Median (Q2) 3d Quartile (Q3) Max Value (MAX) Mode (M) Mean (X) St Dev (SD) <sup>1</sup> Skewness (S) <sup>2</sup> Kurtosis (K) <sup>3</sup>	883 0.94 36.36 74.50 130.00 1323.00 82.00 113.03 4.67 3.81 20.33	85.00 1449.00 None 74.74	653 3.00 51.20 100.00 216.00 2414.72 50.00 209.89 11.92 3.31 13.25	0.40 31.26 57.50 105.06 1800.00 57.50 89.26 8.81 8.62	106.38 216.60 2496.00 42.00 198.73 3.24 3.88	1880.00 60.00 123.51 8.14 5.75
B U L K	Sample Size (N)   Min Value (MIN)   1st Quartile (Q1)   Median (Q2)   3d Quartile (Q3)   Max Value (MAX)   Mode (M)   Mean (X)   St Dev (SD)   1   Skewness (S)   2   Kurtosis (K)   3	52 36.42 313.86 634.52 1392.94 19680.00 None 1429.06 396.11 5.11 29.26	518.00 640.00 1163.00 2612.00 604.00 832.25	14 507.50 800.00 2450.50 4259.50 26250.00 800.00 4028.25 1771.10 2.64 6.06	0.03 56.25 384.00 414.00 4680.00 384.00 478.99 132.47	38.94 869.24 2336.00 4265.00 53152.00 3086.00 4217.90 185.35 3.68	42 260.00 340.00 593.50 1518.00 3910.00 None 1119.93 161.39 1.31 0.51

$${}^{1}SD = [\Sigma (x_{i} - \bar{x})^{2} / (N - 1)]^{1/2}$$

$${}^{2}S = \Sigma (x_{i} - \bar{x})^{3} / (N)(SD)^{3}$$

$$3K = \Sigma (x_1 - \bar{x})^4 / [(N)(SD)^4] - 3$$

CUBE STATISTICS

STORAGE CATEGORY	STATISTIC	AMCCOM	AVSCOM	CECOM	MICOM	TACOM	TROSCOM
B I N	Sample Size (N) Min Value (MIN) 1st Quartile (Q1) Median (Q2) 3d Quartile (Q3) Max Value (MAX) Mode (M) Mean (\overline{x}) St Dev (SD) <sup>1</sup> Skewness (S) <sup>2</sup> Kurtosis (K) <sup>3</sup>	9168 0.001 0.009 0.040 0.180 2.000 0.001 0.190 0.003 2.820 8.270	5385 0.001 0.040 0.120 0.360 2.000 0.040 0.290 0.005	5922 0.001 0.018 0.050 0.180 2.000 0.006 0.190 0.004 2.960	1603 0.001 0.042 0.120 0.260 2.000 0.182 0.240 0.008 2.540	18192 0.001 0.048 0.190 0.570 2.000 0.020 0.400 0.003 2.010	2938 0.001 0.040 0.120 0.320 2.000 0.040 0.270
R A C K	Sample Size (N) Min Value (MIN) 1st Quartile (Q1) Median (Q2) 3d Quartile (Q3) Max Value (MAX) Mode (M) Mean (X) St Dev (SD) <sup>1</sup> Skewness (S) <sup>2</sup> Kurtosis (K) <sup>3</sup>	883 0.03 2.60 4.46 8.86 39.98 None 7.20 0.24 2.09 4.52	772 0.02 2.95 4.70 9.04 40.00 6.00 7.37 0.24 2.05 4.55	653 0.15 2.06 3.59 6.24 37.17 3.59 5.58 0.24 2.54 7.40	240 2.00 3.27 4.49 9.68 39.98 3.88 7.37 0.44 2.31 6.01	7291 0.002 2.740 5.050 10.940 40.000 2.600 8.340 0.090 1.730 2.510	386 0.22 3.14 6.00 12.62 38.78 3.00 9.24 0.43 1.57 1.84
B U L K	Sample Size (N) Min Value (MIN) 1st Quartile (Q1) Median (Q2) 3d Quartile (Q3) Max Value (MAX) Mode (M) Mean (X) St Dev (SD) <sup>1</sup> Skewness (S) <sup>2</sup> Kurtosis (K) <sup>3</sup>	52 0.34 46.51 71.63 104.66 915.99 None 115.76 20.49 3.59 14.82	127 40.29 64.32 78.36 114.00 503.00 78.36 115.83 8.96 2.49 5.98	14 38.70 57.50 70.23 86.68 465.00 None 102.37 29.35 2.55 5.54	36 40.10 45.39 53.44 55.65 915.90 55.65 84.34 24.31 5.15 26.34	1183 1.52 55.40 95.20 181.57 2131 95.20 156.80 5.19 3.78 23.61	42 42.00 52.00 68.85 102.00 507.42 None 112.39 17.84 2.37 4.50

$${}^{1}SD = [\Sigma (x_{i} - \bar{x})^{2} / (N - 1)]^{1/2}$$

$${}^{2}S = \Sigma (x_{i} - \bar{x})^{3} / (N)(SD)^{3}$$

$${}^{3}K = \Sigma (x_{i} - \bar{x})^{4} / [(N)(SD)^{4}] - 3$$

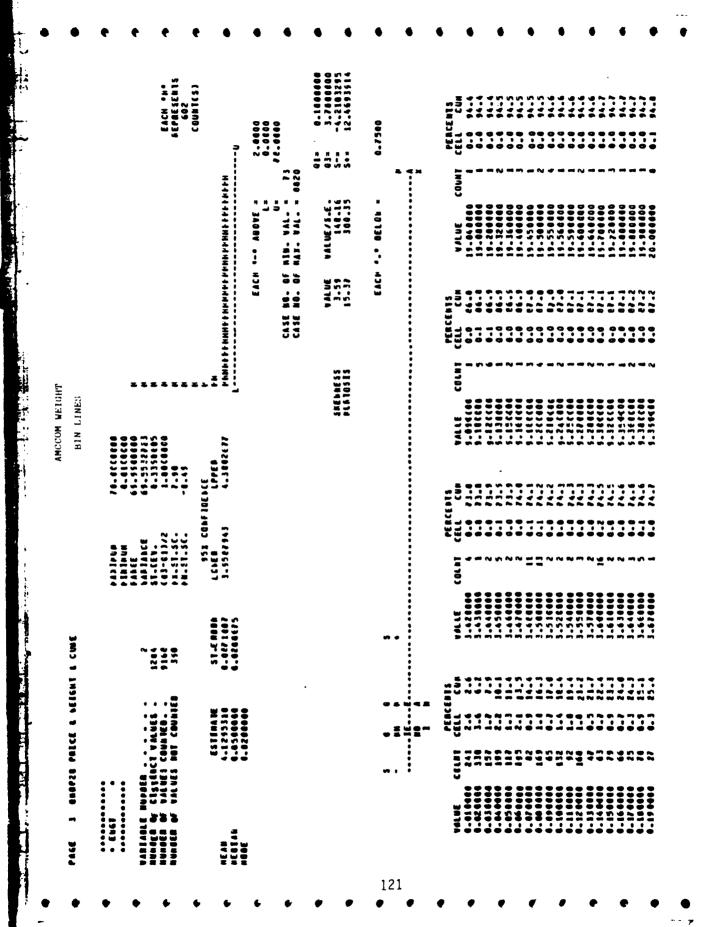
PRICE STATISTICS

STORAGE CATEGORY	STATISTIC	AMCCOM	AVSCOM	CECOM	MICOM	TACOM	TROSCOM
B I N	Sample Size (N) Min Value (MIN) 1st Quartile (Q1) Median (Q2) 3d Quartile (Q3) Max Value (MAX) Mode (M) Mean (X) St Dev (SD) <sup>1</sup> Skewness (S) <sup>2</sup> Kurtosis (K) <sup>3</sup>	9551 0.01 6.11 34.08 140.40 223136.00 35.28 308.04 40.62 35.40 1580.11	36.00 124.00 507.00 352000.00 99.96 1456.11 198.60 21.47	0.05 48.06 168.32 533.00 308200.00 3060.00 775.51 61.24 48.09	0.05 110.88 356.00 1314.00 45350.00 2308.00 1404.10 79.26 5.90	0.02 11.33 37.63 109.00 310222.00 55.37 168.07 18.25	0.05 15.70 55.22 168.42 83615.00 2.78 313.61 33.73 31.29
R A C K	Sample Size (N) Min Value (MIN) 1st Quartile (Q1) Median (Q2) 3d Quartile (Q3) Max Value (MAX) Mode (M) Mean (X) St Dev (SD) <sup>1</sup> Skewness (S) <sup>2</sup> Kurtosis (K) <sup>3</sup>	883 0.39 288.00 700.00 1907.04 398121.00 13129.00 3283.65 522.91 19.79 477.34	2.73 446.00 1785.00 5068.00 111100.00 32421.00 5316.00 381.69 4.60	15.12 277.20 570.00 1991.00 332973.00 362.00 2883.72 571.06	10.81 2351.00 8201.50 25741.00 170592.00 68591.00 22265.00 2039.56 2.15	2.08 145.60 292.80 705.00 51132.00 126.00 21.33 761.53	25.00 201.00 464.18 993.60 147908.00 201.00 1929.87 455.17
B U L K	Sample Size (N) Min Value (MIN) 1st Quartile (Q1) Median (Q2) 3d Quartile (Q3) Max Value (MAX) Mode (M) Mean (X) St Dev (SD) <sup>1</sup> Skewness (S) <sup>2</sup> Kurtosis (K) <sup>3</sup>	52 232.00 3923.68 7880.24 18475.14 110720.00 None 17548.87 3579.20 2.27 4.46	446.00 10820.00 28044.00 63438.00 874200.00 11620.00 75804.00 12891.00 3.73	2585.00 9695.24 17257.00 106350.00 None 15996.69 7128.87	175.27 176745.00  413496.00 206748.00 124161.00 19370.00 0.26	1430.00 4464.00 12144.00 707610.00 11626.00 20145.00 1591.00 6.43	2669.00 4623.00 10279.00 103155.00 None 9824.90

$${}^{1}SD = \left[ \Sigma (x_{1} - \bar{x})^{2} / (N - 1) \right]^{1/2}$$

$${}^{2}S = \Sigma (x_{1} - \bar{x})^{3} / (N)(SD)^{3}$$

$${}^{3}K = \Sigma (x_{1} - \bar{x})^{4} / [(N)(SD)^{4}] - 3$$



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AVSCOM WEIGHT BULK LINES	00000	5620			.2906			SAE	υ; <b>•</b>		YALUF	808.00	825.00	965.57	929.00	1076.00	1 09 6. 00	1135.00	1163.00	1 200,000	1235.00
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PAGE 2 BEDPZO PRICE & NEIGHT & CUJE

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EACH "H" REPARSENTS B4 CCUNT(S)	500 C. 0000 0. 0.00 10. 0. 00 0 3 41 = 277.2 C0000 63 = 1951.000000 5-====================================	5+=17476.6431077 000.0000 M	PERCENTS CELL CIN	0.2 77.4 0.2 77.9	1 0.2 78.3	0.2 de 6	0.2 76.9	0.2 79.2	2 79.5	8.67 2.0	0.5 79.9	0.2 60.2	90
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PAGE 3 BRD	648626 PRICE & NEIGHT	A 16 20	7 4 THE	i.			CECOM WEIGHT	EIGHT							
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PAGE 2 DADP28 PRICE & MEIGHT & CURE BIN LINES	A A A A A A A A A A A A A A A A A A A		3	2			# 100 %.  # 100 kg m  # 200 kg					
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MICOM WEIGHT

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MICOM PRICE

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PAGE 2 BMBP28 PRICE & MEIGHT & CLOSE

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TROSCOM WEIGHT RACK ITEMS

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## APPENDIX C

## FACILITY COST ANALYSIS

The sheets included in Appendix C represent computer printouts of a VISICALC program used to estimate facility sizes and costs. A separate sheet is provided for each location within each alternative and for both high and low estimates. The top line on each sheet identifies the alternative, the facility, and the estimate boundary.

FACILITY COSTS

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	WIDTH LENGTA Y-SQFT		LENGTH		
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	CF/LR - 19 - 29 - 10 - 10 - 24 - 0 - 46	TONS 3.57 8.32 50.35 50.35 40.24 871.00 4.48	COLMNS		ACPT . 96 CONVEY 512 (93
	PKC/PD 107 107 215 13 212 212 1	1.85/TON 2008 2000 2000 2000 2000 2000	0PNS 105 142 1369 1314 2992 2992		SRF.
	LNS/PD FRS/PKC 964 9 876 684 12556 49 7459 584 6345 384 586 423	WT/LM 1.85/ 1429 2 832.25 2 4028.24 2 478.99 2 4217.9 2	4 74 74 74 74 74 74 75 76 76 76 76 76 76 76 76 76 76 76 76 76		C/SOLT 35 BINS 1964!
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	CMD ANGCOM AVS.OM CE. OM HICOM TACOM TROSCOM SUB-TOT	CND ANSCOM CECOM MICOM TACOM TROSCOM SUB-TOT	CMD AMCCOM AVSCOM CECOM MICOM TACOM TROSCOM	TYPL CONVEYER OFFICE REC/SHP	T-SQF7 103981
	STORAGE	BUL.K	RACK	OTHER C	FACILITY COSTS EQUIP COSTS TOTAL COSTS

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CF/OPH OPN/PEC 5.25 14 5.25 34 5.25 2 5.25 2 5.25 3 5.25 10				F-COS1 2996508	T-COST 1950811 GRTOTAL 4316576
CF / OPH 5.25 5.25 5.25 5.25 5.25 5.25	N-CKOSS 1.5.1 1.65.1 1.65.1	AI SELTS			CARTS
CF/PKC 0.36 72.48 2.45 70.08 5.70 50.76	TONS SQE/TUN N-CKOSS 1.59 1 1 6.40 19.6 .52 0.63 1 1 .65 2.26 17.3 .65 2.38 12 .55 2.37 1	L-ASLE 155		PINDE:X	CONVEY VEHICLE 512393 90000
	TONS 1.59 6.4u 30.63 32.26 482.38 2.37 555.63	COLMNS		96.	CONVEY 512393
PKG/PD 147 147 215 13 212 1 1549	WT/LR LBS/TON 14.52 2048 40.48 2466 50.53 2086 84.49 2068 85.40 2069 93.50 2048	OPNS 105 142 1369 1314 2992 91		388 395	
LMS/PD LMS/FFG 968 9 876 604 10556 49 7459 584 6345 30 586 423	WT/LN 634.52 640.00 2450.53 2450.53 384.00 2336.00 593.50	24-1 28- 28- 28- 28- 28- 28- 28- 28- 28- 28-		2/59PT 35	BINS 79641
L4S / PD 968 8 / 6 10 556 7459 6345 586	LNS/PD 5 26 25 168 413 413 639	LNS/PD 89 121 1164 1117 2543 77 5111		STD 40000	KACKS 360776
CMD AMCCOM AVSCOM CLATOM MICON TACOM TROSCOM SUB-TOT	CMD AMCCOM AVSCOM CECOM MICOM TROSCOM SUB-TOT	CMD AMCCOH AVSCOM CFCOM MICOM TACOM TROSCOM SUB-TOT	TYPE CONVLYER OFFICE REC/SHP	T-SQFT 9.1876	
STORAGE BIN	B UL. K	RACK	OTHER	SUMMARY FACILITY COSTS	EQUIP COSTS TOTAL COSTS

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	TROSCOM SUB-TOT	738	423	217	.27	114.21		, E	17 668	. 38.	21 786	161	6 43	6 43.0081	89	2925
ВИСК	CMD AMCCON AVSCON CECON MICON TACON TROSCON SUB-TOT	CNS/PU 9 31 31 51 6 0 11 11	WT/LN LAS/ 1429 2 832,25 2 4028,24 2 478,99 2 4217,9 2	LAS/TON 2000 2000 2000 2000 2000 2000	TORS 6.00 6.00 62.44 12.21 0.00 6.16	SQLYTON N-GROSS 1 1 19.6 1 19.6 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	N-GROSS 1 .52 1 .65 .55									T-SUFT 6 62 325 6 6
RAUK	CHU AVECOM AVECOM CECOM MICOM TACOM TACOM TACOM SUB-TOT	ENS/19 0 0 140/ 3.38 97 1992	A A A A A A A A A A A A A A A A A A A	OPNS 6 1726 398 114 22338	SOLMUS See	E-ASEE AUSLES 15-8	Arstris							W1DTH	LINGTH	T-50FT
ОТИЕК	TYPE CONVLYER OFFICE REC/SHP						•							2	0.7	T-SQFT 1000 1322 2644
SUMMARY FACILANY COSTS	T-SQFT 31407	STD 40008	C/SQFT 35	SRE . 95	ACT 1	PINDUX		F-COST 1902581	C-FAC SPV/ADM 1.05 1.05	_	T-703T 185257					1-50FT 31407
COSTS TOTAL COSTS		BACKS 134259	33423		CONVEX VEHICLE 215646 96669	98888	67875 8036 0	T-COST 480723 GRTOTAL 1585980								٠.

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LOX FSTIMATE

CMD AMCCOM AVSCOM CECOM MICOM		LNS/PD LNS/PKG 6 9 8 664 13360 49 2256 584	PKG/F	. 04 . 04 . 12 . 05 . 15	CEYPRC 0.35 72.48 2.45 76.88	5.25 5.25 5.25 5.25 5.25	(*F.OPN OPN/PKG 5.25 1 5.25 34 5.25 28 5.25 28	OPNS 6 6 543 108	1-FAC 85 85 85 85 85	T-OPNS 8 0 639 127	BINS	AISLES	WIDTH	LINGTH	T-SQFT
TROSCOM SUB-TOT	738 16294	423	277	6.19	5.73 50.76	5.25 5.25	7 99		28. 28.	.0 21 786	197	9	6 43.0081	89	57.67
CMD AMCCOM AVSTON CECOM TACOM TACOM TACOM TACOM TACOM TACOM	1.rs/PD 0 1.3 5.1 5.1 1.1 9.3	WT/LN 634.52 340.00 2450.50 384.60 2336.00	WT/LM LBS/TON 34.52 2006 40.00 2020 50.50 2000 84.00 2000 36.00 2000 93.58 21.00	TONS 0.82 0.00 37.98 9.79 0.33 3.26	TOUS SUF/TOK N-GROSS 0.83   1   1   1   1   1   1   1   1   1	N-GROSS 1 . 52 . 1 . 65 . 55									1-5017 0 38 261 261 302
CND AVS.COM CLCOM MICOM TACOM TROSCOM SUB-TOT	1.NS/PD 0 0 146/ 338 9 9/ 1902	74.4 7.8 7.8 7.8 7.8 7.8 7.8 7.8	OPNS 0 0 1/26 398 198 22.18	COLMRS 559	L-ASLF 155	AISLES							W1DTH	GLNGT#1	T-SQFT
TYPI CONVEYER OFFICE REC/SHP															1-SUFT 1000 1317 2635
T-SQFT 31301	STD 40089	C/SQFT 35	SRF 95	46.	PINDEX I		F-COST 999131	C-FAC SPV/ADM 1.05 1.05		/ADM T-COST 1.05 1101541					150FT 31301
	RACKS 134259	BINS 3 142 3		CONVEY VEHICLE 215040 94030	VFHTCLF 94030	CARTS	T-COST 480723 GRFOTAL								

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AISLES					
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7-17-7 8.00 8.00 8.00 8.00 8.00 8.00 8.00 8.0				C-FAC SPV/ADM 1.05 1.05 1	
OPNS 134 0 0 0 240 240				C-PAC : 1.05	
OPN/PKC 1 34 34 2 2 2 2 8 1 16				F-COST 956699	T-COST 339036 GRTOTAL 1431680
CE/UPN OPN/PKG 5.25 34 5.25 34 5.25 2 5.25 2 5.25 38 5.25 16	N-GROSS 1 .52 1 .65 .55	AISLES 6		3	8008
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(17/6.8 119 129 129 140 140 140	TONS 5.00 0.00 0.00 0.00 0.00 383.83 0.00 0.00	COLMNS		ACFT FINDEX .96 1	135223
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CBD AMCCOM AVSCOM CF TOM MICOM TACOM TROSCOM SUB-TOT	CMD AMCTOM AVSCOM CECOM MICOM TACOM TROSCOM SUB-TOT	CMD AMCCON AVSCON CECON MICON TACON TROSCON SUB-TOT	TYPE CONVEYER OFFICE REC/SHP	T-SQFT 29972	
STORAGI	BU1.K	RACK	ОТНЕК	SUMMARY FACILITY COSTS	CUSTS TOTAL COSTS

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A SATIONARY CONTROL OF STANKING CONTROL OF STA

LI'NGTII T-SQFT	1-50FT 2 3 4 4636 4636 4646	LENGTH T-SQET	T-SQFT 1666 1673 2145	T-SQFT 25672	
s width		HTGIW F6			
AI SLES					
BINS 122					
7-0PNS 158 168 188 1329 487				T-COST 903433	
28. 28. 28. 28. 28. 28. 28.				C-FAC SPV/AUM 1.05 1.05	
OPNS 134 134 286 286 414				C-FAC 1.05	
CIYOPN OB4/PKG 5.25 1 5.25 5.25 5.25 5.25 10 5.25			٠	F-COST 819440 T-COST 339036	GRTOTAL
CIT/OPN 5.25 5.25 5.25 5.25 5.25 5.25	N-GRUSS 1 . 52 1 . 65 . 65	AISLES 6		CARTS 8000	
CE/PKG 0.30 72.48 2.45 2.45 70.08 5.70 50.76	SQE/TON N-GRUSS 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	L-ASLI:		ACET PINDEX .96 1 CONVLY VEHICLE 133223 90000	
(F/LN . 12 . 65 . 12 . 13 . 13	TONS 2.22 9.89 0.80 0.80 0.80 2.12.58 9.00	COLMNS		ACF1 .96 .CONV.Y	
PKG/PD 134 0 0 0 0 93 228	NYTER LBS/TON 34.52 2000 40.00 2000 50.50 2000 36.00 2000 36.00 2000 35.00 2000	OPNS 133 66 6 1319 1452		SRF.	
LNS/PU LNS/PKG 1209 0 604 0 604 2798 30 6 423	WY/LR 634.52 640.00 2450.50 384.00 2336.00 593.50	7.7. 7.8. 7.8. 7.8. 7.8. 7.8. 7.8. 7.8.		C/SQFT 35 35 81NS 20707	
LNS/PU 1269 0 0 0 2798 4667	LNS/PD 7 6 8 8 182 183	LNS/PD 113 0 0 0 0 112 1121		STD 40000 RACKS 87106	
CMD AMCCOM AVSCOM CECOM MICOM TACOM TROSCOM SUB-TOT	CMD AMCCOM AVSCOM CECON MICOM TACOM TROSCOM SUB-TOT	CMD AMCCOM AVSCOM CECOM MICOM TACOM TROSCOM SUR-TOT	TYPE CONVEYER OFFICE REC/SHP	T-SQFT 25672	•
STORAGE BIN	виск	ж 5	ОТНЕВ	SUMMARY FACTLITY COSTS FQUIP COSTS	TOTAL

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## APPENDIX D

## OPERATING COST ANALYSIS

The sheets included in Appendix D represent printouts of a VISICALC program used to estimate operating hours and costs. A separate sheet is provided for each location within each alternative and for both high and low estimates.

OPERATING COSTS

al experience experses expenses expenses espenyes representation expenses especial expenses and a

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OPTIONS A&B CENTRAL SITE HIGH ESTIMATE

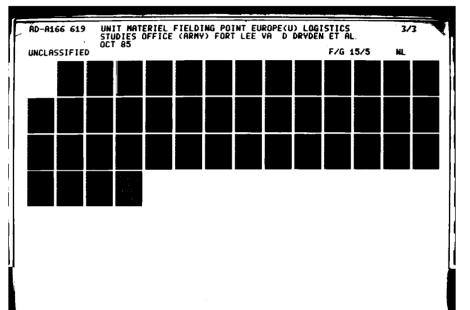
			:									
ANNUAL Lines	AMCCOM 3411	AVSCOM 3297	CECOM 39149	MICOM 29144	1ACOM 31000	ткоsсом 2336	TOTAL 108337					
BULK * BU	CMD AVSCOM CECOM TACOM T	LNS/PU 3104 2835 35234 24772 2032 2032 89058 LNS/PD 340 583 1946 583 1946 3915 3915 3915 3915 3789 8378	LNS/PKG 9 604 49 584 30 423 423 423 478 478 478 478 478 478 478 478	PKG/PD 345 345 345 345 345 345 345 345 345 346 346 346 346 346 346 346 346 346 346	CE/LN . 186 . 187 . 396 . 396	CF/PKG 1.67 1.74.56 9.16 142.58 11.85 50.76	WT/LN 4.13 3.99 5.31 3.35 11.11 5.23	WT/PKG - 37 - 2410 - 260 - 335 -	T-MTON 1655 1651 1511 2089 566 1999 1917 1917 1917 1973 1973 1973 1973	T-STON 66 94 411 117 570 7-STON 7-STON 7-STON 7-STON 140 2615 13 2820 7-STON 17 17 169 832		
				S	SUMMARY							
	ANNUAL	ANNUAL	SHORT	WORK	TASK FACTOR	MAN	AREA RA'FE	COST	DIRECT	ADMIN	TOTAL	
RECIEVE INSPECT	108038	1819	4549 4549	1.3	7 7	11827		30.33	358699 983 <b>0</b> 35	3587 <i>0</i> 983 <b>04</b>	394569 1081339	
STORE INVENTOR		1819 1819	4549	4.7	7 7	3639 43215		30.33	110369	11037	121406	
PACK SHIP TOTAL	168638 168638	1819 1819	4549 4549	1.7	1 2	1819 7733 100643		30.33 30.33	55156 234534 3052508	5516 23453 305251	60672 257988 3357759	
				(	;							

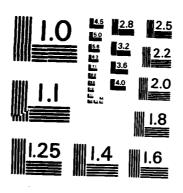
RECEIVE, STOKE, & SHIP IN HOURS PER SHORT TON INSPECT, INVENTORY AND PACKING IN HOURS PER LINE

OPTIONS ALB CENTRAL SITE LOW ESTIMATE

AVSCOM CECOM MICOM TACOM TROSCOM TOTAL 3297 39149 29144 31000 2336 108337	CHS/PD CNS/PKG PKG/PD CF/LN CF/PKG WT/LN WT/PKG T-MTON	9 345 .642 6.38 .85	604 5 .124 74.90 1.74	49 719 .053 2:60 1.15 56	584 42 .123 71.83 1.4 .818	30 703 .186 5.58 5.32	423 5 ,266 112.52 1.96	1819	LNS/PI) WT/LN CF/LN T-MTON	634,51 115,76	115.83	102,36	384.00 84.34	156.79	593.50 112.38	1946 6445	LNS/PD WT/LN CF/LN T-MTON	4.45	41.10 4.69	100.00 3.59	57.50 4.49	5.05	90.90 6.00	17033 1952	SUMMARY	SHORT WORK TASK MAN AREA COST D	RATE HOUR	2478 1.3 2 6443 1 30.33	3 1 32411 1 30.33 9	2478 .4 2 1983 1 30.33	2478 , 2 2 43215 1 30.33 13	2478 .5 2 1819 1 30.33	
AMCCOM 3411	CMD	AMCCOM	AVSCOM	CECOM	MICOM	TACOM	TROSCOM	SUB-TOT	CMD	AMCCOM	AVSCOM	CECOM	MICOM	TACOM	TROSCOM	SUB-TOT	CMD	AMCCOM	AVSCOM	CECOM	MICOM	TACOM	TROSCOM	SUB-TOT		ANNUAL	L:NES	108038	108038	108038	108038	108038	00000

RECEIVE, STOPP, ASHIP IN HOURS PER SHORT TON INSPECT, INVENTORY AND PACKING IN HOURS PER LINE





MICROCOPY SECOLUTION TEST CHART NATIONAL BUREAU OF STANDARDS -1963 - A

COSTS	NCAD
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OPERA	OPTION: HIGH

Name				•								
## CHD LNS/PPG PKG/PD CE/LN CE/PKG WT/LN WT/PKG T-WTON T-STON B.86 AVSCON	ANNUAL LINES	AMCCOM	AVSCOM 3297	CECOM	MICOM 22149	TACOM 20150	TROSCOM	TOTAL 45596				
## AMCCOM			LNS/PD	LNS/PKG	PKG/PD	CF/LN	CF/PKG	WT/LN	WT/PKG	T-MTON	T-STON	
## NYSCOH 2835 694 5 .289 174.56 3.99 2410 20 6  ## NYSCOH 18827 584 32 .244 142.59 3.35 1956 115 32  ## CHD	6.91		3	6	39	. 186	1.67	4.13	. 37	3	3	
## CMD	98.8		2835	604	S	. 289	174.56	3.99	2410	20	9	
# CHO H1882 584 32 .244 142.56 3.35 1956 115 32 2212 6 16 8 12 113 13 13 13 13 13 13 13 13 13 13 13 13	96.9		9	49	3	. 187	9.16	5.31	260	<b>5</b> 9	<b>59</b>	
# CMD LNS/PD WT/LN CF/LN	0.85		18827	584	32	. 244	142.50	3,35	1956	115	32	
# CMD LNS/PD WT/LN CF/LN	89.0		13702	30	457	396	11.88	11.11	333	136	9/	
\$\text{SUB-TOT}\$ \$5564 \$ 494 \$ 271 \$113 \$ 113 \$	0.87	TR	3	423	3	.12	50.76	5.23	2212	3	3	
# CMD LNS/PU WY/LN CE/LN		SUB-TOT	35364		494			•		172	113	
## CMCOM		CMD	LNS/PD	WT/LN	CF/LN			•		T-MTON	T-STON	
## CMOCOM	0.01	AMC	3	1429.00	115,76					9	3	
## CMD LNS/PD WT/LN CF/LN	0.02	_	99	832,25	115.83					191	27	
## PACOM ## 443 478.99 84.34   186	00.00		53	4028.24	102.36					59	59	
# CMD LNS/PD WT/LN CF/LN CEOCH 0 119.93 112.38 118.39 1700	6.62		443	478.99	84.34					934	106	
## CMD LNS/PD WT/LN CE/LN To CE/LN The Color of the Color	9.04		908	4217.90	156.79					3159	1700	
\$\begin{array}{c ccccccccccccccccccccccccccccccccccc	0.01	-	9	1119.93	112.38					9	9	
# CMD LNS/PD WT/LN CF/LN T-MTON T-STON		SUB-TOT	1315							4284	1833	
## B AMCCOM		CMD	LNS/PD	WT/LN	CF/LN					T-MTON	T-STON	
# 15 AVSCOM 396 74.74 7.37 73 15 15 15 16 16 16 16 16 16 16 17 16 16 16 16 16 16 16 16 16 16 16 16 16	60.0	-	8	113.03	7.20					3	9	
# 10 CECOM	0.12	~	396	74.74	7.37					73	15	
### B.13 MICOM	0.10		9	209.88	5.58					9	9	
## SUB-TOCH 5441 198.72 8.34 1134 541  ## SUB-TOT FACOM	0.13		2879	89.26	7.36					530	129	
8.11 TROSCOM	0.27		5441	198.72	8.34					1134	541	
SUB-TOT 8716  SUMMAKY  ANNUAL ANNUAL SHORT WORK TASK MAN AKEA COST DIRECT ADMIN  LINES PKGS TONS STD FACTOR HOURS KATE HOUR COSTS COSTS  SCT 45395 494 2631 1.3 2 6839 1 30.33 207437 20744 2  SCT 45395 494 2631 .4 2 2104 1 30.33 413045 41304 4  TTOR 45395 494 2631 .2 2 18158 1 30.33 14973 1497  45395 494 2631 1.7 1 4472 1 30.33 135639 138564 15	0.11	-	69	123.51	9.24					9	9	
SUMMAKY  ANNUAL ANNUAL SHORT WORK TASK MAN AREA COST DIRECT ADMIN  LINES PKGS TONS STD FACTOR HOURS RATE HOUR COSTS COSTS  SCT 45395 494 2631 .3 13618 1 30.33 207437 20744 2  3 45395 494 2631 .4 2 2104 1 30.33 63827 6383 645395 494 2631 .5 2 18158 1 30.33 1497 1497 65395 494 2631 1.7 1 4472 1 30.33 135639 138564 15		SUB-TOT	8716							1737	684	
ANNUAL ANNUAL SHORT WORK TASK MAN AREA COST DIRECT ADMINAL LINES PKGS TONS STD FACTOR HOURS RATE HOUR COSTS					S	UMMARX						
LINES PKGS TONS STD FACTOR HOURS RATE HOUR COSTS		ANNUAL	ANNUAL	SHORT	WORK	TASK	MAN	AREA	COST	DIRECT	ADMIN	TOTA
EVE 45395 494 2631 1.3 2 6839 1 30.33 207437 20744 257 45395 494 2631 .3 1 13618 1 30.33 413045 41304 25 494 2631 .4 2 2104 1 30.33 413045 41304 45395 494 2631 .2 2 18158 1 30.33 550726 55073 45395 494 2631 .5 2 494 1 30.33 14973 1497 45395 494 2631 1.7 1 4472 1 30.33 135632 13563 1.8 6.8 6.8 6.8 6.8 6.8 6.8 6.8 6.8 6.8 6		LINES	PKGS	TONS	STD	FACTOR	HOURS	RATE	HOUR	COSTS	COSTS	COST
SCT 45395 494 2631 .3 1 13618 1 30.33 413045 41304 41304   2 2104 1 36.33 413045 41304   3 45395 494 2631 .2 2 18158 1 30.33 15972 55073   45395 494 2631 .5 2 494 1 30.33 13563 13563   45395 494 2631 1.7 1 4472 1 30.33 13563 138564 1	RECIEVE	45395	494	2631	1.3	7	6839	-	30.33	207437	20744	22818
E 45395 494 2631 .4 2 2104 1 30.33 63827 6383 (TOR 45395 494 2631 .2 2 18158 1 30.33 550726 55073 45395 494 2631 .5 2 494 1 30.33 14973 1497 45395 494 2631 1.7 1 4472 1 30.33 135632 13563 45395 494 2631 1.7 1 4472 1 30.33 135639 138564 1	INSPECT	45395	494	2631	۳.	-	13618	7	30.33	413045	41304	4543
ITOR     45395     494     2631     .2     2     18158     1     30.33     550726     55073       45395     494     2631     .5     2     494     1     30.33     14973     1497       45395     494     2631     1.7     1     4472     1     30.33     135632     135633       .     45685     1385649     1385640	STORE	45395	494	2631	₹.	7	2104	-	30.33	63827	6383	7020
45395 494 2631 .5 2 494 1 30.33 14973 1497 45395 494 2631 1.7 1 4472 1 30.33 135632 13563 . 45685 138564 1.	INVENTOR		494	2631	.2	7	18158	-	30.33	550726	55073	6057
45395 494 2631 1.7 1 4472 1 30.33 135632 13563	PACK	45395	464	2631	.5	7	494	٦	30.33	14973	1497	1647
45685 138564	SHIP	45395	464	2631	1.7	7	4472	7	30.33	135632	13563	14919
	TOTAL						45685			1385639	138564	152420

RECEIVE, STORE, &SHIP IN HOURS PER SHORT TON INSPECT, INVENTORY AND PACKING IN HOURS PER LINE

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ANNUAL L'INES	AMCCOM	AVSCOM 3297	CECOM	MICOM 22149	TACOM 20150	TROSCOM	TOTAL 45596				
BIN #	CMD	CNS/PD	ENS/PD ENS/PKG	PKG/PD	CF/LN	CF/PKG	WT/LN	WT/PKG	T-MTON	T-STON	
9.91	AVSCOM	28.35	704	SD (	2 P W .	74.90		1451	<b>3</b>	<b>a</b> ~	
96.9	CECOM	9	9 4	n os	. 653	2.60	1.15	26	. 59	1 53	
6.85	MICOM	18827	584	32	.123	71.83	1.4	818	58	13	
<b>6</b> .68	TACOM	13702	3.0	457	. 186	5.58	5.32	160	64	36	
0.87	TROSCOM	<b>59</b>	423	9	. 266	112.52	1.96	829	9	3	
	SUB-TOT	35364		494					130	25	
BULK &	, CWD	LNS/PD	WT/LN	CF/LN					T-MTON	T-STON	
0.01	AMCCOM	5	634.51	115.76					3	3	
0.02	AVSCOM	99	640.00	115.83			•		191	21	
00.00	CECOM	9	2450.50	102.36					9	3	
0.02	MICOM	443	384.00	84.34					934	85	
0.04	TACOM	908	2336.00	156.79					3159	941	
0.01	TROSCOM	9	593.50	112.38					3	9	
	SUB-TOT	1315							4284	1048	
RACK &	CMD	LNS/PD	MT/LN	CF/LN					T-MTON	T-STON	
60.03	AMCCOM	6	74.50	4.45					6	9	
0.12	AVSCOM	396	41.16	4.69					46	80	
0.10	CECOM	9	100.00	3.59					59	9	
0.13	MICOM	2879	57.50	4.49					323	83	
0.27	TACOM	5441	106.38	5.05					687	289	
6.11	TROSCOM	9	80.00	6.66					9	3	
	SUB-TOT	8716							1056	380	
				Σ,	SUMMARY						
	ANNIAL	ANNIIAE	SHOP®	MODE	A C K	Z	AREA	COST	DIRECT	ADMIN	Ę
			2000	550	5	MOL		1 2 2 2			Š

	ANNUAL	ANNUAL	SHORT	WORK	TASK	MAN	AREA	COST	DIRECT	ADMIN	TOTAL
	LINES	PKGS	TONS	STD	FACTOR	HOURS	RATE	HOUR	COSTS	COSTS	COSTS
RECIEVE	45395	494	1480	1.3	7	3848	-	30.33	116786	11671	128376
INSPECT	45395	494	1480	М.	7	13618	~	30.33	413845	41304	454349
STORE	45395	494	1480	7	7	1184	-	30.33	35909	3591	39506
INVENTOR	45395	494	1480 .	. 2	7	18158	-	30.33	550726	55073	605799
PACK	45395	494	1480	٠.	7	494	-	30.33	14973	1497	16470
SHIP	45395	494	1480	1.7		2516	-	30.33	76308	7631	83938
TOTAL						39818			1207666	120767	1328433

RECEIVE, STORE, &SHIP IN HOURS PER SHORT TON INSPECT, INVENTORY AND PACKING IN HOURS PER LINE

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OPTIONS	HIGH

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ANNUAL	AMCCOM	AVSCOM	CECOM 39149	MICOM 6995	-	TACOM TROSCOM 0 2336	TOTAL	•			
BIN 8	CMD	LNS/PD	LNS/PD LNS/PKG	PKG/PD	CF/LN	CF/PKG	WT/LN	WT/PKG	T-MTON	T-STON	
98.0	_	· 53	6.04	9 9	289	174.56	3.09	2419	9 3	SP 5	
96.0		35234	49	719	187	9.16	5.33	268	165	8	
0.85		5946	584	10	. 244	142.50	3,35	1956	36	16	
99.68	TACOM	9	30	9	. 396	11.88	11.11	333	53	9	
0.87	-	2032	423	ស	.12	50.76	5.23	2212	9	'n	
	SUB-TOT	43212		734					207	189	
BULK \$	CMD	LNS/PD	WT/LW	CF/LN					NOTW-T	NOTS-T	
0.01	AMCCOM	9	1429,00	115.76					5		
0.02	AVSCOM	9	832,25	115.83					9	3	
99.9	CECOM	9	4028.24	102.36					. 4	9	
0.02	-	140	478.99	84.34					295	77	
6.64	TACOM	9	4217.90	156.79					) (2	, 4	
6.61	-	23	1119.93	112.38					99	13	
	SUB-TOT	163							361	47	
RACK &	CMD	LNS/PD	N.T./T.W	CF/LN					200	200	
69.69	AMCCOM	59	113.03	7.20						NOT S	
<b>6</b> .12	AVSCOM	9	74.74	7.37					9	3	
0.10	CECOM	3915	209.88	5.58					546	411	
6.13	MICOM	606	89.26	7.36					167	41	
6.27	TACOM	3	198.72	8.34					5	3	
0.11	TROSCOM	257	123,51	9.24					59	16	
	SUB-TOT	2081							773	467	
				S	SUMMARY						
	ANNUAL	ANNUAL	SHORT .	WORK	TASK	MAN	AREA	COST	DIRECT	ADMIN	TOTAL
:	LINES	PKGS	LONS.	S'fD	FACTOR	HOURS	RATE	HOUR	COSTS	COSTS	COSTS
RECIEVE	48457	734	623	1.3	7	808	-	30.33	24552	2455	27007
INSPECT	48457	734	623	€.	-	14537	· T	30.33	440907	44091	484998
STORE	48457	734	623	₹.	~	249	-	30.33	7554	755	8316
INVENTOR	48457	734	623	.2	-	1696	1	30.33	293938	29394	323332
PACK	48457	734	623	.5	~	367	~	30.33	11132	1113	12245
TOTAL	/C#0#	/ 34	623	1.7	9	92654		30.33	0	9000	8
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RECEIVE, STORE, & SHIP IN HOURS PER SHORT TON INSPECT, INVENTORY AND PACKING IN HOURS PER LINE

OPERATING COSTS

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# OPTION C PRIEDRICHSFELD LOW ESTIMATE

ANNUAL	AMCCOM	AVSCOM	CECOM 39149	MICOM 6995	TACOM	TACOM TROSCOM Ø 2336	TOTAL 48489				
81 N 8 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	CMD AMCCOM AVSCOM CECOM HICOM TACOM TROSCOM SUB-TOT	LNS/PD 0 35234 5946 2032 43212	LNS/PKG 9 604 49 584 30 30	PKG/PD 8 719 10 6 5 734	CF/LN .042 .124 .053 .123 .186	CF/PKG 6.38 74.98 2.68 71.83 5.58	WT/LN .85 1.74 1.15 1.4 5.32 1.96	WT/PKG 8 1051 56 818 160 829	T-MTON 6 6 74 18 18 18 14	T-STON 86 86 86 86 87 80 80 80 80 80 80 80 80 80 80 80 80 80	
BULK 3 60.00 60.00 60.00 60.00 60.00	CMD AMCCOM AVSCOM CECOM MICOM TACOM TROSCOM SUB-TOT	LNS/PD 6 6 146 23 163	WT/LN 634.51 648.00 2450.50 384.00 2336.00 593.50	CF/LN 115.76 115.83 102.36 84.34 156.79			•		T-MTON 6 6 295 6 6 6 361	T-STON 6 6 27 27 34	
RACK \$ 60.09 60.12 60.16 60.16 60.16 60.13 60.13 60.11 60.11	CND AMCCOM AVSCOM CECOM MICOM TROSCOM SUB-TOT	LNS/PD 6 9 3915 969 257 5681	WT/LN 74.56 41.16 100.00 57.58 106.38	CF/LN 4.45 3.59 3.59 5.69 6.00 6.00	•				T-MTON 6 351 162 162 399	T-STON 6 6 196 196 26 26 232	
				S	SUMMARY						
RECIEVE INSPECT STORE INVENTOR PACK	ANNUAL LINES 48457 48457 48457 48457	ANNUAL PKGS 734 734 734 734	SHORT TONS 292 292 292 292	MORK STD 1.3 1.3	TASK FACTOR 1	MAN HOURS 38@ 14537 117 9691	AREA RATE 1 1 1	COST HOUR 36.33 36.33 36.33	DIRECT COSTS 11528 440907 3547 293938	ADMIN COSTS 1153 44691 355 29394	TOTAL COSTS 12681 484998 3902 323332
SHIP	48457	734	292	1.7.	9	25092	-	30.33	761052	76105	837157

RECEIVE, STORE, & SHIP IN HOURS PER SHORT TON INSPECT, INVENTORY AND PACKING IN HOURS PER LINE

OPERATING COSTS

OPTIONS C MAINZ

			=	HIGH EST	ESTIMATE						
ANNUAL	AMCCOM 3411	AVSCOM	CECOM	MICOM	TACOM 16856	TACOM TROSCOM	TOTAL 14261				
BIN \$ 6.91	CMD	LNS/PD 3184	LNS/PKG	PKG/PD 345	CF/LN	CF/PKG	WT/LN	WT/PKG	T-MTON	T-STON	
98.80	<	<b>59</b> (	604	•	. 289	174.56	3.99	2410	. 59	9	
9.9	CECON	<b>3</b>	67	<b>9</b>	.187	9.16	5.33	. 269	<b>59</b> (	<b>39</b>	
89.0		7378	<b>10</b> 0	246	305	142.58	٠. : دد :	1956	<b>39</b> (	<b>3</b>	
6.87	Ţ	3	423	•	12	50.76	5.23	2212	2		
	SUB-TOT	10482		591		•			87	47	
BULK &	. CW	LNS/PD	WT/LN	CP / LN					NO#W.F	いつ歩つ。中	
10.0	AMC	34	1429,00	115.76						10101	
0.03	-	•	832.25	115.83			•		y 2	<b>5</b> 7	
00.0		•	4028.24	102.36	٠				9 3	9 9	
0.05	_	3	478.99	84.34					<b>3</b>	9 4	
0.0		434	4217.90	156.79					ושכו	918	
6.61	TROSCOM	•	1119.93	112.38					5	3	
	SUB-TOT	468							1866	946	
RACK *	CMD	CIG/S/NT	1 / 63	71/30							
60.00	AMO	307	113.03	7, 20					NO.L.	T-STON	
9.12	_	•	74.74	7.37					0 0 8	7 3	
6.10	CECOM	3	209.88	5.58					9 6	9 6	
0.13	MICOM	3	89.26	7.36					9 5	9 4	
9.27	TACOM	2930	198.72	8.34					(19	291	
6.11	TROSCOM	3	123.51	9.24					5	5	
	SUB-TOT	3236							999	308	
				S)	SUMMARY						
	ANNUAL	ANNUAL	SHORT	WORK	TASK	MAN	AREA	COST	DIRECT	ADMIN	TOTAL
RECTRVE	14107	PRCS.	SNOT	STD	FACTOR	HOURS	RATE	HOUR	COSTS	COSTS	COSTS
INSPECT	14187	160	1295	1.3		1684	<b>-</b>	36.33	51079	5168	56187
STORE	14187	160	2001	•	<b>-</b> -	4226	<b>-</b> ,	30.33	129084	12908	141992
INVENTOR	14187	166	1295	• •		810	→.	36.33	15717	1572	17288
PACK	14187	165	1295	,	<b>→</b>	205	<b>→</b> -	36.33	958998	9999	94662
SHIP	14187	591	1295	1.7	- 6	0 <b>6</b> 2	<b>→</b> ~	36.33	. 90 60 60 60 60 60 60 60 60 60 60 60 60 60	9 7 9 5	95.86 86
TOTAL			<b>!</b> !	, ,	ı	9591	4	•	298896	29090	319985
						1			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1	2277

RECEIVE, STORE, ESHIP IN HOURS PER SHORT TON INSPECT, INVENTORY AND PACKING IN HOURS PER LINE

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COSTS	MAINZ Imate
TING	C EST
OPERAT	OPTION LOW

PARTICIONAL STATEMENT PROGRESS (REPOSSES) (RECORDES

		TOTAL COSTS 30618 141992 9421 94662 9856
	T-STON  6  26  26  21  11  11  6  6  567  518  T-STON  1-STON  1-518  1-518	ADMIN COSTS 2783 12968 856 8666 896
	T-MTON 34 34 34 1761 1761 1866 1761 1866 1761 1866 1761 1866 1761 1866 1866	DIRECT COSTS 27834 129684 86956 8966 8966
	MT/PKG 1051 56 818 160 829	COST HOUR 36.33 36.33 36.33 36.33
TOTAL 14261	W47/LN . 85. 1.74. 1.15. 1.24. 1.96.	AREA RATE 1 1 1 1
TROSCOM B	CF/PKG 0.38 74.90 71.83 5.58 112.52	MAN HOURS 918 4256 282 2837 295 8589
TACOM 10850	CE/LN . 0423 . 124 123 186 266 266 200	TASK FACTOR 1 1 1 1 1
MICOM	PKG/PD 345 9 6 246 6 591 115.76 115.83 102.36 84.34 112.38 112.38 12.38 4.45 4.69 3.59 5.05 6.00	MORK STD 1.3 1.3 4
CECOM	LNS/PKG 6044 6044 5844 423 423 640.00 2450.50 384.00 2450.50 384.00 593.50 640.00 384.00 593.50 100.00 57.50 106.38	SHORT TONS 706 706 706 706 706
AVSCOM	LNS/PD 3164 966 7378 16482 LNS/PD 3468 668 468 468 2936 2936 3236	ANNUAL PKGS 591 591 591 591 591
АМССОМ 3411	CMD ANCCOM AVSCOM TACOM TACOM AVSCOM CECOM MICOM TROSCOM CECOM CECOM AVSCOM CECOM AVSCOM CECOM AVSCOM TACOM	ANNUAL LINES 14187 14187 14187 14187
ANNUAL	BULK # 6.91 BULK # 87 BUCK	RECIEVE INSPECT STORE INVENTOR PACK SHIP

RECEIVE, STORE, SCHIP IN HOURS PER SHORT TON INSPECT, INVENTORY AND PACKING IN HOURS PER LINE

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# APPENDIX E

## TRANSPORTATION COST ANALYSIS

The enclosed listings represent printouts of a VISICALC program used to estimate transportation workload and costs. A separate sheet is provided for each location within each alternative and for both high and low estimates.

TRANSPORTATION COSTS HIGH ESTIMATE

OPTION A NCAD

LINES	3411	3297	39149	29144	31000	2336	108337					
BIN	CMD	LINES	LNS/PKG	PKGS	CF/LN	CF/PKG	WT/LN	WF/PKG	r-MTON	T~STON	T-PL	r-crns
40.0	AUCCON AVCCON	3164	644		001.	174.56	•	2410	2 0	o ve	n m	
96.0	HOUSE OF	35,234	6 4	617	187	9.16	5.31	260	165	9 4	62	
8.85	MICOM	24772	58.4	42	. 244	142.50	3,35	1956	151	41	28	
9.68	TACOM	21080	36	703	. 396	11.88	11.11	333	209	117	7.8	
0.87	TROSCOM	2932	423	S	.12	50.76	5.23	2212	9	5	₹	
	SUB-TOT	89058		1819					995	270	177	-
BULK &	GMO	LINES	WT/LN	CF/LN								
0.01	AMCCOM	34	1429.00	115.76					66	24	16	
0.05	AVSCOM	99	832.25	115.83					191	27	BI	un.
00.00	CECOM	9	4028.24	102.36					9	9	9	
0.05	MICOM	583	478.99	84.34					1229	140	93	m
0.04	TACOM	1240	4217.90	156.79					4860	2615	1743	12
0.01	TROSCOM	23	1119.93	112.38					99	13	6	
	SUB-TOT	1946							6445	2820	1860	16
RACK &	CMD	LINES	WT/LN	CF/LN								
60.0	AMCCOM	307	113.03	7.28					55	17	12	-
6.12	AVSCOM	396	74.74	7.37					73	15		
6.16	CECOM	3915	209.88	5.58					546	<b>4</b> 11		_
0.13	MICOM	3789	89.26	7.36					697	169		_
6.27	TACOM	8370	198.72	8.34					1745	832		•
0.11	TROSCOM	257	123,51	9.24					29	16		
	SUB-TOT	17033		•					3176	1460		_
COSTS	TOTAL	TOTAL	TOTAL	TOTAL	COAD	2	POE-	-00A	LOAD	MOVE	TOTAL	
	S-TONS	M-TONS	PLLTS	CTNS	RATE	POE	PoD	FRK	COSTS	CUSTS		
MAC	4549	10186	36.30	255	9	9	2140	59	9	9734162		
SEA	4549	19186	3030	255	3.05	9	56.71	8	31068	577661		
ALOC	9	9	9	5	19.63	22.77	102	6	<b>59</b>	9		
			0000									

SEA COST IN S PER M-TON MACLALOC COSTS IN \$ PER S-TON Ę

TRAUSPORTATION COSTS LOW ESTIMATE

		TS T-CTNS 1 0 0 1 14 1 2 2 37 2 2 37 6 6	7 2 4 5 9 9 9 5 31 5 122 6 122 6 161	88 8 1 1 2 2 6 9 1 1 1 2 6 9 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
		T-STON T-PLLTS 1 1 2 14 20 17 112 15 56 999 665	7 14 96 966 966	5 136 136 73 297 297 520 TOTAL COSTS 53U3462 396505
		T-STON 1 2 20 17 17 56 56	111 211 0 112 11448 1448	11 96 196 109 445 10 780 MOVE COSTS 5303462 280141
		T-MTON 3 9 47 76 98 14	99 191 1229 4868 66	34 46 351 425 1057 1952 LOAD COSTS 26363
		WT/PKG 8 1051 56 818 160 829		POU- FRK 3.53
	TOTAL 108337	WT/LN 0.85 1.74 1.15 1.46 5.32		POE- POD 2146 24.87
OPTION A NCAD	FACOM TROSCOM 31000 2336	CE/PKG 6.38 74.90 2.60 71.83 5.58		TO POE 8
0PT10N	TACOM 31000	CF/LN .042 .124 .053 .123		LOAD RATE 9 3.05
	MICOM 29144	PKGS 345 719 719 703	CF/LN 115.76 115.83 102.36 84.34 156.79 112.38	CF/LN 4.45 4.69 3.59 4.45 6.08 6.08 70TAL CTNS 216 216
	CECOM 39149	LNS/PKG 9 604 49 584 30 423	WT/LN 634.51 649.00 2459.50 384.00 2336.00 593.50	WT/LN 74.50 14.10 10.00 57.50 106.38 80.00 TOTAL PLLTS 1651 1651
	AVSCOM 3297	LINES 3164 2835 35234 24772 21686 2632 89658	LINES 34 66 66 1248 1248 1946	11NES 307 396 396 3789 8370 257 17033 TOTAL M-TONS 8644 8644
	AMCCOM 3411	CMD AVSCOM CECOM MICOM TACOM TROSCOM SUB-TOT	CND AMCCOM AVSCOM CECOM MICOM TROSCOM SUB-TOT	CMD AMCCOM AVSCOM CECOM TACOM TACOM TROSCOM SUB-TOT TOTAL S-TONS 2478 2478
	ANNUAL. LINES	51 66 66 66 66 66 66 66 68 68 68 68 68 68	BULK 6 61 61 61 61 61 61 61 61 61 61 61 61 6	RACK % 6.09 6.12 6.12 6.18 6.13 6.13 6.27 6.27 COSTS MAC SEA ALOC SUB TOT

SEA COST IN \$ PER M-TON MACLALOC COSTS IN \$ PER S-TON

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		T-CTNS 6 1 1 4 4 4 4 1 6 1 6	2 5 8 31 122 2 161	1 2 1 1 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
		T-STON T-PLLTS 6 3 94 62 41 28 117 78 5 77	16 18 93 1743 1880	12 16 274 113 554 11	TOTAL COSTS 9734162 385140 249680 634820
		T-STON 6 6 94 41 117 270	24 27 0 140 2615 13 2820	17 15 411 169 832 832 16	MOVE COSTS 9734162 9 365484 215738 581222
		7-MTON 14 20 165 151 209 6	99 191 1229 4860 66	55 73 546 697 1745 3176	LOAD COSTS 0 1 19657 33942 53599
		WT/PKG 37 2410 268 1956 333 2212			POD - FRK 0 0
J.	TOTAL 108337	WT/LN 4.13 3.99 5.31 3.35 11.11 5.23			POE- POD 2140 56.71
DPTION B CENTRAL	FACOM TROSCOM	CF/PKG 1.67 174.56 9.16 142.50 11.88 50.76			TO POE 8
NOT LAO	TACOM	CF/LN .186 .289 .187 .244 .396			LOAD RATE 9 3.05 19.63
	MICOM 29144	PKGS 345 5 719 42 703 1819	CE/LN 115.76 115.83 102.36 84.34 156.79	CE/LN 7.20 7.37 5.58 7.36 8.34 9.24	TOTAL CTNS 255 161 94 255
	CECOM 39149	LNS/PKG 9 604 49 584 30 423	WT/LN 1429.00 832.25 4028.24 478.99 4217.90	WT/LN 113.03 74.74 209.88 89.26 198.72 123.51	TOTAL PLLTS 3030 1880 1151 3030
	AVSCOM 3297	LINES 3104 2835 35234 24772 21080 2032 89058	LINES 34 66 66 583 1240 1946	LINES 307 396 3915 3789 8370 257 17033	TOTAL M-TONS 10186 6445 3741 10186
	AMCCOM 3411	CMD ANCCOM AVSCOM CECOM MICOM TACOM TROSCOM SUB-TOT	ANCCOM AVSCOM CECOM MICOM TACOM TROSCOM SUB-TOT	CMD ANCCOM AVSCOM CECOM MICOM TACOM TROSCOM	TOTAL S-TONS 4549 2828 1729 4549
	ANNUAL	BIN # 0.91 0.091 0.000 0	BULK 8 6 6 6 1 6 6 6 6 1 6 6 6 6 1 6 6 6 6 1 6	RACK 6 699 6.12 6.12 6.13 6.13 6.13	COSTS MAC SEA ALOC SUB TOT

SEA COST IN \$ PER M-TON MACKALOC COSTS IN \$ PER S-TON

TRANSPORTATION COSTS LOW ESTIMATE

OPTION B CENTRAL

	T-CTN	123 123 116	•
	T-STON T-PLI.TS  2 1 28 14 17 17 56 2 1 29 65	14 14 7 5 966 5 1966 13 7 7 2 9 7 2 9 7	TOTAL COSTS 5303462 228532 126952 355484
	T-STON 1 2 26 17 17 56 56	111 211 1448 1448 1599 11 111 196 196 196	
	T-MTON 3 9 47 76 98 14	191 191 1860 4866 666 645 34 465 1957 1957	LOAD COSTS 0 19657 17258 36915
	WT/PKG 8 1051 56 818 160 829		POD- FRK 3.53
TOTAL	WT/LN B-85 1.74 1.15 1.46 5.32		POE- POD 2148 24.87 192
TRUSCOM 2336	CF/PKG 9.38 74.90 2.60 71.83 5.58		TO POE 90E 4.01
TACOM 31000	CF/LN . 042 . 124 . 053 . 123 . 186		LOAD RATE 0 3.05 19.63
M1COM 29144	PKGS 345 345 719 42 763 1819	CF/LN 115.76 1115.83 102.36 102.36 112.36 112.38 112.38 4.45 4.69 3.59 6.06	TOTAL CTNS 216 161 55 216
CECOM 39149	ENS/PKG 9 604 49 584 38 423	WT/LN 634.51 640.00 2450.50 384.00 2336.50 593.50 87/LN 74.50 74.50 106.38 80.00	TOTAL PLLTS 1651 1966 585
AVSCOM 3297	LINES 3104 2835 35234 24772 21080 2032 89058	LINES 66 66 68 1248 1248 1246 111NES 307 307 307 307 307 307 307 307 307 307	TOTAL M-TONS 8644 6445 2199
AMCCOM 3411	CMD AVSCOM CECOM CECOM TACOM TACOM TROSCOM SUB-TOT	CHD ANCCOM AVSCOM CECOM HICOM TRUSCOM SUB-TOT CHD ANCCOM AVSCOM CICOM HICOM TACOM TA	TOTAL S-TONS 2478 1599 879
ANNUAL	# NIH # 40 60.90 60.90 60.90 60.85	BULK 8 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	COSTS MAC SEA ALOC SUB TOT

SEA COST IN \$ PER M-TON MACLALOC COSTS IN \$ PER S-TON

TRANSPORTATION COSTS HIGH ESTIMATE

		T-CTNS 66 1 1 5	993r9n6	3	
		F-PLLTS 0 62 7 7 4	22 0 6 9 9 31	274 274 27 27 11 312	TOTAL COSTS 1332554 21550 83189
		T-STON T-PLLTS  0 0 0 0 0 0 10 10 10 10 10	3 9 8 8 8 8 9 8 9 8 9 8 9 8 9 8 9 8 9 8	411 411 41 60 16	MOVE COSTS 1332554 20450 71880 92330
		T-MTON 6 165 36 36 36 207	295 295 66 66	6 546 167 167 59	LOAD COSTS 6 1100 11309 12409
۵		WT/PKG 37 2416 260 1956 333 2212			POD- FRK 6
RICHSFEL	TOTAL 48488	WT/LN 4.13 3.99 5.31 3.35 11.11 5.23			POE- POD 2148 56.71 102
OPTION C FRIEDRICHSFELD	FACOM TROSCOM Ø 2336	CF/PKG 1.67 174.56 9.16 142.50 11.88 50.76			TO POE 8
OPTION	TACOM	CF/LN . 186 . 289 . 187 . 344 . 396			LOAD RATE 0 3.05 19.63
	MICOM 6995	PKGS 6 719 10 10 5 734	CE/LN 115.76 115.83 102.36 84.34 156.79	CF/LN 7.37 7.37 5.58 7.36 8.34 9.24	TOTAL CT:NS 34 9 24 34
	CECOM 39149	LNS/PKG 9 604 49 584 30 423	WT/LN 1429.03 832.25 4028.24 478.99 4217.90	WT/LN 113.03 74.74 209.88 89.26 198.72 123.51	TOTAL PLETS 415 31 384 384
	AVSCOM	LINES 0 35234 5946 2032 43212	LINES 6 6 146 146 23	LINES 0 3915 909 257 2681	TOTAL M-TONS 1341 361 980 1341
	AMCCOM	CMD AVSCOM CECOM MICOM TACOM TROSCOM SUB-TOT	AMCCOM AVSCOM CICUM MICOM TACOM TROSCOM SUB-TOT	CMD AVSCOM CECOM TROSCOM TROSCOM SUB-TOT	TOTAL S-TONS 623 47 576 623
	ANNUAL	BIN 6 0.91 0.91 0.91 0.99 0.09 0.09 0.09 0.09	BULK # 60.01 60.02 60.02 60.02 60.02 60.02 60.00	RACK % 609 60.12 60.12 60.13 60.27 60.27 60.11	COSTS MAC SEA ALOC SUB TOT

SEA COST IN \$ PER M-TON MACEALOC COSTS IN \$ PER S-TON

TRANSPORTATION COSTS

OPTION C FRIEDRICHSFELD

The state of the s

	T-CTNS	0 0000000	2366	
	r-PLLTS 0 14 3	18668 8	0 136 17 6 6 7	TOTAL COSTS 625679 12787 37339 50126
	T-STON T-PLLTS 6 6 6 6 7 7 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	26 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	196 196 26 26 20 10	MOVE COSTS 625679 11687 32263 43958
	T-MTON 0 0 74 74 18	78 8 0 0 295 8 66 66	8 9 351 102 39 492	LOAD COSTS 0 1100 5076 6176
	WT/PKG 8 1651 56 818 160			POD- FRK 0 3.53
TOTAL 48480	WT/LN 0.85 1.74 1.15 1.46 5.32			POE- POD 2146 24.87 162
TACOM TROSCOM B 2336	CF/PKG 0.38 74.90 2.60 71.83 5.58			T0 P0E 4.01 22.77
TACOM	CF/LN .042 .124 .053 .123			LOAD RATE 9 3.05 19.63
MICOM 6995	PKGS 6 6 719 10 10 6	CF/LN 115.76 115.83 102.36 84.34 156.79	CF/LN 4.45 4.69 3.59 6.69 6.69 6.69	TOTAL CFNS 23 9 9 14 23
CECOM 39149	ENS/PKG 9 604 49 49 584 30	wT/f.N 634.51 640.06 2450.59 384.00 2336.00	WT/LN 74.50 41.10 100.00 57.50 106.38	TOTAL PLLTS 195 23 172 172
AVSCOM	LINES 0 35234 5946 5946	43212 LINES 6 9 146 146 23	LINES 0 3915 909 257 5081	TOTAL M-TONS 931 361 570 931
AMCCOM	ANCCOM AVSCOM CECOM ATCOM TACOM	SUB-TOT CND ANCCOM AVSCOM CECOM NICOM TACOM TROSCOM SUB-TOT	CHD ANCCOM AVSCOM CECOM MICOM TACOM TROSCOM SUB-TOT	TOTAL S-TONS 292 34 259 259
AUNUAL	N N N N N N N N N N N N N N N N N N N	BULK 3 0.01 0.02 0.00 0.00 0.00	RACK % 6.169 6.112 6.113 60.13 60.13 60.13	COSTS MAC SEA ALOC SUB TOT

SEA COST IN \$ PER M-TON MACEALOC COSTS IN \$ PER S-TON

TRANSPORTATION COSTS HIGH ESTIMATE

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					OPTION	OPTION C MAINZ						
ANNUAL	AMCCOM 3411	AVSCOM	g CECOM	MICOM	TACO:1 10850	TROSCOM	TOTAL 14261					
BIN # 60.91	4	LINES . 3184	LNS/PKG 9 604	PKGS 345	CF/LN .186 .289	CF/PKG 1.67 174.56	WT/LN 4.13 3.99	WT/PKG 37 2410	T-MTON 14	T-STON 6	T-STON T-PLL1'S 6 3	T-C'FNS
6.00 6.00 6.00 6.00 7.00 7.00	CECOM MICOM TACON TROSCOM SUB-TOT	7378 7378 9	49 36 423	246 246 591	. 187 . 244 . 396 . 12	9.16 142.50 11.48 50.76	5.31 3.35 11.11 5.23	260 1956 333 2212	9 73 6 87	32197	27 27 8	3 53 N 53 N
BULK 6.03 6.03 6.02 6.02 6.08 6.04	CMD AMCCOM AVSCOM CECOM MICOM TROSCOM SUB-TOT	LINES 34 34 6 6 6 4 34 4 8 8	WT/LN 1429.00 832.25 4028.24 478.99 4217.90	CF/LN 115.76 115.83 102.36 84.34 156.79					99 0 0 0 1701 1808	24 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	16 0 0 0 0 0 6 16 6 16 6	<b>∀</b> 300 € 4
RACK \$ 0.89 0.12 0.12 0.13 0.27 0.27 0.27	CMD AMCCOM AVSCOM CECOM MICOM TACOM TROSCOM SUB-TOT	LINES 367 367 6 2936 2936 3236	WT/LN 113.03 74.74 209.88 89.26 198.72	CF/LN 7.20 7.37 5.58 7.36 8.34 9.24					55 0 0 6 11 6 11 666	17 6 6 6 16 291 308	12 6 6 194 194 206	1 9 3 6 5 9 7
COSTS MAC SEA ALOC SUB TOT	TOTAL S-TONS 1295 940 356 1295	TOTAL M-TONS 2553 1800 754 2553	TOTAL PLLTS 865 626 239 865	TOTAL CTNS 64 45 19	LOAD RATE 0 3.05 19.63	TO POE 0 8	POE- POD 2140 56.71	POD-FRK	LOAD COSTS 0 5490 6985 12474	MOVE COSTS 2772317 182872 44396 146467	TOTAL COSTS 2772317 107561 51380 158941	

SEA COST IN \$ PER M-TON MACLALOC COSTS IN \$ PER S-TON

TRANSPORTATION COSTS LOW ESTIMATE

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		T-CTNS		4 4 0303200	. 30 36 9 9	
		T-STON T-PLLTS	13	ш ш т т т т т т т т т т т т т т т т т т	. 8 . 6 . 0 . 104 . 112	TOTAL COSTS 1510698 63824 27176 91000
		T-STON I	200	11 6 6 6 5 6 8 8	11 6 6 0 156 156	MOVE COSTS 1516698 58334 23482 81816
		T-MTON	3 <b>3 4</b> 5 3 5	99 66 1761 1861 1881	34 6 0 376 376 404	LOAD COSTS 0 5490 3694 9184
		WT/PKG 8 1051	818 166 829			POD- FRK 0 3.53
	TOTAL 14261	WT/LN 6.85 1.74	1.46 5.32 1.96			POE- POD 2140 24.87 102
OPTION C MAINZ	TACOM TROSCOM	CF/PKG 0.38 74.90	71.83 5.58 112.52			70 POE 8 4.61 22.77
OPTION	TACOM 1	CF/LN .042 .124	. 123 . 186 . 186			LOAD RATE 9 3.05 19.63
	MICOM	145 945	246 246 9 591	CF/LN 115.76 115.83 102.36 84.34 156.79	CF/LN 4.45 4.69 3.59 4.49 5.05 6.00	TOTAL CTNS 56 45 11
	CECOM	CNS/PKG 9 604	584 33 423	WT/LN 634.51 640.00 2454.50 384.00 2336.00 593.50	WT/LN 74.50 41.10 100.00 57.50 106.38	TOTAL PLLTS 471 345 126 471
	AVSCOM	1104 3104 9	7378 0 0 0 10482	L12ES 34 34 6 6 6 434 434	LINES 307 307 6 0 2930 3236	TOTAL M-TONS 2241 1866 442 2241
	AMCCOM 3411	AMCCOM AVSCOM AVSCOM	MICOM TACOM TROSCOM SUB-TOT	CMU AVSCOM CECOM MICOM TACOM TROSCOM SUB-TOT	CMD AMCCOM AVSCOM CECOM MICOM TACOM TROSCOM SUB-TOT	TOTAL S-TONS 706 518 188 706
	ANNUAL	BIN 8 0.91 0.86 0.90	. 68. 68. 68. 68. 68. 68. 68. 68. 68. 68	DULK " 0.02 0.02 0.02 0.02 0.02	RACK \$ 0.09 0.12 0.13 0.13 0.13 0.13	COSTS MAC SEA ALOC SUB TOT

SEA COST IN \$ PER M-TON MACLALOC COSTS IN \$ PER S-TON

TRANSPORTATION COSTS HIGH ESTIMATE

OPTION C NCAD

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	TON T-STON T-PLLTS T-CTNS  20 6 6 6 1  115 32 21 3  136 76 51 3  271 113 72 7	9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	LOAD MOVE TOTAL COSTS COSTS 0 5629.291 5629.291 19192 356837 376028
	WT/PKG T-MTON 37 8 2410 20 260 0 1956 115 333 136 2212 0		POD- LC FRK COS 6 191
TOTAL 45596	MT/LN 4.13 3.99 5.31 3.35 11.11 5.23		POE- POD 2140 56.71
TROSCOM	CF/PKG 1.67 174.56 9.16 142.50 11.88 50.76		TO POE 8
TACOM 20150	CF/LN .186 .289 .187 .396		1.0AD RATE 0 3.05
MICOM 22149	PKGS 6 5 32 457 494	CF/LN 115.76 115.83 115.83 184.34 186.79 112.38 112.38 7.20 7.20 7.30 8.34 9.24	TOTAL CTNS 157 157
CECOM	LNS/PKG 9 604 49 584 30 423	WT/LN 1429.00 832.25 4628.24 4217.99 1119.93 1119.93 113.63 113.63 113.63 113.63 113.63 113.63	TOTAL PLLTS 1750 1750
AVSCOM 3297	LINES 2835 2835 118827 13762 835364	LINES 66 64 44 89 64 1315 LINES 2879 5441 68716	TOTAL M-TONS 6292 6292
AMCCOM	CMD ANCCOM AVSCOM CECOM MICOM TACOM TROSCOM SUB-TOT	CMD AVSCOM CECOM HICOM TROSCOM SUB-TOT CMD ANSCOM CECOM HICOM TROSCOM TROSCOM TROSCOM TROSCOM TROSCOM	TOTAL S-TONS 2631 2631 9
ANNUAL	818 86 66 66 69 69 69 69 69 69 69 69 69 69 69	BULK 16 6.00 6.00 6.00 6.00 6.00 6.00 6.00 6	COSTS MAC SEA ALOC

SEA COST IN \$ PER M-TON MACEALOC COSTS IN \$ PER S-TON

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TRANSPORTATION COSTS LOW ESTIMATE

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COCCESSION PROCESSES (FORESEE STATEMENT SOCIETAL 
OPTION C NCAD

22149 20150 U 45596 PRCS CF/LN CF/PRG WT/LN WT/PRG T-MTON T-STON T-5104	PKCS CE/LN CP/PKG WT/LN WT/PKG T-MTON T-STON T-PLLTS T-C' 124 74.96 17.74 1051 9 2 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	₹	SCOM	CECOM	MICOM	TACOM	TACOM TROSCOM	TOTAL.					
PKCS CF/LN CP/PKG WT/LN WT/PKG T-MTON T-STON	PKGS CF/LN CP/PKG WT/LN WT/PKG T-MTON T-STON T-PLLTS T-C' 1042 0.38 0.85 0.85 0.95 0.042 0.38 0.85 0.95 0.042 0.38 0.85 0.95 0.05 0.05 0.05 0.05 0.05 0.05 0.0	3297		3	22149	20150	3	45596					
CE/LN 115.76 112.38  CE/LN 115.83 114.8  115.76 115.83 114.8  CE/LN 115.83 115.83 116.83 116.83 116.83 116.83 116.83 116.83 116.83 116.83 116.83 116.83 116.83 116.83 117.83 118.83 1	CF/LN   10.5   1.0	LINES		LNS/PKG	PKGS	CF/LN	CP/PKG	WT/LN	WT/PKG	T-MTON	T-STON	T-PLLTS	T-CTNS
5 . 124 74 99 1.74 1951 9 2 32 . 103 2.66 1.15 56 64 36 457 . 186 5.58 5.32 169 64 36 494 . 266 112.52 1.96 829 8 115.76 115.83 115.83	5 . 124 74.90 1.74 1051 9 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	9		6	0	.042	<b>6</b> .38	9.82	<b>œ</b>	3	3	3	3
9 .053 2.66 11.15 56 829 818 58 133 457 11.83 11.40 818 58 133 134 457 11.84 11.40 818 5.32 829 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	9 . 053	2835		684	'n	.124	74.90	1.74	1051	5	7	39	3
32   123   71,83   1,49   818   58   13     457   1186   5.58   5.32   169   64   36     494   266   112.52   1.96   829   69     494   115.76   139   52     115.83   195.79   195   191   21     115.83   195.79   195.9     112.38   195.9   195.9     112.38   195.9   195.9     112.38   195.9   195.9     112.38   195.9   195.9     112.38   195.9   195.9     112.38   195.9   195.9     112.38   195.9   195.9     112.38   195.9   195.9     112.38   195.9     112.38   195.9   195.9     112.38   195.9   195.9     112.38   195.9   195.9     112.38   195.9   195.9     112.38   195.9   195.9     112.38   195.9   195.9     112.38   195.9   195.9     112.38   195.9   195.9     112.38   195.9   155.9     112.38   195.9   155.9     112.38   112.38     112.38   112.38     1	12	59		<b>6</b>	9	.053	2.60	1.15	999	9	9	9	9
457 .186 5.58 5.32 166 64 36 494 .266 112.52 1.96 829 6 9 9 115.76 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.84 1048  CE/LN 6.05	457 .186 5.58 5.32 166 64 36 24 494 .266 112.52 1.96 829 18 829 33 115.76 112.36 112.38 115.83  CE/LN 115.76 112.36 1991 21 14 162.36 934 85 57 166.79 941 628 112.38 941 628 112.38 941 628 112.38 941 628 112.38 941 628 112.38 941 628 112.38 941 628 112.38 941 628 112.38 941 628 112.38 941 628 112.38 941 628 112.38 941 628 112.38 941 628 112.38 941 628 112.38 941 628 113.3 95 941 628 19.69 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	18827		584	32	.123	71.83	1.40	818	28	13	6	-
CE/LN   12.52   1.96   829   6   6   6   6   6   6   6   6   6	CE/LN 115.76 115.76 115.83 115.76 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 116.76 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 115.83 116.69 116.69 116.69 117.329 117.329 117.329 117.329 117.329 117.329 117.329 117.320 117.320 117.320 117.320 117.320 117.320 117.320 117.320	13702		30	457	. 186	5.58	5.32	160	64	36	24	~
CF/LN 115.76 115.83 115.83 116.83 116.83 116.83 116.84 116.89 117.38 117.38 117.38 117.38 118.80 118	CEFLN 115.76 115.76 115.83 115.83 116.83 116.83 116.83 117.38 117.38 117.38 117.38 117.38 118.39 118.39 118.39 118.30 118	9		423	9	. 266	112.52	1.96	829	9	9	9	<b>39</b>
CF/LN 115.76 115.83 115.83 115.83 115.83 116.36 116.79 116.79 117.38	CF/LN 115.76 115.76 115.83 115.83 115.83 115.83 116.73 115.83 115.83 112.38 112.38 112.38  CF/LN 4.45 4.45 4.49 5.05 6.00  TOTAL. LOAD TO POE- POD- LOAD HOVE TOTAL TOTA	35364			464					136	52	33	m
115.76 115.83 115.83 115.83 115.83 115.83 116.79 116.36 117.38 117.38 117.38 117.38 117.38 117.38 117.38 117.38 117.38 117.38 117.38 117.38 117.38 117.38 117.38 117.38 117.38 117.38 117.38 118.38 11	115.76 115.83 115.83 115.83 115.83 116.36 117.38 117.38 117.38 117.38 117.38 117.38 118.39 118.39 118.39 118.39 118.39 118.39 118.39 118.39 118.30 11	LINES		MT/LN	CF/LN								
115.83 191.21 192.36 194.34 184.34 186.79 112.38  CF/LN 4.45 4.69 4.49 5.05 6.00  TOTAL LOAD TO POE- POD- LOAD MUVE COSTS 137 137 130 137 140 137 140 150 160 160 160 160 160 160 160 160 160 16	115.83 182.36 184.34 184.34 184.34 184.34 184.34 184.34 184.34 184.34 184.34 184.34 184.34 184.34 184.34 184.34 184.34 184.34 184.34 185.94 186.88 186.89 18	G		634.51	115,76					3	39	3	3
192.36 194.34 194.34 115.38 112.38  CE/LN 4.45 4.69 3.59 6.00  TOTAL LOAD TO POE- POD- LOAD MOVE COTS CTNS RATE POE POB PRK COSTS CTNS RATE POE POB RR COSTS CTNS RATE POE POE POB RR COSTS CTNS RATE POE POE POE POE POE POE POE POE POE PO	192.36 194.34 196.36 194.48 196.79 112.38 112.38 112.38 112.38 112.38 112.38 112.38 112.38 112.38 112.38 112.38 112.38 112.38 113.38 112.38 113.48 11	99		640.00	115.83					191	21	14	S
112.38 156.79 112.38 112.38  CE/LN 4.45 4.69 3.59 4.49 5.05 6.00  TOTAL LOAD TO POE POD LOAD HUVE COSTS 137 137 137 1487 156.90 156.90 157.00	156.79 156.79 156.79 112.38  CE/LN 4.69 4.69 4.69 4.69 4.69 4.69 4.69 4.69	•		2450.50	102.36					3	9	9	•
112.38 112.38 112.38  CE/LN 4.45 4.45 4.49 5.05 6.00  TOTAL LOAD TO POE POD LOAD HUVE COSTS CINS RATE POE POD FRK COSTS 137 137 137 14.87 16.90 16.87 177326 137 18.95 19.63 22.77 18.2 16.90 16.69 16.67 177326	TOTAL. LOAD TO POE- POD- LOAD HOVE TOTAL T	443		384.00	84.34					934	85	57	23
CE/LN 4.45 4.45 4.49 5.05 6.00  TOTAL LOAD TO POE- POD- LOAD MUVE CTNS RATE POE POD FRK COSTS 137 3.05 10 6 2140 137 3.05 10 6 2140 137 3.05 10 6 2140 1156 1156 1156 1157 1162 117320 117320	CEFLN 4.45 4.45 4.69 4.49 5.05 6.90  TOTAL LOAD TO POE- POD- LOAD HOVE TOTAL CTNS RATE POE POD FRK COSTS COSTS 137 1.05 4.01 137 1.05 4.01 137 1.05 7.07 102 0 10200 137 1.05 10200 137 1.05 10200 137 1.05 10200 137 1.05 10200 137 1.05 10200 137 1.05 10200 137 1.05 10200 137 1.05 10200 137 1.05 10200 137 1.05 10200 137 1.05 10200 137 1.05 10200 137 1.05 10200 137 1.05 10200 137 1.05 10200 14007	908		2336.00	156.79					3159	941	628	79
CE/LN 4.45 4.69 4.49 5.05 6.00  TOTAL LOAD TO POE- POD- LOAD MUVE CTOTAL LOAD TO POE- POD- LOAD MUVE CTNS RATE POE POD FRK COSTS 137 137 137 14.63 137 14.63 15.05 15.05 16.00 16.01 17.12 18.05 16.01 17.12 19.01 19.63 12.77 10.00 16.03 16.04 17.13 19.01 19.03	CE/LN 4.45 4.69 4.69 3.59 4.49 5.05 6.00 TOTAL LOAD TO POE- POD- LOAD HOVE TOTAL COSTS COSTS COSTS 117 3.05 4.01 24.87 3.53 16687 177320 194007 137 102 0 102 0 102 0 103 103 1137 1137 102 0 102 103 103 104007 1137 102 0 104007 1137 102 0 104007 1137 102 0 104007 1137 102 0 104007 1137 102 0 104007 1137 102 0 104007 1137 102 0 104007 1137 1137 1102 0 104007 114007	3		593.50	112.38					9	3	3	9
CE/LN 4.45 4.69 4.49 5.05 6.00  TOTAL LOAD TO POE- POD- LOAD HOVE CTNS RATE POE POD FRK COSTS 137 137 14.69 6.00 137 14.60 14.90 6.00 137 14.60 14.87 15.30 15.60 17.326 18.60	CF/LN 4.45 4.69 4.46 3.59 4.49 5.05 6.00  TOTAL. LOAD TO POE- POD- LOAD MUVE TOTAL 7.70 13.7 10.00 10.50 10.63 12.77 10.2 13.7 10.50 10.687 10.50 10.50 10.50 10.687 10.50 10.50 10.50 10.687 10.50 10.50 10.50 10.50 10.60 10	1315								4284	1048	869	107
4.45 4.69 4.49 5.05 6.00 TOTAL. LOAD TO POE- POD- LOAD MUVE CTNS RATE POE POD FRK COSTS 137 3.05 4.01 24.87 3.53 16687 177320 1	#4.45 4.69 3.59 4.49 5.05 6.00 TOTAL. LOAD TO POE- POD- LOAD MOVE TOTAL CTNS RATE POE POD FRK COSTS COSTS CTNS RATE POE POD RRK COSTS COSTS CTNS RATE POE POD RRK COSTS COSTS LA 137 3.05 4.01 24.87 3.53 16687 177320 194007 137 19.63 22.77 102 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	LINES		WT/LN	CF/LN								
4.69 4.69 3.59 6.05 6.06 6.07 707AL LOAD TO POE- POD- LOAD HUVE CTNS RATE POE POD FRK COSTS 137 137 146 687 189 687 189 180 180 180 180 180 180 180 180 180 180	4.69 4.69 3.59 4.49 5.05 5.05 6.00 TOTAL LOAD TO POE- POD- LOAD MUVE TOTAL TOTAL TOTAL 137 137 10 19.63 137 137 102 137 103 137 104 105 105 107 107 107 107 107 107 107 107 107 107	5		74.50	4.45					0	9	9	•
1.59 4.49 5.05 5.05 6.00 6.00 1056 1056 1056 1056 107AL LOAD TO POE- POD- LOAD MUVE CTNS RATE POE POD FRK COSTS COSTS 137 137 13.95 14.87 15.95 15.95 173.29 18.59	3.59 4.49 5.05 5.05 6.00 6.00 10.56 6.00 10.56 10.56 10.56 10.56 10.56 10.57 10.50 1	396		41.10	4.69					46	œ	S	-
4.49 5.05 6.00 6.00 6.00 1056 1056 1056 1056 107AL. LOAD TO POE- POD- LOAD MUVE CTNS RATE POE POD FRK COSTS COSTS 137 137 14.65 14.67 15.05 16.63 17.326 16.67 17326	4.49 5.05 6.40 6.40 7.07AL. LOAD TO POE- POD- LOAD MUVE TOTAL CTNS RATE POE POD FRK COSTS COSTS 137 137 14.61 15.7 15.65 15.66 16.67 17.326 19.63 12.77 16.2 16.69 17.326 19.40 19.69	9		100.00	3.59					9	0		9
5.05 6.00 1056	5.05 6.00 1056	2879		57.50	4.49					323	83		33
6.00 TOTAL LOAD TO POE- POD- LOAD HOVE CTNS RATE POE POD FRK COSTS COSTS 137 3.05 4.01 24.87 3.53 16687 177320 3 6 19.63 22.77 102 0 0 0 0	6.00 1056 380 254  TOTAL LOAD TO POE- POD- LOAD HUVE TOTAL CTNS RATE POE POD FRK COSTS COSTS 137 0 100 1140 0 0 1167085 137 3.05 4.01 24.87 3.53 16687 177320 194007 137 105 22.77 102 0 0 0 177320 194007	5441		106.38	5.05					687	289		17
1056 380  TOTAL LOAD TO POE- POD- LOAD MOVE CTNS RATE POE POD FRK COSTS COSTS 137 0 0 2140 0 0 3167685 31 137 3.95 4.01 24.87 3.53 16687 177329 3	TOTAL LOAD TO POE- POD- LOAD MUVE TOTAL CTNS RATE POE POD FRK COSTS COSTS COSTS 137 0 0 2140 0 0 3167085 3167085 1137 3.05 4.01 24.87 3.53 16687 177320 194007 137 137 102 0 0 0 0 0 0 0	•		86.06	9.90					63	33	9	<b>G</b>
TOTAL GOAD TO POE- POD- LOAD MOVE CTNS RATE POE POD FRK COSTS COSTS 137 6 2140 6 3167085 31 137 3.05 4.01 24.87 3.53 16687 177320 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	TOTAL LOAD TO POE- POD- LOAD MUVE CTNS RATE POE POD FRK COSTS COSTS 137 0 0 2140 0 0 3167085 31 137 3.05 4.01 24.87 3.53 16687 177320 137 10.687 177320 137	8716								1056	380	254	56
CTNS RATE POE POD FRK COSTS COSTS 137 0 0 2140 0 0 3167085 31 137 3.05 4.01 24.87 3.53 16687 177320 3 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	CFNS RATE POE POD FRK COSTS COSTS 137 0 0 2140 0 0 3167085 31 137 3.05 4.01 24.87 3.53 16687 177320 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	TOTAL		TOTAL.	TOTAL	LOAD	T <sub>0</sub>	P0E-	POD-	COAD	MOVE		
137 0 6 2140 6 0316708531 137 3.05 4.01 24.87 3.53 16687 177320 1 0 19.63 22.77 102 0 0 0	137 0 0 2140 0 0316708531 137 3.05 4.01 24.87 3.53 16687 177326 1 1 19.63 22.77 102 0 0 0 0 0 17320 1	H-TONS		PLLTS	CTNS	RATE	POE	Pop	FRK	COSTS	COSTS		
137 3.05 4.01 24.87 3.53 16687 177326 3 9 19.63 22.77 102 0 16.69	137 3.05 4.01 24.87 3.53 16687 177326 3 8 19.63 22.77 102 0 6 0 137 15687 177320 3	5471		985	137	0	9	2140	9	9	3167085	~	
6 19.63 22.77 1002 0 0 0 0 0	6 19.63 22.77 102 0 0 0 0 0 0 133 137 17320 1	5471		985	137	3.05	4.01	24.87	3.53	16687	177328	_	
002001 60331	137	0		. 0	3	19.63	22.17	102	9	•			
(C)		5471		985	137					16687	_	_	

SEA COST IN \$ PER M-TON MACLALOC COSTS IN \$ PER S-TON This page left blank intentionally.

CONTRACTOR OF THE STATE OF THE

# APPENDIX F

### DISCREPANCY COST ANALYSIS

The enclosed listings represent printouts of a VISICALC program used to estimate discrepancy costs. A separate sheet is provided for each location within each alternative and for both high and low estimates.

A receced and histoly beserved associate

COST	<u> </u>
DISCREPANCY	ESTIMATE
DISCRI	HIGH

			ō	OFTION A	NCAD					
F-LNS (A)	AHCCOM 3411	AVSCOM 3297	CECOM 39149	MICON 29144	TACOM 31666	1'ROSCOM 2336	TOTAL 108337			
			#d-5510	18.7.10	VALUE	TOTAL	ross	TOTAL	ADMIN	TOTAL.
8 N.	CMC	04/58	,	COMMAND	PER LINE	DOLLAR	RATE	LOSS	COST	COST
•	TO ONE	3104	200	-	308	2199	.31	682	357	1039
	NO. SAN	28.85	6000	-	1456	9495	.31	2944	326	3270
9	1000	46.036			176	62886	.31	19495	4052	23547
6	MICON M	2477	6000	• -	1464	79995	.31	24798	2849	27647
3 4	TACOM F	21.08.0	CC82.	• -	168	8145	.31	2525	2424	4949
187	TROSCOM	2032	. 6623	_	313	1463	.31	454	234	683
2	SUB-TOT	85068					•	20897		61139
BULK 1	CMD	THS/PD						į		
	AMCCOM	34	. 0023	-	17549	1377	.31	42/	4	4 5 1
.012	AVSCOM	99	.0023		75805	11497	.31	3564	30	3572
	CECOM	9	.0023	٦	15997	63	.31	3	39	30
.482	MICOM	583	.6023	-	124161	166453	.31	51600	67	21668
9	TACON	1240	.0023	-	20145	57454	31	17811	143	17953
ē	TROSCOM	23	. 6923	-	9825	528	.31	164	•	991
	SUB-TOT	1946						73566		/3/89
RACK &	CMD	LNS/PD						,	;	i
69.	A.MCCO.M	30.7	.0023	-	3284	2319	.31	719	35	40/
.12	AVSCOM	396	.0023	-	5316	4837	₹.	1560	5 7	1545
٦:	CECOM	3915	.0023	-	2884	25968	.31	8650	450	9958
١.	MICOM	3789	. 6623	-	22266	194027	٤.	60148	4 36	- RC00
.27	TACOM	8370	. 0023	-	762	14669	.31	4547	963	9155
Ξ.	TROSCOM	257	.0023	-	1930	1141	.31	354	36	383
	SUB-TOT	17033						75318		11711
								199780		212205
CRAND TOTA										

COST	
ANK	
SCRE	
DIS	

	TOTAL	COST	432	577	8272	9137	2990	314	21722		196	1326	9	73521	4089	80	79212		189	549	2041	22590	2711	115	28194	1	129127
	ADMIN	COST	357	326	4052	2849	2424	234			•	• 00	•	67	143	m			35	2.5	450	436	963	36			
	TOTAL	FOSS	75	251	4220	6288	999	80	11480		192	1318	9	73454	3947	77	78988		153	504	1591	22154	1749	85	26235	,	116703
TOTAL 108337	ross	RATE	.31	. 31	.31	.31	.31	.31			3.1	33	.31	31	.31	.31			33	31	31	.31	.31	.31			
TROSCOM 2336	TOTAL	DOLLAR	243	808	13614	20284	1824	258			618	4253	53	236949	12731	248			494	1624	5132	71464	5641	274			
TACOM 31666	VALUE	PER LINE	34	124	168	356	38	55			7880	28044	9695	176745	4464	4623			799	1785	570	8201	293	464			
MICOM 29144	CHANGE	PACTOR F	-	-	7	7	-	~			-	~	-	-	-	7			7	-	-	-1	~	7			
CECOM 39149	ERROR	RATE	.0023	.0023	.0023	.0023	.0023	. 6023			.0023	. 0023	.0023	.0023	.0023	.0023			.0023	.0023	.0023	.0023	.0023	.0023			
AVSCOM 3297	ANNUAL	LINES	3184	2835	35234	24772	21080	2032	85068		34	99	9	583	1240	23	1946		307	396	3915	3789	8370	257	17033		
AMCCOM 3411	ć	GHO	AMCCOM	AVSCOM	CECOM	MICOM	TACOM	TROSCOM	SUB-TOT		AMCCOM	AVSCOM	CECOM	MICOM	TACOM	TROSCOM	SUB-TOT		AMCCOM	AVSCOM	CECOM	MICOM	TACOM	TROSCOM	SUB-TOT		
F-LNS (A)	2	. NIO	16.	98.	06.0	. 85	89.	.87		BULK *	•	. 82	5	.02	. 04			RACK &	69.	.12	٦.					GRAND	TOTAL

COST	TE
DISCREPANCY	ESTIMATE
DISCR	HIGH

	TOTAL COST 1355 4265 30713 36062 6456	562 4659 67392 23417 23417 217 984 2015 11087 79623 71887 5008	100796
	ADMIN COST 466 425 5285 3716 3162 3162	168 1887 1867 1868 12568 1396	
	TOTAL LOSS 889 3839 25428 32346 32346 3292	557 4649 67305 23231 2333 233 9595 9595 1956 10500 78454 5931	98241
TOTAL 168337	LOSS RATE .31 .31 .31 .31	स्त्रस्त्रस्य स्ट्रस्ट्रस्	
TROSCOM 2336	TOTAL DOLLAR 2868 12385 82825 164341 19624	1796 14996 217113 74939 689 689 6314 3872 253679 19134 1488	
TACOM 31000	VALUL PER LINE 308 1456 776 1404 168	17549 75805 15997 124161 24145 9825 9825 5316 22864 22266 1930	
MICON 29144	DISC-RT COMMAID 1 1 1 1 1 1		
CECOM 39149	D1SC-RT AMC . 603 . 603 . 663 . 663		
AVSCOM 3297	LNS/PD 3184 2835 35234 24772 21088 2032 89058	LNS/PU 34 66 68 583 1246 23 1946 LNS/PU 367 3789 8370 257	17833
AMCCOM 3411	CMD AMCCOM AVSCOM CRCOM MICOM TACOM TROSCOM SUB-TOT	CMD ANCCOM AVSCOM CECOM MICOM TROSCOM SUB-TOT CMD ANCCOM CECOM TACOM	
F-LNS (A)	9 N N N N N N N N N N N N N N N N N N N	BULK % .01 .02 .02 .03 .04 .04 .01 .01 .12 .13 .13	GRAND TUTA

		24
COST	-i	B EUROPE
CX	HAT	<u>a</u>
I.PAN	ESTIMATI.	z
DISCREPANCY	LOW	P.T.10
2	-	0

	TOTAL CUST 564	752 10/90 11918 3900 409 28333	255 1730 0 95897 5334 103320	246 716 2663 29465 3536 3536 36775
	ADMIN COST 466	425 5285 3716 3162 365	5 10 87 186	46 59 587 568 1256 39
	TOTAL LOSS 98	327 5595 8262 738 164	250 1720 95810 5148 100 103028	266 657 2075 28896 2281 111
TOTAL 108337	LOSS RATE .31	E. E	<u> </u>	~~~~ <u>~</u>
ТКОSСОМ 2336	TOTAL DOLLAR 317	1855 17758 26457 2380 337	886 5548 369863 16686	645 2119 6694 93214 7357 358
TACOM 31000	VALUE PER LINE 34	124 168 356 38 55	788u 28644 9695 176745 4464	766 1785 576 8261 293 464
N1COM 29144	D1SC-RT COMMAND		~~~~	
CI COM 39149	DISC-RT AMC			
AVS.0M 3297	118/PD	2835 35234 24772 21080 2632 89058	LNS/Pt) 34 60 9 7 1240 1246 1946	LNS/PD 367 396 3915 3789 8376 257
AMCCOM 3411	CMD	AVSCOM CLCOM MICON TACOM TROSCOM SUB-TOT	CMD AMCCOM AVSCOM CECCOM TACOM TACOM TROSCOM SUB-TOT	CMD AMCCOM AVSCOM CECOM MICOM TACOM TROSCOM SUB-TOT
F-LNS (A)	# NIA	200 200 200 200 200 200 200 200 200 200	BULK 1	RACK 8, 69 12 12 13 13 27

GRAND TOTA

COST	TIMATE
PANCY	30
DESCREPANCY	HIGH

	TOTAL	COST	39	3270	39	21012	3217	3	27498		3	3572	0	39267	11670	9	54508		9	1545	3	46043	3582	63	5117W	123175
	ADMIN	COST	3	326	3	2165	1576	6			9	80	9	51	93	3			9	45	9	331	979	9		
	TOTAL	COSS	39	2944	9	18846	1641	9	23431		9	3564	3	39216	11577	0	54356		•	1500	9	45712	2956	53	50167	127955
TOTAL 45596	5507	RATE	15.	.31	.31	ī.	.31	.31			.31	.31	.31	.31	.31	٤.			.31	.31	.31	.31	.31	.31		
TROSCOM 0	TOTAL	DOLLAR	9	9495	9	56199	5294	9			59	11497	93	126502	37345	63			9	4837	3	147458	9535	9		
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# APPENDIX G

TASKER AND STUDY PLAN



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### DEPARTMENT OF THE ARMY

11. S. ARMY MATERIEL SYSTEMS ANALYSIS ACTIVITY Aperdeen Frowing Ground, Maryland 21005

AMXSY-LF

8 MAR 1985

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SUBJECT: Study of PPP in Europe

Commander

ob Army Materiel Command

ATTN: FMCSM-PSP (Mr. Rex Hoobler)

5001 Eisenhower Avenue

Alexandria, VA 22333-0001

1. Reference, letter, AMCSM-PSP, SAB dated 13 February 1985.

- 2. Reference I requested that AMSAA conduct a cost benefit analysis of establishing a Package Processing Point in Europe. A study plan which outlines our approach to this effort, as well as the study milestones, is at Enclosure 1.
- 3. Request that you review the proposed study plan and provide your comments to us at your earliest convenience. It should be noted that the enclosed study plan assumes that a full scale evaluation is needed to answer the questions raised by the Commanding General. If, however, during the course of the evaluation, the preponderance of evidence provides a clear answer to these questions, such data and analysis will immediately be made available to you and a decision can be made as to whether it is desirable to terminate the study effort.
- 4. The AMSAA points of contact for this effort are Mr. Richard Abeyta (AV 687-3568) or Mr. Dave Shaffer (AV 283-6471).

FOR THE DIRECTOR:

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DAVID H. GILBERT

Chief

Logistics and Readiness Analysis Division

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23. (U) Technical Objective: The purpose of this study is to evaluate the costs and benefits which would result from establishing a Package Processing Point (PPP) in Europe Study results will be used by the CG, AMC to determine whether such an approach would be beneficial to the Army.

# 24. (U) Approach:

23. TECHNICAL OBJECTIVE, 24 APPROACH, 26. PROGRESS (Pumish Individual

- (1) Requirement for study established by letter, AMCSM-PSP, Subject: Study of PPP in Europe, dated 13 Feb 85.
- (2) Background: The Total Package/Unit Materiel Fielding Concept (TP/UMF) is a concept which was developed in the early 1980s and approved for limited implementation in FY84. The objective of TP/UMF is to provide a mechanism by which AMC can field equipment/materiel with 100 percent of its logistics support. Under TP/UMF procedures, support requirements are identified and negotiated between AMC and the gaining command. Once these items are identified, they are then centrally requisitioned and funded by AMC. Assets for each support package are directed to the appropriate Area-Oriented Depot (AOD) where a Package Processing Point (PPP) has been established to receive and stage all support items. When the package is complete the PPP then packages the material and prepares to hand it off to the user. In the case of Europe, a PPP facility has been designed and implemented at New Cumberland Army Depot (NCAD) to support all new equipment fieldings to that theater.

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Suring a recent visit to USAREUR, the CG AMC found that new equipment items were being staged twice. For example, the M915Al truck was staged at Mainz army depot while the parts were staged first at NCAD and then also at Mainz to marry with the trucks. The question was asked as to whether it would be beneficial to the Army to collect the parts at Mainz and thus eliminate the need to stage the parts twice.

During the initial concept study for the TP/UMF system, an economic analysis was conducted to evaluate the costs of establishing a PPP facility in USAREUR vs CONUS. At that time, it was estimated that facility costs would be approximately \$2.4 million and personnel costs would vary between 1.7 and 2.8 million dollars per year. These estimates were based on the acquisition of additional warehouse space and hiring additional local nationals to support the workload. Under this approach, USAREUR would be required to fund both the set-up and operation of the PPP facility.

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The proposal being evaluated in the study would retain the responsibilities for the PPP in AMC. However, in this case, facilities and personnel at Mainz Army Depot would be used to accomplish the mission.

Some of the advantages and disadvantages which would have to be considered are as follows:

- Package could be consolidated at one location. Alleviates incremental shipments and eliminates the free flow of material after the package is closed.
- Eliminates costs currently associated with PPP facility in NCAD (in support of Europe).
- European facility could be expanded to serve other functions, i.e., repository for Statement of Quality and Support/Special Support Services Warranty Parts, reparable return collection point, etc.
- European packages can be shifted or redirected at last minute.
- Could facilitate information flow between USAREUR and AMC concerning fielding acceptance criteria.
- AMC facilities would have to be developed in Europe.
- Such a move may create a negative reaction to a "depot" in Europe.
- Limits DA ability to redirect scarce resources between theaters.
- Does not eliminate the need for a PPP facility at NCAD. Even if European workload is moved, NCAD facility will still be required to consolidate CONUS fieldings.
- facess to and vulnerability of the packages during hostile activities.

# (3) Approach:

- a. Review TP/UMF policies and procedures. Determine administrative changes which would have to be made to implement European alternative.
- b. Determine workload projections for FY 86-90 for new equipment fieldings to Europe and CONUS.
- c. Determine if additional investment costs are needed to accomplish both European and CONUS workload at NCAD. What are investments needed to accomplish CONUS workload only?
- d. Determine investment costs (facilities and equipment) to establish a PPP facility at Mainz.
- e. Determine whether more than one facility would be needed in Europe to support new equipment fieldings. Currently there are five staging areas in Europe for new equipment. Should a PPP facility be established at each location?
- f. Calculate operating and support costs for operations at both NCAD and Mainz. If multiple European facilities are required, calculate total operating and support costs of all facilities.
- g. Where possible, quantify benefits/disadvantages associated with each alternative.
- (4), (5), (6) Not applicable to this study
- (7) Major milestones/study events are provided on the attached chart.

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# DEPARTMENT OF THE ARMY HEADQUARTERS US ARMY MATERIEL DEVELOPMENT AND READINESS COMMAND 5001 EISENHOWER AVENUE. ALEXANDRIA. VA. 22333

AMCSM-PSP

1 3 FEB 1985

SUBJECT: Study of PPP in Europe

Director
US Army Materiel Systems Analysis Activity
ATTN: AMXSY-L
Aberdeen Proving Ground, MD 21005-5071

- 1. The Commanding General, AMC desires that a Cost Benefit Analysis Study be conducted to determine if a Package Processing Point (PPP) should be established in Europe.
- 2. A copy of an Information Paper written by AMC-Europe in response to General Thompson's query is attached for information. Additional factors which should be considered as disadvantages are listed below:
- a. Pro advantage a(4) at Encl 1 becomes disadvantage in the event DA or OSD must redirect scarce resources to another crisis environment.
- b. PPP at NCAD would still be needed to support the CONUS East Coast region.
- c. Economics from shipping containerized loads for specific consignee in USAREUR will be lost.
- 3. Request you initiate a study of this proposal and provide both estimated costs and completion date and milestones to this headquarters by 5 Mar 85. The results of the study should provide quantitative answer to the issue raised by the Commanding General.
- 4. Point of Contact at this headquarters is Rex Hoobler, AMCSM-PSP, AUTOVON 284-617.

FOR THE COMMANDER:

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l Encl as HERMAN L. BROOKS Colonel, GS Chief, Supply Division DCS for Supply, Maintenance and Transportation

#### INFORMATION PAPER

SULMECT: CDR AMC/USAREUR Trip Report, dated 29 Oct 84, paragraph 5.0.

ISSUE: Then systems are fielded under the Total Package/Unit Materiel Fielding concept, why do we pre-stage equipment twice? For the M915Al, we pre-staged parts at NCAD and then pre-staged at Mainz to marry parts to the trucks. Wouldn't it be wiser to have done everything one time at Mainz? Pros and Cons.

### CUERENT STATUS:

- 1. Background. During the concept development for TP/UMF, the idea of an OCONUS package processing point was considered. A decision was made to develop the current procedure; the result is Circular No. 700mmm, Total Package/ Unit Material Fielding Policies and Procedures.
- Pros and cons of OCOMUS package processing point:
  - a. Advantages.
- (1) Allow the total package to be consolidated at one refer.

  Alleviates incremental shipments and eliminates free flow after make package is closed.
- (2) Eliminates warehousing storage and packaging costs to package processing point at NCAD by direct shipment to Europe.
- (3) Could serve as a repository for Statement of Quality and Support/ Special Support Services warranty parts in Europe.
- (4) Allows shifts of stocked quantities to support short notice schedule changes or to tailor packages at the last minute.
- (5) Could facilitate the information flow between USAREUR and AMC as to system versus fielding acceptance criteria.
  - b. Disadvantages.
- (1) An AMC facility would have to be developed as one is currently not available for this requirement.
  - (2) May create a negative reaction to a "depot" in Europe.

RECOMMENDED ACTION: The Army Materiel Systems Analysis Activity (AMSAN) to the roll to a place a cost banefit analysis of establishing a pechane processia; post on the altipolity of rolling in the elimination of multiple processing or rate of

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TITLE

Unit Materiel Fielding Point, Europe

BRIEFING \_\_\_\_

REPORT\_



THE PRINCIPAL FINDINGS and recommendations of the work reported herein are as follows:

- 1. Since Europe fieldings account for only 50 percent of the Unit Materiel Fielding Point (UMFP) workload at NCAD, a separate facility will be needed at NCAD irrespective of the site chosen to process lines for Europe.
- 2. Current Total Package/Unit Materiel Fielding (TP/UMF) operating procedures foster multiple handling processes such that surveillance costs exceed discrepancy cost avoidance.
- 3. The establishment of facilities in Europe will result in cost savings (6-year payback period) only when collocated at the staging site. These same savings can be achieved by eliminating redundant handling under the current system.
- 4. Limiting factors exist which would restrict operations of facilities in Europe.

THE MAIN ASSUMPTIONS on which the analysis is based are:

- 1. That future distributions by fielding command will remain at levels experienced in FY 83-85.
- 2. That tasks performed by personnel of the UMFP, the staging sites, and the hand-off points will remain those described in DA Circular 700-85-2, TP/UMF Policies and Procedures, dated June 1985.
- 3. That the AMC staging sites in Europe will continue to be TP/UMF Policies and Procedures located at Mainz and Friedricksfeld.

THE PRINCIPAL LIMITATIONS of this which may affect the findings are as follows:

- 1. The projected UMFP workload covers the time period 1 July 1985 through 30 June 1987. The projections were based on data maintained and updated by DESCOM. The accuracy of these forecasts could not be verified.
- 2. The percentages of lines by storage category, (i.e.; bin, rack, bulk) average weight, and average cubes were based on 1984 data in the Army Materiel Data File (AMDF). This data could not be verified.

THE SCOPE OF THE STUDY was limited to equipment and supplies distributed under the TP/UMF concept.

THE STUDY OBJECTIVE was to identify the costs and benefits of establishing a UMFP in Europe.

AMSAA Form 43R (18 Jul 85)
Previous editions of this form are obsolete.

THE BASIC APPROACH. Three alternatives were reviewed: retention of UMFP at NCAD, establishment of central UMFP in Europe, establishment of UMFPs at each AMC controlled staging site in Europe. Transportation, discrepancy, operating and facility costs were estimated and compared for each alternative. Qualitative factors were also identified and compared.

THE REASONS FOR PERFORMING THE STUDY. Concern was expressed within AMC-Europe that materiel for unit materiel fieldings were being staged twice, resulting in duplicate effort in CONUS and Europe. The hypothesis was that it was more cost effective to perform the UMFP function in Europe. If this hypothesis were proved to be true, then the UMFP should be moved from NCAD to Europe.

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STUDY IMPACT STATEMENT. The study concluded that the most cost effective alternative is to retain the UMFP at NCAD.

THE STUDY SPONSOR was the US Army Materiel Command, DCS for Supply, Maintenance, and Transportation.

THE STUDY EFFORT was initially directed by Ms. Maxine Richter, DCS for Supply, Maintenance, and Transportation, and later by Mrs. Molly Quackenbush, AMC-EUR Liaison Office.

ADDRESS FOR COMMENTS AND QUESTIONS. Director, AMSAA, ATTN: AMXSY-LLSO, Mr. Dave Dryden or Mr. Richard Abeyta.

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